



## CITY OF WINDSOR MINUTES 04/01/2019

### Special Meeting of Council Meeting

Date: Monday, April 01, 2019

Time: 1:00 o'clock p.m.

#### **Members Present:**

##### **Mayor**

Mayor Dilkens

##### **Councillors**

Ward 1 - Councillor Francis  
Ward 2 - Councillor Costante  
Ward 3 - Councillor Bortolin  
Ward 4 - Councillor Holt  
Ward 5 - Councillor Sleiman  
Ward 6 - Councillor Gignac  
Ward 7 - Councillor Kusmierczyk  
Ward 8 - Councillor Kaschak  
Ward 9 - Councillor McKenzie  
Ward 10 - Councillor Morrison

#### **1. ORDER OF BUSINESS**

#### **2. CALL TO ORDER**

The Mayor calls the meeting to order at 1:00 o'clock p.m.

# Minutes

Special Meeting of Council  
Monday, April 01, 2019

Page 2 of 56

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## 3. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

None disclosed.

## 4. COMMITTEE OF THE WHOLE

Moved by: Councillor McKenzie  
Seconded by: Councillor Morrison

That Council do now rise and move into Committee of the Whole with the Mayor presiding for the purpose of dealing with:

- (a) communication items;
  - (b) consent agenda;
  - (c) hearing requests for deferrals, referrals and/or withdrawals of any items of business;
  - (d) hearing presentations and delegations;
  - (e) consideration of business items;
  - (f) consideration of Committee reports:
    - (i) **Report of Special In-Camera Meeting or other Committee as may be held prior to Council** (if scheduled); and
  - (g) consideration of by-law 43-2019
- Carried.

## 7. COMMUNICATIONS INFORMATION PACKAGE

### 7.2. Funding for Riverside Drive Vista Project, Phase 2A from Ford Boulevard to St. Rose Avenue and Phase 3A from Strabane Avenue to Ford Boulevard

Moved by: Councillor Sleiman  
Seconded by: Councillor Bortolin

Decision Number: B1/2019

That the report on funding for Riverside Drive Vista Project, Phase 2A from Ford Boulevard to St. Rose Avenue and Phase 3A from Strabane Avenue to Ford Boulevard, **BE RECEIVED** by Council for information.

Carried.

Report Number: S 6/2019  
Clerk's File: SW/8513

# Minutes

Special Meeting of Council  
Monday, April 01, 2019

Page 3 of 56

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## 7.3. 2019 Annual Reserve Fund Expenditure Plan & List of Donations and Bequests Received in 2018 - Windsor Public Library Board -City Wide

Moved by: Councillor Sleiman  
Seconded by: Councillor Bortolin

Decision Number: B2/2019

That Council **RECEIVE FOR INFORMATION** this report entitled “2019 Annual Reserve Fund Expenditure Plan & List of Donations and Bequests Received in 2018 - Windsor Public Library Board”.

Carried.

Report Number: CM 8/2019  
Clerk’s File: AF2019

## 7.4. Bicycle Road Safety Audits - Short-Term Items - WARDS 3, 4, 5 & 8

Moved by: Councillor Sleiman  
Seconded by: Councillor Bortolin

Decision Number: B3/2019

That report C 186/2018 Bicycle Road Safety Audits – Short-Term Items dated February 22, 2019 **BE RECEIVED** for information.

Carried.

Report Number: C 186/2018  
Clerk’s File: MB/5331

## 7.5. Transportation Planning Items Referred to Budget - WARDS 7 & 9

Moved by: Councillor Kusmierczyk  
Seconded by: Councillor Bortolin

Decision Number: B4/2019

That Report C 37/2019 “Transportation Planning Items Referred to Budget” **BE RECEIVED** for information; and,

That funding for the design and engineering work of the intersection at Tecumseh Road and Forest Glade Drive **BE PRE-COMMITTED** in the 2019 Capital Budget as opposed to years 2020 and 2021.  
Carried.

**7.6. Succession Planning: 2018 Initiative & Reserve Account Expenditures Update**

Moved by: Councillor Sleiman  
Seconded by: Councillor Bortolin

Decision Number: B5/2019

That the Report from the Executive Director of Human Resources detailing the initiatives and expenses incurred through the Succession Planning Reserve Account (1784) in 2018 **BE RECEIVED** for information; and,

That the Succession Planning Reserve Account (1784) **CONTINUE** to remain separate from the Educational Assistance Reserve Account (1770).  
Carried.

Report Number: CM 10/2019  
Clerk's File: AS/10122

**7.7. Educational Assistance Reserve Account - Expenditures for 2018**

Moved by: Councillor Sleiman  
Seconded by: Councillor Bortolin

Decision Number: B6/2019

That the Report from the Human Resources Department providing Council with an update of the expenses flowed through the Educational Assistance Reserve Account for 2018 **BE RECEIVED** for information.  
Carried.

Report Number: CM 11/2019  
Clerk's File: ME2019

## **8. CONSENT AGENDA**

### **11.2. Staffing Issues**

Moved by: Councillor Costante  
Seconded by: Councillor Gignac

Decision Number: B10/2019

That the report of the Executive Director Human Resources dated March 7, 2019 entitled "Staffing Issues" **BE RECEIVED** for information; and,

That Council **TAKE INTO CONSIDERATION** the Challenges raised in this report when deliberating on the staffing related issues in the budget documents.

Carried.

Report Number: CM 14/2019  
Clerk's File: AS2019

### **11.5. Windsor Fire & Rescue Over Complement Staffing: 2 year pilot project result - City Wide**

Moved by: Councillor Costante  
Seconded by: Councillor Gignac

Decision Number: B13/2019

That City Council **RECEIVE** for information the report of the Fire Chief dated February 21, 2019 entitled "Windsor Fire & Rescue Over Complement Staffing: 2-year pilot project result-City Wide"; and,

That City Council **APPROVE** continuous over complement of up to five (5) Firefighters following each recruit training class for the Fire and Rescue division; and,

That the five over complement Firefighters **ARE PLACED** in permanent Firefighter positions before the next recruit class graduation.

Carried.

Report Number: C 34/2019  
Clerk's File: SF2019

**11.11. 2017 Road Safety Report - CITY-WIDE**

Moved by: Councillor Costante  
Seconded by: Councillor Gignac

Decision Number: B19/2019 CR318/2018 ETPS 610

That report S 70/2018 of the Policy Analyst dated April 17, 2018 entitled "2017 Road Safety Report," **BE RECEIVED** for information.

Carried.

Report Number: SCM 232/2018 & S 70/2018  
Clerk's File: ST2018

**11.14. Pedestrian Crossovers - Priority List and Education Campaign - City-Wide**

Moved by: Councillor Costante  
Seconded by: Councillor Gignac

Decision Number: B22/2019

1. That the report of the Transportation Planning Engineer dated March 8, 2019 entitled "Pedestrian Crossovers - Priority List and Education Campaign" **BE RECEIVED** for information.
2. That \$10,000 **BE ALLOCATED** for a pedestrian crossover educational program to be funded from funding source 7045034 - Pedestrian Safety Project Fund.

Carried.

Report Number: C 49/2019  
Clerk's File: ST2019

**11.15. CQ20-2018 - Waterfront Parkland Acquisitions - City Wide**

Moved by: Councillor Costante  
Seconded by: Councillor Gignac

√**CLERK'S CORRECTION\*\***

Decision Number: B23/2019

That the attached Policy entitled "Waterfront Parkland Acquisitions Policy" **BE RECEIVED** √and **APPROVED** in accordance with the recommendations contained in the report.√

Carried.

### **11.19. Investment in Affordable Housing - Meadowbrook Project Update**

Moved by: Councillor Costante  
Seconded by: Councillor Gignac

Decision Number: B27/2019

That the Investment in Affordable Housing – Meadowbrook Project Update report **BE RECEIVED**; and,

That City Council **APPROVE** the recommended funding in the 2019 7-year Capital Budget of \$12,000,000 for the Meadowbrook project (HCS-001-19) and pre-commit the 2020 funding of \$3,729,384 for immediate use on the Meadowbrook project; and,

That the Community Development and Health Services Commissioner or their authorized designate, **BE AUTHORIZED** to execute any such agreements as may be required by the Province of Ontario and/or the Government of Canada subject to review for legal content by the City Solicitor, financial content by the CFO/City Treasurer and technical content by the Executive Director of Housing and Children's Services; and,

That City Council **AUTHORIZE** Windsor Essex Community Housing Corporation (CHC) to increase the mortgage financing previously estimated at \$12 million through CMHC's Co-Investment Fund to a maximum of \$15,523,000; debt servicing (principal and interest payments) for this mortgage still to be fully funded from the rental and other revenues of CHC; and,

That City Council **AUTHORIZE** Windsor Essex Community Housing Corporation (CHC) to execute an agreement for the mortgage and grant funding with Canada Mortgage and Housing Corporation (CMHC).  
Carried.

Report Number: C 19/2019  
Clerk's File: GH/6905

### **11.20. Forest Glade Arena Dehumidification Replacement - Ward 7**

Moved by: Councillor Costante  
Seconded by: Councillor Gignac

Decision Number: B28/2019

I. That City Council **APPROVE** the following funding sources in order to fund the \$690,000 required for the Forest Glade Arena dehumidification replacement:

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 8 of 56

- \$130,000 from unallocated and surplus funding in the Corporate Arena Refurbishments capital project (REC-005-07);
  - \$220,000 of the 2019 funding for the Corporate Arena Refurbishments capital project (REC-005-07) which is included in the recommended 2019 7-year Capital Budget;
  - A transfer of \$340,000 in surplus funds from the Municipal Pools Refurbishment project (REC-003-07) to the Corporate Arena Refurbishment project (REC-005-07); and,
- II. That Council **APPROVE** the purchase of RFT 99-18, Dehumidification (HVAC) - Forest Glade Arena to Vollmer Inc., to an upset limit of \$690,000 (excluding HST), satisfactory, in financial content to City Treasurer, and in technical content to the Corporate Leader-Parks, Corporate Facilities, Recreation & Culture; and,
- III. That the CAO and City Clerk **BE AUTHORIZED** to execute an amendment to the existing agreement with Vollmer Inc., for the provision of the Forest Glade Arena dehumidification system replacement and services to an upset limit of \$690,000 (excluding HST), satisfactory in form to the City Solicitor, in financial content to City Treasurer, and in technical content to the Corporate Leader-Parks, Corporate Facilities, Recreation & Culture.

Carried.

Report Number: C 46/2019  
Clerk's File: SR2019

## 9. REQUESTS FOR DEFERRALS, REFERRALS OR WITHDRAWALS

None.

## 10. PRESENTATIONS AND DELEGATIONS

### 10.1. 2019 Operating Budget Report – City Wide

#### Joe Mancina, Chief Financial Officer/City Treasurer

Joe Mancina, Chief Financial Officer/City Treasurer appears before Council and provides a brief overview of the 2019 Operating and Capital Budget including the following details: Budget timeline process; Public Consultation process; details regarding Total Gross expenditures of \$847.1 million; total municipal levy of \$346.6 million; differences in mandatory and discretionary spending; comparisons in changes to total tax levy for 10 years (2007-2017); Property taxes comparison by category; continued fiscal responsibility in lowering taxes; overall comparison of residential charges



# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 9 of 56

specifically related to property taxes, sewer and water charges; continued fiscal responsibility related to decreasing debt from \$229.4 million in 2002 to a projected \$70.6 million in 2019 and projections of \$41.1 million in 2023; comparative analysis of reserves; City of Windsor Bond rating; 2018 Provincial Financial Indicators Report; inflationary pressures including contractual/wage settlements and provincial mandates including arbitration processes; service enhancements and funding to Agencies, Boards & Committee are reviewed; recommendations of a 1.6% tax levy increase with an increase to Agencies, Boards & Committees of 6.0% with a proposed property tax increase of approximately \$90.00 on a home valued at \$150,000.00; sewer surcharge rate increase (\$8.54/month to the average residential user); Capital funding of \$119.6.9 million for 2019 and \$845.1 million in the 7 year plan; Asset Management Plan; and grant funding.

### **Kirk Whittal, Chief Operating Officer; and Jeff Belanger, Acting Director of Asset Management, Windsor Essex Community Housing Corporation**

Kirk Whittal, Chief Operating Officer; and Jeff Belanger, Acting Director of Asset Management, Windsor Essex Community Housing Corporation appear before Council and are available for questions regarding the 2019 budget.

### **Melissa Lauzon, Executive Director, The Safety Village**

Melissa Lauzon, Executive Director, The Safety Village appears before Council and is available for questions regarding the community safety outreach programs & initiatives.

### **Mike Gabor, representing Cat Rescue Advocacy Group**

Mike Gabor, resident Cat Rescue Advocacy Group appears before Council in support of the cat voucher program for feral and stray cats and concludes by thanking City Council for their groundbreaking work which has provided the basis for many surrounding communities' cat voucher programs.

### **Sheila Wisdom, Executive Director; and Jennifer McKim, Board Chair, Windsor Symphony Orchestra**

Sheila Wisdom, Executive Director; and Jennifer McKim, Board Chair, Windsor Symphony Orchestra appear before Council and provide a brief overview of some of the initiatives at the Capitol Theatre including several upcoming events, their partnership with St. Clair College, preparations for their 100<sup>th</sup> anniversary celebration and conclude by thanking Council for the past contributions and would like this commitment to continue into the future with assistance towards the exterior marquis and decorative signing.

### **David Cassidy, representing UNIFOR 444**

David Cassidy, representing UNIFOR 444 appears before Council and indicates that there is a call to action regarding economic diversification; the community can diversify from within by building

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 10 of 56

social capital, attracting talent and business and concludes by urging Council to invest in people directly and its social infrastructure through education, training and an enhanced library system.

### **Catherine Steen, resident of Ward 4**

Catherine Steen, resident of Ward 4 appears before Council in support of affordable housing and concludes by suggesting that increasing low income housing be considered as well as improving transit services, and that there should be an audit on how tax dollars are spent.

### **Kayla Lessard, Ford City Neighbourhood Renewal**

Kayla Lessard, Ford City Neighbourhood Renewal appears before Council in support of the continuation of the bulk pick up collection and concludes by suggesting that the program should continue year round and the limit on the number of items and the fee should be removed.

### **Karlene Nielsen-Pretli, Community Coordinator; and James Wells, Ford City Neighbourhood Renewal**

Karlene Nielsen-Pretli, Community Coordinator; and James Wells, Ford City Neighbourhood Renewal appear before Council in support of the request for 2 positions: operations analyst transportation engineer and active & sustainable transportation coordinator position and conclude by suggesting that the increase to the staff complement would expedite traffic calming requests specifically in the Drouillard area which has seen an increase in traffic and safety issues.

### **Christopher Pressey, President, Accelerator**

Christopher Pressey, President, Accelerator appears before Council and provides a brief outline about their organization including a review of the economic impact of the company; how they support entrepreneurship and small business growth which creates a strong future for our area and concludes by indicating the Accelerator utilizes a unique model and it is the economic engine for the region and they look forward to the opportunity of working with the City in the future.

### **Eric Birkner, member, Ford City Residents Association**

Eric Birkner, member, Ford City Residents Association appears before Council in support of increased financial assistance for alley maintenance and concludes by suggesting currently there is poor drainage in most alleyways, issues of illegal dumping and urges Council to follow the United Way Alley Strategy Guidelines which would improve alleys by closing some, adding bike lanes to others, increasing drainage, and improve lighting to reduce safety concerns.

### **Marion Overholt, Executive Director, Legal Assistance of Windsor and Community Legal Aid**

Marion Overholt, Executive Director, Legal Assistance of Windsor and Community Legal Aid appears before Council and provides a brief overview of Legal Assistance of Windsor and speaks

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 11 of 56

in support of the Outreach support worker position that is being proposed in the Operating Budget and concludes by suggesting that Council invest in affordable housing.

### **Sarah Cipkar, Community Development Coordinator, Downtown Windsor Community Collaborative**

Sarah Cipkar, Community Development Coordinator, Downtown Windsor Community Collaborative appears before Council and provides a brief overview of their initiatives and concludes by suggesting that Council invest in the maintenance of parks and alleys and consider continuing with the bulk item pickup to discourage illegal dumping at no charge to residents.

### **Melissa Carey, resident of Ward 5**

Melissa Carey, resident of Ward 5 appears before Council in support of the hiring of a cultural coordinator as proposed in the Operating Budget and concludes by suggesting this would be consistent with the municipal cultural master plan and benefit the community by promoting arts and culture.

### **Brandon Belleperche, resident of Ward 3**

Brandon Belleperche, resident of Ward 3 appears before Council expressing concern about the fluoride issue and concludes by suggesting that a community vote take place.

### **Kerry Ippolito, resident of Ward 5**

Kerry Ippolito, resident of Ward 5 appears before Council in support of investing funds for alley maintenance and cultural funding and concludes by suggesting that the funding would improve drainage, dumping, criminal behaviour issues that are widespread throughout the community and adds that a streamlined alley closing process would be a benefit to all residents.

### **Joyce Zuk, Windsor Family Services**

Joyce Zuk, Windsor Family Services appears before Council in support of the administrative report regarding Homelessness Street Outreach Service; and concludes by suggesting that outreach is a critical role in identifying people in need of assistance in a more timely fashion.

Mayor Dilkens leaves the meeting at 2:59 o'clock p.m. and Councillor Francis assumes the Chair.

### **Rob Moroz, Integrated Director, Hotel-Dieu Grace Healthcare/Canadian Mental Health Association Windsor-Essex and Lynn Calder, Executive Director, Assisted Living Southwestern Ontario**

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 12 of 56

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Rob Moroz, Integrated Director, Hotel-Dieu Grace Healthcare/Canadian Mental Health Association Windsor-Essex and Lynn Calder, Executive Director, Assisted Living Southwestern Ontario appear before Council in support of the administrative report regarding Homelessness Street Outreach Service and conclude by suggesting that available and affordable housing is the most important solution towards improving homelessness.

### **Stephanie Bertrand, resident of Ward 9**

Stephanie Bertrand, resident of Ward 9 appears before Council in support of the administrative report regarding Homelessness Street Outreach Service and concludes by suggesting that this program will benefit the entire community.

### **Caroline Taylor, resident of Ward 2**

Caroline Taylor, resident of Ward 2 appears before Council in support of bulk item collection and concludes by suggesting the program cost to residents be eliminated and that pick-ups should occur on a regular year round schedule.

### **Patrick Firth, Coordinator, The Initiative: Glengarry Neighbourhood Renewal**

Patrick Firth, Coordinator, The Initiative: Glengarry Neighbourhood Renewal appears before Council in support of an increase to the arts, culture and heritage funding and the addition of a cultural initiatives coordinator, and concludes by suggesting these initiatives support the skill and talents of Windsorites which also strengthens the identity of residents which in turn promotes value and pride in neighbourhoods.

### **Julie Tucker, Director, Arts Council Windsor & Region**

Julie Tucker, Director, Arts Council Windsor & Region appears before Council in support of an increase to the arts, culture and heritage funding and the addition of a cultural initiatives coordinator and concludes by suggesting that these investments contribute positively to the quality of life in the Community.

Mayor Dilkens returns to the meeting at 3:17 o'clock p.m. and Councillor Francis returns to his seat at the Council table.

### **Anthony Sheremetta, resident of Ward 3**

Anthony Sheremetta, resident of Ward 3 appears before Council in support of increased funding for the maintenance of alleys and concludes by suggesting that the current condition of alleys is

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 13 of 56

unsafe and promotes criminal activity; and that funding would lead to increased usage and crime reduction.

### **Debi Croucher, Executive Director, Downtown Windsor BIA**

Debi Croucher, Executive Director, Downtown Windsor BIA appears before Council in support of the administrative report regarding Homelessness Street Outreach Service, an increase to funding for arts, heritage and culture, increased alley maintenance funding especially lighting for residential and commercial applications, keeping the hanging basket program for BIA's and increased refuse receptacles in parks, and concludes by suggesting that this funding will produce less crime, loitering and nuisance complaints throughout the City.

### **Frazier Fathers, Director of Continuous Improvement & Advocacy; and Lorraine Goddard, Chief Executive Officer, United Way Centraide Windsor-Essex County**

Frazier Fathers, Director of Continuous Improvement & Advocacy; and Lorraine Goddard, Chief Executive Officer, United Way Centraide Windsor-Essex County appear before Council in support of alleyway revitalization opportunities and conclude by suggesting that lack of upkeep, investment in infrastructure and lighting causes the community to avoid alley usage; and that a streamlined alley closing process should be developed.

### **Linda Fraser, resident of Ward 7**

Linda Fraser, resident of Ward 7 appears before Council and expresses concern about the condition of the Riverside Breakwall and concludes by suggesting that the breakwall is owned by the City and that it should be addressed as soon as possible.

### **Tom Carleton, resident of Ward 7**

Tom Carleton, resident of Ward 7 appears before Council and expresses concern about the condition of the Riverside Breakwall and concludes by suggesting that the breakwall is owned by the City and funding should be directed towards the repair of the infrastructure.

### **Deann Masse and Dianne McDonald, residents of Ward 3**

Deann Masse and Dianne McDonald, residents of Ward 3 appear before Council in support of increased funding for Wigle Park, the completion of the path in the park, an additional park inspector, garbage cleanup and conclude by suggesting that Council make the investment in beautifying all 209 parks in the City.

### **Brian Hogan, Windsor & District Labour Council**

Brian Hogan, Windsor & District Labour Council appears before Council citing the current public health nurses labour disruption and expresses concern about the welfare and safety of the

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 14 of 56

community; and concludes by suggesting that social infrastructure, child poverty, opioid and mental health issues, housing and global warming are all key issues that Council should focus on.

### **Brenda Weeks Clarke, resident of Ward 6**

Brenda Weeks Clarke, resident of Ward 6 appears before Council in support of Pedestrian Crossovers throughout the City and concludes by suggesting a crossing at Ford Boulevard should be considered a priority.

## **11. REGULAR BUSINESS ITEMS**

### **11.1. Homelessness Street Outreach Services - City Wide**

Moved by: Councillor Francis  
Seconded by: Councillor McKenzie

Decision Number: B9/2019

That this report providing background and supporting information with respect to the Homelessness Street Outreach Services - Budget Issue #2019-0180 within the 2019 Operating Budget Submission **BE RECEIVED** for information; and further,

That Council **APPROVE** the annualized funding for one Homelessness Street Outreach position and that one additional position be funded through the Budget Stabilization Reserve (BSR) to be contracted to Family Services Windsor-Essex as part of the 2019 Operating Budget Submission. Carried.

Councillor Bortolin was absent from the meeting when the vote was taken on this matter.

Report Number: C 4/2019  
Clerk's File: SS/4274

### **11.3. Increased Demand for Emergency Shelter Services and Projected Budget Deficit - City Wide**

Moved by: Councillor Gignac  
Seconded by: Councillor Francis

Decision Number: B11/2019

That this report providing background and supporting information with respect to increased demand for emergency shelter services – Budget Issue #2019-0387 within the 2019 Operating Budget Submission **BE RECEIVED** for information; and,

That Council **APPROVE** one-time funding of up to \$500,000 through the 2019 Operating Budget Submission, Budget Issue #2019-0387, to offset a potential deficit in the Housing Services' Community Homelessness Prevention Initiative (CHPI) budget due to increased demand for emergency shelter services; and,

That Council **PETITION** the federal and provincial levels of government for increased, adequate and sustainable funding for both housing and homelessness programs.  
Carried.

Report Number: C 5/2019  
Clerk's File: SS/4274

#### **11.4. Top 20 Collision Locations - Short Term Countermeasures - CITY-WIDE**

Moved by: Councillor Costante  
Seconded by: Councillor Gignac

Decision Number: B12/2019

That \$47,500 **BE ALLOCATED** from Project ECP-009-07, *Intersection Improvements Program*, to implement short-term road safety improvements at locations in the list of top 20 high collision intersections.

Carried.

Report Number: S 187/2018  
Clerk's File: ST2019

#### **11.6. Public Shore Wall Policy**

Moved by: Councillor Kusmierczyk  
Seconded by: Councillor Francis

Decision Number: B14/2019

That Council **FORMALLY REQUEST** the Lieutenant Governor of Ontario for permission to divest of the City-owned shore wall along Lake St. Clair; and,

That Administration **FURTHER REPORT BACK** with respect to the question regarding possible transfer ownership of shore walls and associated land; and,

That City Council **DIRECT** Administration to establish a Public Shore Wall Local Improvement Policy in accordance with the parameters of this report and bring forward for approval of City Council; and,

**Minutes**  
**Special Meeting of Council**  
**Monday, April 01, 2019**

That administration **CONDUCT** a condition assessment of the 1.5 km Riverside breakwall situated between the South Shore of Lake St. Clair and the north side of the lots located on the north side of Riverside Drive from Sand Point Beach to the Rendezvous Shores Subdivision; and,

That \$75,000 **BE FUNDED** as a Council priority project in 2019 from the Pay-as-you-go Reserve Fund 160 funding source; and,

That administration **BE REQUESTED** to report back with recommendations with those results including the number of affected property owners in Southwood Lakes and on the East end; and,

That administration **BE REQUESTED** to organize a public meeting with the Ward Councillors and affected residents to be scheduled before the report is finalized; and,

That ERCA **BE REQUESTED** to take on the project and fund the condition assessment.  
Carried.

Report Number: C 188/2018  
Clerk's File: AFB/13207 SR2019

**11.7. Response to CQ25-2017 about the Riverside Breakwall - Ward 7**

Moved by: Councillor Kusmierczyk  
Seconded by: Councillor Francis

Decision Number: B15/2019 CR274/2018

That the response to the report of the Deputy City Solicitor dated April 23, 2018 entitled Response to CQ25-2017 about the Riverside Breakwall **BE RECEIVED**.

Carried.

Report Number: C 81/2018  
Clerk's File: APM2018

The meeting recesses at 5:25 o'clock p.m.

The meeting reconvenes at 5:57 o'clock p.m.

**11.8. High Level Detail of Recycling Silos in Parks**

Moved by: Councillor Holt  
Seconded by: Councillor Bortolin

Decision Number: B16/2019



# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 17 of 56

That the report on the Acquisition of Recycle Silos in Parks **BE RECEIVED** in response to CR595/2018 regarding the request for high level preliminary numbers for increasing recycling silos in Parks; and further,

That City Council **APPROVE** the purchase and installation of an additional 191 recycling silos which would be twinned with current standalone garbage silos for a total of 302 units having twinned recycling units; and,

That the cost of \$321,000 **BE FUNDED** as follows; \$65,000 be redirected from the 2019 tree maintenance allocation identified in Table 3 of agenda Item 11.22 and \$64,000 per year for 4 years starting in 2020 be included in the 2020 8-year capital budget for the remaining funding for Council's consideration.

Carried.

Report Number: C 36/2019  
Clerk's File: SR2019

### **11.9. Review of Winter Maintenance - CQ53-2017(SW2017), CQ3-2018 (SW2018), CQ4-2018 (SWQ2018) and 120. WAAC Report - City Wide**

Moved by: Councillor Francis  
Seconded by: Councillor Gignac

Decision Number: B17/2019 CR501/2018 ETPS 628

That the report of the Manager Contracts, Fleet Services, Maintenance Operations dated May 14, 2018 entitled "Review of Winter Maintenance – CQ 53-2017, CQ 3-2018, CQ 4-2018 and Report 120 WAAC Report" **BE RECEIVED** for information.

Carried.

Report Number: SCM 330/2018 & C 92/2018  
Clerk's File: SW2018

### **11.10. CQ6-2018 - Winter Control for Residential Alleys - CITY-WIDE**

Moved by: Councillor Holt  
Seconded by: Councillor Gignac

Decision Number: B18/2019 CR596/2018 ETPS 632

That report of the Policy Analyst dated August 13, 2018 entitled "CQ 6-2018 - Winter Control for Residential Alleys," **BE RECEIVED** for information.

Carried.

### **11.12. Transit Windsor 2019 OPERATING BUDGET – Citywide**

Moved by: Councillor Costante  
Seconded by: Councillor McKenzie

Decision Number: B20/2019 CR655/2018 ETPS 648  
That City Council and the Environment, Transportation and Public Safety Standing Committee, sitting as the Transit Windsor Board of Directors **RECOMMEND** Transit Windsor's 2019 Operating Budget reflective of a Property Tax Levy Contribution of \$14,558,244.00 which is \$1,286,725.00 (or 9.7%) greater than the 2018 Property Tax Levy contribution.  
Carried.

Report Number: SCM 432/2018 & S 184/2018  
Clerk's File: AFB/13207 MT2018

### **11.13. Pedestrian Crossovers - CITY-WIDE**

Moved by: Councillor Francis  
Seconded by: Councillor Gignac

Decision Number: B21/2019 ETPS 656  
That the report of the Policy Analyst dated May 30, 2018 entitled "Pedestrian Crossovers – City-Wide" **BE RECEIVED**.  
Carried.  
Councillor McKenzie voting nay.

Report Number: SCM 78/2019 & S 90/2018  
Clerk's File: AFB/13207

### **11.16. Vacancy Rebate Program Review**

Moved by: Councillor Bortolin  
Seconded by: Councillor Kaschak

Decision Number: B24/2019  
That the Vacancy Rebate Program **BE ABOLISHED** in all Business Improvement Areas (BIA) in the City of Windsor.  
Carried.  
Councillors Kusmierczyk and Francis voting nay.

### **11.17. Alley Lighting and Related Measures- Policy Direction**

Moved by: Councillor Bortolin  
Seconded by: Councillor Sleiman

Decision Number: B25/2019

That the Report to City Council detailing an Alley safety and Related Measures Policy Direction **BE RECEIVED**; and,

That Administration **BE DIRECTED** as follows:

That a Policy **BE DEVELOPED** for alley lighting; and,

That Administration **BE REQUESTED** to report back on what the structure of a Local Improvement Plan would look like including potential exceptions for extraordinary circumstances where they exist, such as high crime areas; and,

That Administration **REPORT BACK** on options for lighting other than Enwin, including solar lights with pricing.

Carried.

Report Number: S 129/2018  
Clerk's File: AFB/13207

### **11.18. Future Options for the Alley Closing Subsidy Program (ACSP) - City Wide**

Moved by: Councillor Morrison  
Seconded by: Councillor Francis

**OPTION 1 – DISCONTINUE THE ALLEY CLOSING SUBSIDY PROGRAM (ACSP)**

- I. That the Alley Closing Subsidy Program **BE DISCONTINUED** as a pilot project upon approval of 2019 Capital Budget;
- II. That all Alley Closing Subsidy Program applications currently being processed **BE COMPLETED** in a timely manner; and,

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 20 of 56

- 
- III. That the remaining balance from the Alley Closing Subsidy Program **BE REALLOCATED** to the Pay as You Go Capital reserve to fund Council's future priorities.

The motion is **put** and is **lost**.

Aye votes: Councillors Morrison, Kaschak, Francis and Gignac.

Nay votes: Councillors Costante, McKenzie, Holt, Sleiman, Kusmierczyk and Bortolin.

Absent: None.

Abstain: None.

Moved by: Councillor Bortolin

Seconded by: Councillor Kusmierczyk

### **OPTION 3 – INCORPORATE A SUBSIDIZED COMPONENT INTO THE REGULAR ALLEY CLOSING PROGRAM**

Decision Number: B26/2019

- I. That the Alley Closing Subsidy Program **BE DISCONTINUED** as a pilot project upon approval of 2019 Capital Budget;
- II. That all Alley Closing Subsidy Program applications currently being processed **BE COMPLETED** in a timely manner;
- III. That the Regular Alley Closing Program **BE AMENDED** to include a subsidized component for residential alleys to offset the costs of making an application, legal surveys and land purchase;
- IV. That the process and prioritization (first come, first served) from the Alley Closing Subsidy Program **BE INCORPORATED** into the subsidized component of the Regular Alley Closing Program;
- V. That the remaining balance from the Alley Closing Subsidy Program **BE APPROVED** for transfer into the fund used to administer the subsidized component of the Regular Alley Closing Program; and That the non-staff related costs of the subsidized component of the Regular Alley Closing Program **BE FUNDED** for the next three years by the balance remaining in the Alley Closing Subsidy Program capital account (Project ID 7145002); and,
- VI. That an annual budget of \$40,000 **BE INCLUDED** in future Capital Budgets starting in 2022 to fund the non-staff related costs of the subsidized component of the Regular Alley Closing Program.

Carried.

Councillors Gignac, Morrison and Francis voting nay.

## **11.21. 2019 Sewer Surcharge Update - City Wide**

Moved by: Councillor Francis  
Seconded by: Councillor Costante

Decision Number: B29/2019

- I. That City Council **RECEIVE** the updated 2019 Sewer Surcharge Budget and 4-Year Sewer Surcharge Forecasts (2020-2023) as presented in Appendix A of the report; and,
- II. That the following wastewater rates **BE APPROVED** as soon as practicable:
  - A. Fixed Charge - To be based on the meter size as detailed in Appendix B (\$17.38 for residential customers)
  - B. Water Consumption Charge - To be based on a rate per cubic metre of water (\$2.90 per m<sup>3</sup> of water for residential users and \$1.20 per m<sup>3</sup> for commercial customers); and,
- III. That in order to avoid charging a surcharge on the water that is estimated to not have been returned to the sewer system, water consumption for the purpose of calculating the sewer surcharge bills for the extended summer months (May through October) continue to **BE BASED** on the lower of actual consumption or average winter usage (November through April) and that WUC continue to use the appropriate billing methodology to achieve this goal; and,
- IV. That Council **DIRECT** the City Solicitor to update the **Sewer Surcharge Bylaw** to reflect the new rates,
- V. That City Council **ENDORSE** the '**Windsor / Essex Stormwater Management Standards Manual**' completed by Stantec Consulting and published December 6, 2018.  
Carried.

At the request of Councillor Francis, a recorded vote is taken.

Aye votes: Councillors Sleiman, Kusmierczyk, Costante, Gignac, Morrison, McKenzie, Holt, Francis, Kaschak, Bortolin and Mayor Dilkens.

Nay votes: None.

Absent: None.

Abstain: None.

## **11.22. Allocation of pending one time Federal Gas Tax (FGT) funding**

Moved by: Councillor Costante  
Seconded by: Councillor McKenzie

Decision Number: B30/2019

That City Council **APPROVE IN PRINCIPLE** the recommended projects listed in Table 1 for funding from the one-time Federal Gas Tax increase, which for the City of Windsor is estimated to be \$13,434,160; and,

That City Council **APPROVE IN PRINCIPLE** the recommended changes to the 2019 7-capital budget funding allocations as identified in Table 2; and,

That City Council **APPROVE IN PRINCIPLE** the allocation of \$400,000 from the Mic Mac Park project (#7171065) as identified in Table 2 for ineligible costs associated with the projects listed in Table 1; and,

That City Council **APPROVE IN PRINCIPLE** the recommended projects listed in Table 3, with the noted change resulting from agenda Item 11.8, totalling \$4,301,000, as a result of the funding changes identified in Table 2; and,

That subject to written confirmation that the City of Windsor will receive a one-time amount of not less than \$13,424,160 in Federal Gas Tax funding that the following recommendations **BE APPROVED**:

1. That the projects and their funding identified in Table 1 **BE APPROVED** to proceed and their respective project budgets established as detailed in Table 1; and,
2. That the funding changes identified in Table 2 from 2019 to 2024 **BE APPROVED** and the necessary changes made to the 2019 7-year capital budget; and,
3. That Administration **ALLOCATE** \$400,000 from the Mic Mac Lighting project (#7171065) to the various projects listed in Table 1 for their respective ineligible project costs; and,
4. That the projects listed in Table 3, with the noted change resulting from agenda Item 11.8 **BE APPROVED** and:
  - a. The 2019 to 2023 funding related to these projects **BE PRECOMMITTED** for immediate use, so the projects may proceed; and,

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 23 of 56

- b. The current funding from the Riverside Park Project (#7181010) of \$400,000 as well as the remaining \$100,000 for Mic Mac park (#7171065) **BE REALLOCATED** as identified in Table 3 for immediate use; and,
  - c. The funding in 2024 of \$600,000 identified for the University Avenue reconstruction **BE ESTABLISHED** as a Placeholder for this project; and,
5. That the award of tenders or RFP's for the identified works **BE PRE-APPROVED**, subject to being within the allocated budget and in accordance with Purchasing by-law 93-2012, and that the Chief Administrative Officer and City Clerk **BE AUTHORIZED** to sign all relevant agreements, in form satisfactory to the City Solicitor, in financial content satisfactory to the City Treasurer and in technical content satisfactory to, as relevant for each of the various projects, the City Engineer, City Planner or Corporate Leader of Parks, Recreation, Culture and Facilities; and,

That \$65,000 from the 2019 Tree Maintenance amount in Table 3 **BE REDIRECTED** to the purchase of recycling silos as per Item 11.8.

Carried.

Report Number: C 53/2019  
Clerk's File: GM/9037 AFB/13207

### 2019 Budget Binder Items

#### Reference #A4

#### Ontario Municipal Partnership Fund (OMPF) Reduction

Moved by: Councillor Francis

Seconded by: Councillor Gignac

Decision Number: B31/2019

That with regards to the "Ontario Municipal Partnership Fund (OMPF) Revenue Reduction" (Budget Issue #2019-0350), that an increase in revenue of \$529,200 **BE APPROVED** as opposed to the recommended reduction in revenue of \$375,000.

Carried.

#### Reference #B51

#### Firefighters WSIB Occupational Illness and Disease Projected Cost Increases

Moved by: Councillor Bortolin

Seconded by: Councillor Gignac

# Minutes

## Special Meeting of Council

### Monday, April 01, 2019

Decision Number: B32/2019

That with regards to the "Firefighters WSIB Occupational Illness and Disease Projected Cost" (Budget Issue #2019-0021), that \$500,000 **BE APPROVED** as opposed to the recommended \$1,000,000.

Carried.

#### Reference #B54

#### Holiday Lights Display

Moved by: Councillor Bortolin

Seconded by: Councillor Holt

That the recommended "Holiday Lights Display" (Budget Issue #2019-0354) in the amount of \$235,500 **BE NOT APPROVED**; and,

That Administration **BE REQUESTED** to investigate sponsorship opportunities to make up the shortfall.

The motion is **put** and is **lost**.

Aye votes: Councillors Bortolin and Holt.

Nay votes: Councillors Costante, Gignac McKenzie, Kusmierczyk, Kaschak, Morrison, Sleiman and Francis.

Absent: None.

Abstain: None.

#### Reference #B55

#### Conversion of Asset Coordinator Positions

Moved by: Councillor Sleiman

Seconded by: Councillor Francis

Decision Number: B33/2019

That with regards to the "Conversion of Asset Coordinator Positions" (Budget Issue #2019-0310), that one position in the amount of \$108,373 **BE APPROVED** as opposed to the recommended 2 positions in the amount of \$216,746, and that the second position remain temporary.

Carried.

#### Reference #B56

#### Restructuring of Parks Administrative Staff



# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 25 of 56

---

Moved by: Councillor Francis

Seconded by: Councillor Gignac

That the recommended “Restructuring of Parks Administrative Staff” (Budget Issue #2019-0337) in the amount of \$172,746 BE NOT APPROVED.

The motion is **put** and is **lost**.

Aye votes: Councillors Francis and Gignac.

Nay votes: Councillors Kusmierczyk, Morrison, Holt, Sleiman, Costante, McKenzie, Bortolin and Kaschak.

Absent: None.

Abstain: None.

### Reference #B58

#### Establishment of Permanent Manager, Parks & Facilities – Assets & Projects Position

Moved by: Councillor Francis

Seconded by: Councillor Gignac

That the recommended “Restructuring of Parks Administrative Staff” (Budget Issue #2019-0051) in the amount of \$149,491 BE NOT APPROVED.

Motion is **put** and is **lost**.

Aye votes: Councillors Francis and Gignac.

Nay votes: Councillors Kusmierczyk, Morrison, Holt, Sleiman, Costante, McKenzie, Bortolin and Kaschak.

Absent: None.

Abstain: None.

### Reference #B59

#### Establishment of Two Permanent Human Resources Business Partner Positions (HRBP) Positions

Moved by: Councillor Costante

Seconded by: Councillor Gignac

Decision Number: B34/2019

That with regards to the “Establishment of Two Permanent Human Resources Business Partner Positions (HRBP) Positions” (Budget Issue #2019-0023), that one position in the amount of \$50,073 **BE APPROVED** as opposed to the recommended two positions in the amount of \$149,135.

**Minutes**  
**Special Meeting of Council**  
**Monday, April 01, 2019**

Carried.

**Reference #B61**  
**Addition of one Legal Counsel**

Moved by: Councillor Francis  
Seconded by: Councillor Gignac

That the recommended "Addition of one Legal Counsel" (Budget Issue #2019-0306) in the amount of \$136,560 **BE NOT APPROVED**.

Motion is **put** and is **lost**.

Aye votes: Councillors Francis and Gignac.

Nay votes: Councillors Kusmierczyk, Morrison, Holt, Sleiman, Costante, McKenzie, Bortolin and Kaschak.

Absent: None.

Abstain: None.

**Reference #B62**  
**Conversion of Temporary Occupational Health & Safety (H&S) Advisor to Permanent**

Moved by: Councillor Costante  
Seconded by: Councillor Kaschak

Decision Number: B35/2019

That the recommended "Conversion of Temporary Occupational Health & Safety (H&S) Advisor to Permanent" (Budget Issue #2019-0018), in the amount of \$114,155 **BE NOT APPROVED** and that it remain temporary.

Carried.

**Reference #B77**  
**In-Camera issue**

Moved by: Councillor Costante  
Seconded by: Councillor Francis

Decision Number: B36/2019

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 27 of 56

---

That the recommended "In Camera item" (Budget Issue #2019-0282), in the amount of \$55,688 **BE NOT APPROVED**, and that it continue to be funded as part-time.

Carried.

### Reference #B81

#### Convert Part-Time 311 Support Analyst to Full-Time 311 Support Analyst

Moved by: Councillor Francis

Seconded by: Councillor Costante

Decision Number: B37/2019

That the recommended "Convert Part-Time 311 Support Analyst to Full-Time 311 Support Analyst" (Budget Issue #2019-0376), in the amount of \$38,655 **BE NOT APPROVED**, and that it continue as part-time.

Carried.

### Reference #C107

#### Increase in Contingency Budget

Moved by: Councillor Costante

Seconded by: Councillor Kaschak

Decision Number: B38/2019

That with regards to the "Increase in Contingency Budget" (Budget Issue #2019-0342), that \$2,000,000 **BE APPROVED** as opposed to the recommended \$4,000,000.

Carried.

### Reference #C110

#### Parks Supervisor for Playground Inspection Program

Moved by: Councillor Bortolin

Seconded by: Councillor Kusmierczyk

Decision Number: B39/2019

That the recommended "Parks Supervisor for Playground Inspection Program" (Budget Issue #2019-0233), in the amount of \$180,506 **BE NOT APPROVED**.

Carried.

**Reference #C111**

**Additional of Tractor Operator and Students for Vacant Land Maintenance**

Moved by: Councillor Francis  
Seconded by: Councillor Gignac

Decision Number: B40/2019

That the recommended "Addition of Tractor Operator and Students for Vacant Land Maintenance" (Budget Issue #2019-0224), in the amount of \$169,114 **BE NOT APPROVED**.  
Carried.

Aye votes: Councillors Francis, Gignac, Sleiman, Morrison, Kaschak and Mayor Dilkens.

Nay votes: Councillors Bortolin, Holt, McKenzie, Costante and Kusmierczyk.

Absent: None.

Abstain: None.

**Reference #C115**

**Addition of a Public Education Officer Position**

Moved by: Councillor Francis  
Seconded by: Councillor Gignac

Decision Number: B41/2019

That the recommended "Addition of a Public Education Officer Position" (Budget Issue #2019-0119), in the amount of \$103,153 **BE NOT APPROVED**.  
Carried.

Councillor Holt voting nay.

**Reference #C116**

**Addition of a Horticulturalist III Position**

Moved by: Councillor Francis  
Seconded by: Councillor Gignac

Decision Number: B42/2019

That with regards to the "Addition of a Horticulturalist III Position" (Budget Issue #2019-0189), in the amount of \$101,433 **BE NOT APPROVED** and that \$20,000 related to maintenance material **BE APPROVED**.

Carried.

**Reference #C117**  
**Parks Inspection and Prevention Maintenance Position**

Moved by: Councillor Gignac  
Seconded by: Councillor Francis

Decision Number: B43/2019

That the recommended "Parks Inspection and Prevention Maintenance Position" (Budget Issue #2019-0236), in the amount of \$100, 480 **BE NOT APPROVED**.

Carried.

Councillor Holt voting nay.

**Reference #C118**  
**Addition of Friday Branch Hours**

Moved by: Councillor Bortolin  
Seconded by: Councillor Gignac

Decision Number: B61/2019

That the recommended "Addition of Friday Branch Hours" (Budget Issue #2019-0358) in the amount of \$98,412 **BE NOT APPROVED**, and that it **BE FUNDED** through one-time dollars and that Administration **REPORT BACK** in 2020.

**Reference #C119**  
**Addition of Service Staff for Parks for Hazardous Debris & Garbage Collection Enhancement**

Moved by: Councillor Bortolin  
Seconded by: Councillor Holt

That the recommended "Addition of Service Staff for Parks for Hazardous Debris & Garbage Collection Enhancement" (Budget Issue #2019-0200) in the amount of \$94,508 **BE APPROVED** as one-time funding, and that Administration **BE DIRECTED** to prepare a report for Council's consideration during 2020 budget deliberations on this matter, including metrics.

Motion is **put** and is **lost** due to an equality of votes.

Aye votes: Councillors Kaschak, McKenzie, Costante, Holt and Bortolin.

Nay votes: Councillors Morrison, Kusmierczyk, Francis, Gignac and Sleiman.

Absent: None.

Abstain: None.

**Reference #C119**

**Addition of Service Staff for Parks for Hazardous Debris & Garbage Collection Enhancement**

Moved by: Councillor Gignac  
Seconded by: Councillor Francis

Decision Number: B44/2019

That the recommended "Addition of Service Staff for Parks for Hazardous Debris & Garbage Collection Enhancement" (Budget Issue #2019-0200) in the amount of \$94,508 **BE NOT APPROVED.**

Carried.

Councillors McKenzie, Holt, Bortolin and Costante voting nay.

**Reference #C120**

**Addition of Controls and Systems Analyst**

Moved by: Councillor Gignac  
Seconded by: Councillor Francis

That the recommended "Addition of Controls and Systems Analyst" (Budget Issue #2019-0299) in the amount of \$90,361 **BE NOT APPROVED.**

Motion is **put** and is **lost** due to an equality of votes.

Aye votes: Councillors Francis, Gignac, Kaschak, Sleiman and Costante.

Nay votes: Councillors Kusmierczyk, Morrison, Holt, McKenzie and Bortolin.

Absent: None.

Abstain: None.

**Reference #C121**

**Addition of a Permanent Signal Electrician II Position**

Moved by: Councillor Gignac  
Seconded by: Councillor Morrison

Decision Number: B45/2019

That the recommended "Addition of a Permanent Signal Electrician II Position" (Budget Issue #2019-0313) in the amount of \$89,181 **BE NOT APPROVED.**

Carried.

Councillors Bortolin, Kusmierczyk and Holt voting nay.

**Reference #C123**  
**Increase Wages for Crossing Guards**

Moved by: Councillor Gignac  
Seconded by: Councillor Francis

Decision Number: B46/2019

That the recommended "Increase Wages for Crossing Guards" (Budget Issue #2019-0331) in the amount of \$83,657 **BE NOT APPROVED**; and,

That Administration **BE REQUESTED** to investigate the possibility of cost sharing with Community partners and/or to determine whether another delivery agent would be willing to partner and deliver this on the City's behalf.

Carried.

Councillors Bortolin, McKenzie, Kusmierczyk and Holt voting nay.

**Reference #D157**  
**New User Fee - Dirty Yard Work Order**

Moved by: Councillor Morrison  
Seconded by: Councillor Costante

Decision Number: B47/2019

That with regards to the "New User Fee – Dirty Yard Work Order" (Budget Issue #2019-0286, that the amount of \$483,750 **BE APPROVED** as opposed to the recommended amount of \$168,750 to reflect full cost recovery; and,

That one-time funding of \$157,500 **BE APPROVED** to offset a potential revenue shortfall related to the timing of implementation.

Carried.

Councillors McKenzie and Kaschak voting nay.

**Reference #D180**  
**Increase Annual Residential Parking Permit Fees**

Moved by: Councillor Bortolin  
Seconded by: Councillor Costante

That with regards to the recommended "Increase Annual Residential Parking Permit Fees" (Budget Issue #2019-0221) that the amount of \$13,000 **BE APPROVED** as opposed to the recommended amount of \$20,060.

Motion is **put** and is **lost**.

Aye votes: Councillors Costante, Bortolin, McKenzie, Holt and Kaschak.

Nay votes: Councillors Kusmierczyk, Gignac, Morrison, Sleiman and Francis.

Absent: None.

Abstain: None.

**Reference #D204**

**Parking Revenue Increase for Monthly Rate Adjustment in Garages and Lots**

Moved by: Councillor Bortolin

Seconded by: Councillor Holt

Decision Number: B48/2019

That with regards to the "Parking Revenue Increase for Monthly Rate Adjustment in Garages and Lots" (Budget Issue #2019-0134), that a monthly rate increase of \$10/month (instead of \$5/month as recommended) for both garages and lots be **BE APPROVED** resulting in an estimated annual revenue increase of \$123,600 as opposed to the recommended amount of \$61,800 in order to better reflect full cost recovery.

Carried.

Councillors Gignac, Sleiman, Francis and Kaschak voting nay.

**Reference #G276**

**Addition of Operations Analyst Transportation Engineer Position**

Moved by: Councillor Holt

Seconded by: Councillor Bortolin

That the recommended "Addition of Operations Analyst Transportation Engineer Position" (Budget Issue #2019-0174) in the amount of \$134,651 BE APPROVED.

Motion is **put** and is **lost**.

Aye votes: Councillors Holt, Bortolin, McKenzie, Kaschak and Kusmierczyk.

Nay votes: Councillors Costante, Gignac, Morrison, Sleiman, Francis and Mayor Dilkens.

Absent: None.

Abstain: None.

**Reference #G277**

**Addition of an Active and Sustainable Transportation Coordinator Position**



# Minutes

## Special Meeting of Council

### Monday, April 01, 2019

Moved by: Councillor Holt  
Seconded by: Councillor Bortolin

That the recommended "Addition of an Active and Sustainable Transportation Coordinator Position" (Budget Issue #2019-0175) in the amount of \$134,426 **BE APPROVED**.

Motion is **put** and is **lost**.

Aye votes: Councillors Holt, Bortolin, McKenzie and Costante.

Nay votes: Councillors Kusmierczyk, Gignac, Morrison, Sleiman, Francis and Kaschak.

Absent: None.

Abstain: None.

### Reference #G285

#### Establish Budget for Outreach Programs

Moved by: Councillor Bortolin  
Seconded by: Councillor Holt

Decision Number: B49/2019

That the not recommended "Establish Budget for Outreach Programs" (Budget Issue #2019-0278), in the amount of \$7,000 **BE APPROVED**.

Carried.

Aye votes: Councillors McKenzie, Holt, Kusmierczyk, Bortolin, Costante and Kaschak.

Nay votes: Councillors Francis, Gignac, Sleiman, Morrison and Mayor Dilkens.

Absent: None.

Abstain: None.

### Reference #H288

#### Windsor Police Services

Moved by: Councillor Morrison  
Seconded by: Councillor McKenzie

Decision Number: B50/2019

That with regards to the "Windsor Police Services" that \$4,534,228 **BE APPROVED** as opposed to the requested \$5,538,228.

Carried.

### Reference #H290

#### Windsor Essex Community Housing Corporation (CHC)

# Minutes

## Special Meeting of Council

### Monday, April 01, 2019

Moved by: Councillor Gignac  
Seconded by: Councillor Francis

Decision Number: B51/2019

That with regards to the "Windsor Essex Community Housing Corporation (CHC)" that \$262,468 **BE APPROVED** as opposed to the requested \$469,845.

Carried.

#### Reference #H294 Windsor Symphony

Moved by: Councillor Francis  
Seconded by: Councillor Gignac

That with regards to the "Windsor Symphony" that an increase of \$25,000 **BE NOT APPROVED**.

Motion is **put** and is **lost**.

Aye votes: Councillors Francis, Sleiman and Gignac.

Nay votes: Councillors Kusmierczyk, Costante, McKenzie, Holt, Morrison, Bortolin and Kaschak.

Absent: None.

Abstain: None.

#### Increase Bulk Item Collection Service

Moved by: Councillor Bortolin  
Seconded by: Councillor Holt

Decision Number: B52/2019

That an amount of \$26,602 **BE APPROVED** for a year round service of bulk item collection at the current servicing level of \$10.00 per item and 85 collections per week maximum; and,

That Administration **BE REQUESTED** to report back on options including potential targeted pickups or other type of service delivery that would try to combat or mitigate illegal dumping or multiple illegal dumping sites.

Carried.

Councillors Francis and Gignac voting nay.

#### Dog Leash by-law

Moved by: Councillor Holt  
Seconded by: Councillor Bortolin

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 35 of 56

---

Decision Number: B53/2019

That \$7500 **BE PROVIDED** to the By-Law Enforcement Division for purposes of providing overtime for park patrol and enforcement of the dog leash By-Law 245-2004.

Carried.

Councillors Francis, Gignac and Morrison voting nay.

### Economic Development

Moved by: Councillor Kusmierczyk

Seconded by: Councillor Sleiman

Decision Number: B54/2019

That City Council **APPROVE** a placeholder of \$400,000 for Economic Development subject to a report being brought back outlining details.

Carried.

### 10.1. 2019 Operating Budget Report – City Wide

Moved by: Councillor Sleiman

Seconded by: Councillor Holt

Decision Number: B7/2019

That City Council **APPROVE** the 2019 recommended budget documents as amended by City Council to reflect a \$1,804,585 (or 0.45% increase to the property tax levy) for requirements related to City departments; and,

That City Council **APPROVE** \$5,669,817 (or 1.40% impact on the property tax levy) in requests from City funded Agencies, Boards and Committees (ABC's); and,

That contingent upon approval of the 2019 Recommended Budget, one-time funding estimated at \$4,169,029 (plus or minus any amounts related to Council changes to the recommended budget) **BE APPROVED** from the specific Reserve Funds as detailed in this report; and,

That the updated Long Term Debt Forecast of the report (Section G of the Introduction) **BE RECEIVED** for information; and,

That the 2019 Schedule of Fees detailed in Section 14 of the budget document, (plus or minus any amounts related to Council changes to the recommended budget) Schedule C: 2019 User Fee Schedule, **BE APPROVED**; and,

# Minutes

## Special Meeting of Council

### Monday, April 01, 2019

Page 36 of 56

That the Fees & Charges Bylaw of record **BE AMENDED** to reflect the 2019 Schedule of Fees; and,

That the necessary by laws **BE PRESENTED** for Council's approval in support of the adoption of the 2019 Operating Budget; and,

That Council **APPROVE** the required transfers to and from various funds in accordance with the 2019 Approved Budget; and,

That the CFO & City Treasurer **BE AUTHORIZED** to process budget adjustments during the fiscal year, which do not change the overall approved property tax levy.

Carried.

Councillor Bortolin voting nay.

Report Number: C 33/2019  
Clerk's File: AFB/13207

## Capital Budget

### Handi-Transit

Moved by: Councillor Sleiman

Seconded by: Councillor Gignac

Decision Number: B55/2019

That City Council **APPROVE** a Pre-commitment of \$75,000 in 2020 for Handi-Transit, to purchase 4 buses.

Carried.

### Minor Alley Maintenance Program OPS-001-11

Moved by: Councillor Bortolin

Seconded by: Councillor Kaschak

Decision Number: B56/2019

That funding of \$50,000 **BE REALLOCATED** from each of years 2022-2025 to the 2019 Capital Budget for alley lighting for Local Improvement Requests, for a total of \$200,000.

Carried.

Councillors Francis, Gignac and Sleiman voting nay.

# Minutes

## Special Meeting of Council

### Monday, April 01, 2019

#### Capitol Theatre (ENG-010-17)

Moved by: Councillor Gignac  
Seconded by: Councillor Kusmierczyk

Decision Number: B57/2019

That funding in the amount of \$40,000 **BE APPROVED** for Marquee and other repairs to the Capitol Theatre; and,

That this **BE REALLOCATED** from Project #FIN-001-19 2019 Grant Matching Funding and Mitigating Inflationary Pressures Account.

Carried.

#### Crosswalk Funding (OPS-001-19)

Moved by: Councillor Kusmierczyk  
Seconded by: Councillor Costante

Decision Number: B58/2019

That funding in the amount of \$200,000 **BE APPROVED** to fund crosswalks from the crosswalk priorities list as approved by City Council in 2019; and,

That the funding for the crosswalks **BE REALLOCATED** from Project #FIN-001-19 2019 Grant Matching Funding and Mitigating Inflationary Pressures Account.

Carried.

Councillor McKenzie voting nay.

## 10.2. 2019 Capital Budget 7-Year Plan - City Wide

### *\*City Treasurer's Note:*√√

"City Council is advised that in relation to the recent approval of the 2019 Capital Budget (Council resolution B8/2019) that item PFO-004-19 – Mic Mac Park Drainage should have been reflected as Malden Park Drainage."

Moved by: Councillor Holt  
Seconded by: Councillor Morrison

# Minutes

## Special Meeting of Council Monday, April 01, 2019

Page 38 of 56

Decision Number: B8/2019

That City Council **RECEIVE** the 2019 Capital Budget 7-Year Plan documents reflective of approx. \$845.104 M in total funding; and,

That City Council **APPROVE** the recommended allocation of the 2019 available funding, net of funding required for pre-commitments and placeholders, for capital projects totalling approximately \$60.422 M (subject to any further changes approved by Council); and,

That City Council **APPROVE IN PRINCIPLE** the recommended allocation of the 2020 through 2025 available funding, net of funding required for pre-commitments and placeholders, for capital projects totalling approx. \$564.538 M (subject to any further changes approved by Council); and,

That City Council **APPROVE** redirecting funding of \$2,522,000, previously identified as a placeholder for a pedestrian tunnel, to the City Hall Square and Civic Esplanade project (PLN-021-07); and,

That City Council **APPROVE** the changes in the annual distribution of funding between the City Hall Square and Civic Esplanade project (PLS-021-07) with the E-Plan & E-Permit project (PLN-005-07) so they are more in line with the anticipated timing of expenditures thereby reducing interim financing costs; and,

That City Council **APPROVE** the redistribution of the \$15,000,000 placeholder for the Paul Martin building, as identified in the Capital Budget project number CAO-001-16; and,

That City Council **RESCIND** the pre-commitment of \$125,000 in 2021 from the Victoria EA – Chatham to Park project (OPS-006-17) as there is sufficient funding in the University Ave. 8-80 project (7144008) to complete the Victoria EA study costs; and,

That Administration **BE DIRECTED** to **REPORT BACK** to Council regarding the infrastructure deficit and a high-level plan to address it; and,

As amended a total of \$240,000 from the 2019 Grant Matching and Inflationary Pressures project (FIN-001-19) be reallocated to: Capitol Theatre Capital Improvements (ENG-010-17) in the amount of \$40,000 for the new Marquee sign and Pedestrian Crossing (OPS-001-19) in the amount of \$200,000 for priority pedestrian crossings as identified in agenda Item 11.14.

Carried.

Report Number: C 226/2018  
Clerk's File: AFB/13207

### Transit Windsor Fleet Replacement Program

**B59/2019 RESCINDED BY CR248/2019 ADOPTED MAY 21, 2019 (CLAUSE A) ONLY)**

Moved by: Councillor Gignac  
Seconded by: Councillor Francis

Decision Number: B59/2019

- a) That City Council **PRECOMMIT** funding from project Transit Windsor Fleet Replacement Program (TRN-001-07) in 2020 (\$2,085,500), 2021 (\$3,010,500) and 2022 (\$4,800,000) for City matching funding in the Investing in Canada Plan – Public Transit grant;
- b) That City Council **APPROVE** the funding in the Bikeways Development project 7111031 as well as the in the 2019 7-year capital budget for \$600,000 in 2019, to be used as City Matching funding for the Investing in Canada Plan – Public Transit grant
- c) That Administration **BE DIRECTED** to put forward projects for the grant program which meet the eligible criteria and program outcomes and:
  - Do not result in cancelling or postponing previously approved projects funded by the Bike ways Development
  - Increases the number of sidewalk and cycling projects meeting grant requirement and align with planned road and sidewalk construction where necessary
  - Includes replacement plan for fleet is sustained
  - Addresses the need for additional buses, growth projects and other assets to address the City's current increased ridership.
- d) That approval for the projects, funding and submissions to the Investing in Canada Plan – Public Transit **BE GIVEN** by City Council prior to the May 28, 2019 deadline
- e) That Administration **BE DIRECTED** to report back to City Council on what projects were submitted and how they were funded.

Carried.

## **12. Consideration of Committee Reports**

### **12.1. Report of the Special In-Camera meeting or other Committee as may be held prior to Council**

Moved by: Councillor Gignac  
Seconded by: Councillor Holt

Decision Number: B60/2019

That the report of the In Camera meeting held April 1, 2019 **BE ADOPTED** as presented.  
Carried.

Clerk's File: ACO2019

### **13. BY-LAW (First and Second Readings)**

Moved by: Councillor Kaschak  
Seconded by: Councillor Kusmierczyk

That the following By-law No. 43-2019 be introduced and read a first and second time:

**43-2019** "A BY-LAW TO CONFIRM PROCEEDINGS OF THE COUNCIL OF THE CORPORATION OF THE CITY OF WINDSOR AT ITS SPECIAL MEETING HELD ON THE 1ST DAY OF APRIL, 2019"

Carried.

### **14. MOVE BACK INTO FORMAL SESSION**

Moved by: Councillor McKenzie  
Seconded by: Councillor Morrison

That the Committee of the Whole does now rise and report to Council respecting the business items considered by the Committee:

- 1) Communication Items (as amended)
- 2) Consent Agenda (as amended)
- 3) Items Deferred  
Items Referred
- 4) Consideration of the Balance of Business Items (as amended)
- 5) Committee Reports (as presented)
- 6) By-laws given first and second readings (as presented)

Carried.

### **15. THIRD AND FINAL READING OF THE BY-LAW**

Moved by: Councillor Sleiman  
Seconded by: Councillor Bortolin

That the following By-law No. 43-2019, having been read a first and second time be now read a third time and finally passed and that the Mayor and Clerk **BE AUTHORIZED** to sign and seal the



**Minutes**  
**Special Meeting of Council**  
**Monday, April 01, 2019**

same notwithstanding any contrary provision of the Council.  
Carried.

**16. ADJOURNMENT**

Moved by: Councillor Gignac  
Seconded by: Councillor Holt

That this Council meeting stand adjourned until the next regular meeting of Council or at the call of the Mayor.  
Carried.

Accordingly, the meeting is adjourned at 11:58 o'clock p.m.

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Mayor

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City Clerk

**SPECIAL MEETING OF COUNCIL – IN CAMERA**  
**April 1, 2019**

**Meeting called to order at: 12:04 p.m.**

**Members in Attendance:**

Mayor D. Dilkens  
Councillor F. Francis  
Councillor F. Costante  
Councillor C. Holt  
Councillor R. Bortolin  
Councillor G. Kaschak  
Councillor J. Gignac (arrives at 12:08 p.m.)  
Councillor K. McKenzie  
Councillor J. Morrison  
Councillor E. Sleiman  
Councillor I. Kusmierczyk

**Also in attendance:**

O. Colucci, Chief Administrative Officer  
J. Payne, Community Development and Health Commissioner and  
Corporate Leader Social Development, Health, Recreation and Culture  
M. Winterton, City Engineer and Corporate Leader Environmental Protection and  
Transportation  
V. Critchley, City Clerk/Licence Commissioner and Corporate Leader Public Engagement  
and Human Resources  
J. Mancina, Chief Financial Officer/City Treasurer and Corporate Leader  
Finance and Technology  
S. Askin-Hager, City Solicitor and Corporate Leader Economic  
Development and Public Safety  
C. Brown, CEO for YQG and WDTC/Corporate Leader of Transportation  
Services  
J. Wilson, Corporate Leader, Parks, Facilities, Recreation and Culture  
S. Laforet, Fire Chief and J. Waffle, Deputy Fire Chief

**Verbal Motion is presented by Councillor Sleiman, seconded by Councillor Costante,  
to move in Camera for discussion of the following item(s):**

# Minutes

Special Meeting of Council  
Monday, April 01, 2019

Page 43 of 56

<u>Item No.</u>	<u>Subject</u>	Section – Pursuant to Municipal Act, 2001, as amended
1.	Personal matter – about identifiable individuals/labour relations – in-camera budget issues – verbal report	2 3 9 ( 2 ) ( b ) ( d )

**Motion Carried.**

## Declarations of Pecuniary Interest:

Councillors Bortolin and Francis declare an interest and refrain from discussion on the ALS litigation as they have been involved with charities which comprise the Plaintiff Class Group.

**Discussion on the items of business. (Various items on in-camera budget items)**

Verbal Motion is presented by Councillor Kusmierczyk, seconded by Councillor Sleiman,  
to move back into public session.

**Motion Carried.**

Moved by Councillor McKenzie, seconded by Councillor Morrison,  
THAT the Clerk BE DIRECTED to transmit the recommendation(s) contained in the report(s) discussed at the In-Camera Council Meeting held April 1, 2019 directly to Council for consideration at the next Regular Meeting.

1. That the confidential verbal reports from Administration regarding personal matters about identifiable individuals respecting budget items **BE RECEIVED FOR INFORMATION.**

**Motion Carried.**

Moved by Councillor Morrison, seconded by Councillor Holt,  
That the special meeting of council held April 1, 2019 BE ADJOURNED.  
(Time: 12:45 p.m.)

**Motion Carried.**

**THE CORPORATION OF THE CITY OF WINDSOR**  
**POLICY (Appendix A)**

Service Area:	<b>Office of the City Solicitor</b>	Policy No.:	
Department:	<b>Legal, Real Estate &amp; Risk Management</b>	Approval Date:	
Division:	Real Estate Services	Approved By:	<b>DRAFT</b>
		Effective Date:	
Subject:	<b>Waterfront Parkland Acquisitions</b>	Procedure Ref.:	
<b>Review Date:</b>		<i>Pages:</i>	Replaces:
Prepared By:	Frank Scarfone		Date:

**1. POLICY**

**1.1** This policy sets out the requirements and processes for future Waterfront Parkland Acquisitions for the City.

**2. PURPOSE**

**2.1** This Policy makes it mandatory for the Manager of Real Estate Services to engage in a process to acquire waterfront property for parkland purposes where there is a willing seller.

**2.2** This Policy outlines the steps, which Administration will need to follow when dealing with potential waterfront property for parkland acquisitions, including but not limited to: obtaining independent market value appraisals, ensuring consistency with adjacent Community Improvement Plans, and obtaining environmental assessment reports.

**3. SCOPE**

**3.1** This policy applies to the Corporate-wide acquisition of waterfront property for parkland purposes, as guided by the Manager of Real Estate Services, and the Manager of Parks Development.

**4. RESPONSIBILITY**

**4.1** City Council is responsible for:

**4.1.1** Approving the acquisition of waterfront properties for parkland.

**4.1.2** Providing Administration with direction in specific circumstances where the process for waterfront property acquisitions for parkland may need to be modified. Examples include directions on whether to obtain an independent market value appraisal when there are time constraints, or how to proceed if the costs of a potential parkland acquisition exceeds the amount available in the Parkland Acquisition Fund.

**4.2** The Manager of Real Estate Services is responsible for:

- 4.2.1** The Waterfront Parkland Acquisition process.
- 4.2.2** Reporting to Council on potential waterfront property acquisitions for parkland, including recommendations for Council's consideration.
- 4.2.3** Ensuring that any potential acquisition of waterfront property for parkland is consistent with adjacent Community Improvement Plans.
- 4.2.4** Informing Council if the costs of acquiring a waterfront property for parkland exceeds the funds available in the Parkland Acquisition Fund and seeking Council's further direction on the matter.
- 4.2.5** Determining whether a potential waterfront property for parkland has a current or previous industrial use, or for other reasons may be suspected to be contaminated, and include in any offer to purchase a condition that the City obtain an environmental assessment report. In the event of known or suspected contamination, seek further direction from Council.
- 4.2.6** Undertaking in partnership with the Manager of Parks Development, periodic reviews of waterfront properties that may be suitable for parks purposes, and the subsequent preparation of a report for Council's consideration and direction as to whether the properties should be purchased.
- 4.2.7** Ongoing monitoring and administration of waterfront property acquisitions for parkland.
- 4.2.8** Supporting the Parks Department in the research of waterfront properties that may be suitable for parkland purposes.

**4.3** The Manager of Parks Development is responsible for:

- 4.3.1** Monitoring and ensuring that all potential waterfront property acquisitions for parkland are consistent with the Central Riverfront Implementation Plan, Rediscover our Parks – Parks & Outdoor Recreation Master Plan any Community Improvement Plans (CIP's), the City of Windsor Official Plan and any other relevant council policy.
- 4.3.2** Determining whether potential waterfront parkland acquisitions are in the vicinity of existing waterfront parkland.
- 4.3.3** Overseeing in partnership with the Manager of Real Estate Services, periodic reviews of waterfront properties that may be suitable for parks purposes, and the subsequent preparation of a report for Council's consideration and direction as to whether the properties should be purchased.

4.4 The Corporate Leader of Parks, Recreation, Culture and Facilities is responsible for:

4.4.1 The overall direction for waterfront parkland acquisition, and ensuring that all potential waterfront property acquisitions align with the existing network of waterfront parklands, and is consistent with relevant City Plans.

4.4.2 Ensuring that the proposed waterfront property being acquired will be able to meet all the necessary technical requirements (i.e. completion of a Record of Site Condition) in order to be used as municipal parkland.

4.5 The City Planner is responsible for:

4.5.1 Participating in the periodic reviews of waterfront properties that may be suitable for parks purposes.

4.5.2 Ensuring that any waterfront land acquisitions can be utilized as municipal parklands under the City's Official Plan and Zoning By-laws, or engage in a process to amend the Official Plan and Zoning By-laws as necessary.

4.5.3 Ensuring that any acquisition of waterfront property is consistent with adjacent Community Improvement Plans.

## 5. **DEFINITIONS**

**5.1 Acquisition** means the transfer of ownership of lands to the City whether by means of a purchase, donation, gift or as a result of estate planning.

**5.2 City** means The Corporation of The City of Windsor and includes any of its designated employees, officials or agents who are engaged to represent the City in its capacity to acquire waterfront properties.

**5.3 Existing Waterfront Parkland** means existing waterfront properties that are designated as and operating as municipal parklands.

**5.4 Waterfront Property** means waterfront properties within the geographic limits of the City of Windsor and bordering on the Detroit River or Lake St. Clair.

## 6. **GOVERNING RULES AND REGULATIONS**

### 6.1 Type of Acquisition

6.1.1 Waterfront property may be acquired for parkland when there is a willing seller.

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**6.1.2** All waterfront property offered to the City to purchase is to be brought before Council with a recommendation for its consideration as parkland.

**6.1.3** All waterfront property offered to the City by donation, gifting or estate planning is to be brought before Council with a recommendation for its consideration as parkland. All waterfront property offered to the City for parkland by donation, gifting or estate planning shall comply with Council's Donation Policy.

## **6.2 Location of Waterfront Property**

**6.2.1** Waterfront property to be acquired for parkland should be contiguous to existing waterfront parkland.

**6.2.2** Waterfront property that is not contiguous to existing waterfront parkland will be brought to Council for Council's consideration and direction.

## **6.3 Acquisition Conditions**

**6.3.1** The acquisition of waterfront property for parkland by means of a market-value purchase is to be supported by an independent market value appraisal where time allows for obtaining an appraisal or unless otherwise directed by Council.

**6.3.2** The acquisition of waterfront property for parkland is to be consistent with adjacent Community Improvement Plans.

**6.3.3** In the event a potential waterfront property for parkland has a current or previous industrial use or may be suspected to be contaminated, any agreement to purchase the waterfront property (i.e. by market-value purchase, donation, etc.) will include a condition that the City obtain an environmental assessment report, unless Council directs otherwise.

**6.3.4** In the event that an environmental assessment report is required, a Phase I environmental assessment will be completed, and depending on the findings of the Phase I assessment, a Phase II environmental assessment may need to be completed.

**6.3.5** In the event that a Record of Site Condition is required to be filed with the Ministry of the Environment, Conservation and Parks, due diligence will be completed to ensure that this requirement can be fulfilled to the standard required for parkland use.

## **6.4 Parkland Acquisition Account**

**6.4.1** In the event that a waterfront property for parkland becomes available for purchase, and the purchase price exceeds the amount available in the Parkland Acquisition Fund, Administration will inform Council that a property is available at a dollar amount which exceeds available funds and seek Council's further direction.

**6.5 Review of Potential Lands to Acquire for Waterfront Parkland**

- 6.5.1** Administration from Real Estate Services, Parks Development, and Planning & Development Services will periodically review parcels of waterfront property that may be suitable for waterfront parkland and prepare a report for Council's consideration and direction.

**7. RECORDS, FORMS AND ATTACHMENTS**

- 7.1** Records for this Policy shall be prepared and retained in accordance with Records Retention By-Law 21-2013, as amended or superseded.

- 7.2** There are no relevant forms and form numbers associated with this Policy.



# Minutes

## Special Meeting of Council

### Monday, April 01, 2019

Appendix A

Sewer Surcharge - 2019 Budget and Four Year Forecast (2020 - 2023)  
Forecast Based on Amended Rates @ January 1, 2019

	2018	2019	2020	2021	2022	2023
	Budget (\$)	Forecast (\$)	Forecast (\$)	Forecast (\$)	Forecast (\$)	Forecast (\$)
<b>PUBLIC WORKS EXPENDITURES</b>						
<b>POLLUTION CONTROL</b>						
Treatment Plants & Pump Stations	16,724,822	15,904,866	16,382,012	16,873,472	17,379,677	17,901,067
Depreciation (Transfer To Reserves for Equipment Replacement)	4,417,745	4,867,745	4,867,745	4,867,745	4,867,745	4,867,745
	21,142,567	20,772,611	21,249,757	21,741,217	22,247,422	22,768,812
<b>SEWER MAINTENANCE &amp; REPAIR</b>						
PW - Operations	5,947,177	6,129,773	6,313,666	6,503,076	6,698,168	6,899,114
PW - Environmental Services	1,757,874	1,709,220	1,760,497	1,813,311	1,867,711	1,923,742
PW - Engineering & Corporate Projects	251,191	255,363	263,024	270,915	279,042	287,413
PW - Administration	170,256	183,281	188,779	194,443	200,276	206,284
	8,126,498	8,277,637	8,525,966	8,781,745	9,045,197	9,316,553
<b>Total Public Works Operating Budget Expenditures</b>	<b>29,269,065</b>	<b>29,050,248</b>	<b>29,775,723</b>	<b>30,522,962</b>	<b>31,292,619</b>	<b>32,085,365</b>
<b>Total Public Works Capital Expenditures</b>	<b>21,600,000</b>	<b>21,600,000</b>	<b>21,600,000</b>	<b>21,600,000</b>	<b>21,600,000</b>	<b>21,600,000</b>
Baseline Funding Inflation	-	1,000,000	2,000,000	3,000,000	4,000,000	5,000,000
Basement Flooding Subsidy	-	2,587,751	2,587,751	2,587,751	2,587,751	2,587,751
Enhanced Sewer Master Plan Projects	-	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
<b>TOTAL PUBLIC WORKS EXPENDITURES</b>	<b>50,869,065</b>	<b>60,237,999</b>	<b>61,963,474</b>	<b>63,710,713</b>	<b>65,480,370</b>	<b>67,273,116</b>
<b>OTHER EXPENDITURES</b>						
Debt Servicing Costs - LRWRP 20 Year Debenture	2,565,079	2,565,079	2,565,079	2,565,079	2,565,079	2,565,079
ENWIN Administration Fee / WRAP Funding	3,217,860	2,865,158	2,951,113	3,039,646	3,130,836	3,224,761
Overhead Allocation (Transfer to Current)	3,505,187	4,216,660	4,337,443	4,459,750	4,583,626	4,709,118
Appeal Refunds & General Expenses	600,000	600,000	600,000	600,000	600,000	600,000
<b>TOTAL OTHER EXPENDITURES</b>	<b>9,887,926</b>	<b>10,246,897</b>	<b>10,453,635</b>	<b>10,664,475</b>	<b>10,879,540</b>	<b>11,098,958</b>
<b>TOTAL OF ALL EXPENDITURES</b>	<b>60,756,991</b>	<b>70,484,896</b>	<b>72,417,109</b>	<b>74,375,189</b>	<b>76,359,910</b>	<b>78,372,074</b>
<b>SURCHARGE REVENUES</b>	<b>59,962,026</b>	<b>70,484,896</b>	<b>72,417,109</b>	<b>74,375,189</b>	<b>76,359,910</b>	<b>78,372,074</b>
<b>NET CHANGE IN SEWER SURCHARGE OPERATING FUND #28</b>	<b>(784,965)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PROJECTED CUMULATIVE BALANCE OF SEWER SURCHARGE RESERVE FUND #153, NET OF ENCUMBRANCES</b>	<b>3,793,452</b>	<b>2,926,440</b>	<b>2,926,440</b>	<b>2,926,440</b>	<b>2,926,440</b>	<b>2,926,440</b>

**NOTES:**

- A - Assumes general expenditures increase at a rate of 3.0% per annum (2020-2023) for inflation.
- B - Overhead expenditure allocation based on 7% of total Public Works expenditures for 2019-2023.
- C - Revenues are based on 2019 water meter and consumption projections received from WUC staff. It should be noted that the City is spreading out WUC's projected volume decline for 2019 over a five-year period, from 2019 to 2023.
- D - The typical residential customer will see a 14.94% increase to their monthly bill for 2019 when compared to 2018.
- E - The chart above is meant to reflect the net wastewater expenditures funded by the sewer surcharge. Therefore, expenditures and revenues in the chart exclude approximately \$2.5 million in expenses funded directly by billings to the towns of Lasalle & Tecumseh.

It should be stressed that both the Windsor Utility Commission's water consumption and Public Works' expenditure figures are projections. As with all projections, they are based on a number of variables and assumptions that, if not achieved, may materially impact the results of this model. This is especially true for longer term projections such as this.

**Minutes**  
**Special Meeting of Council**  
**Monday, April 01, 2019**

**Appendix B**

**Fixed Sewer Surcharge Rates**

**Residential Accounts**

Stand Alone Fixed Sewer Surcharge:     \$           17.38

**Commercial Accounts**

Meter Size		Stand Alone Fixed Sewer Surcharge
1"	25mm	\$ 108.11
1 1/2"	40mm	\$ 253.26
2"	51mm	\$ 422.76
3"	75mm	\$ 759.81
4"	100mm	\$ 1,345.45
6"	150mm	\$ 2,456.70
8"	200mm	\$ 4,093.34
10"	250mm	\$ 6,743.23

# Minutes

Special Meeting of Council  
Monday, April 01, 2019

**TABLE 1 – Proposed Projects for One-Time Federal Gas Tax Funding**

Capital Budget Project #	Capital Budget Project Title	Recommended Project Work	Amount fo FGT Requested
OPS-001-07	Road Rehabilitation - Various Locations Program	City wide road rehabilitation was reduced due to the reduced FGT funding in 2019 and 2020. This would bring the program back to original funding levels to allow for additional roads to be completed in 2019. This may result in roads planned outside of 2019 to be pulled forward.	\$ 1,000,000
OPS-001-11	Minor Alley Maintenance Program	Funding for this program was reduced in the 2019 7-year capital budget and moved to the minor road rehabilitation. This was due to the impact of the reduced FGT had on city wide road rehab in 2019 and 2020. The allocation of \$850,000 to this program would restore the reduced funding and allow for work to commence in 2019 as the reduced funding which had previously been approved in principle was funded in future years.	\$ 850,000
ECB-028-18	Improvements to Peche Island - Bridge	The bridge on Peche Island has been inspected as per OSIM regulations and deemed to be in need of repair. The work was originally planned to be completed with the funding for this project. Estimate for the cost are higher than the remaining funding as the bridge is listed as heritage and we expect higher costs due to the having to move materials and workers to and from the island. Including this project for FGT funding will allow for full funding of the project and for \$432,000 of the remaining enhanced capital for Peche Island to be reallocated to other projects.	\$ 750,000

# Minutes

## Special Meeting of Council Monday, April 01, 2019

ECB-028-18	Improvements to Peche Island - preservation of shoreline	Administration recently received the report from the study ERCA lead and funded as to how to preserve the shoreline and habitat at Peche Island. Based on the recommended solution, the cost is anticipated to be in the range of \$2M to \$3M. ERCA is working to obtain some funding however the balance of the cost is expected to require City funds. Funding this project with FGT will allow it to proceed so that further erosion is halted and does not impact funding for any other projects.	\$ 2,500,000
	Mic Mac Park lighting	This project currently has \$500,000 in funding. Based on recent tenders the actual cost is \$350,000 over the budgeted amount. Funding this entire project by FGT would allow the \$500,000 for this project to be redistributed to other priorities and eliminate the need to request reductions in other projects to fund the \$350,000 shortfall.	\$ 850,000
PFO-009-12	Park Bridges/Shelters/Building & Capital Improvements	Based on inspections carried out per OSIM regulations there are several pedestrian bridges within the park system which require maintenance. Funding these projects with FGT will allow the projects to begin in 2019 and free up \$100,000 in PAYG in 2019, 2020 and 2021 for reallocation to other project priorities.	\$ 300,000
REC-003-07	Municipal Pool Refurbishment Program	The Lanspeary Park pool needs immediate repair as it risks not being operational for the 2019 summer. Administration was pursuing grant funding for this project however was recently advised that we were not awarded the grant funding for this project, as such the entire cost of \$967,000 must be funded by the City. By funding this project with FGT the work can begin in 2019 and	\$ 967,000

# Minutes

## Special Meeting of Council

Monday, April 01, 2019

Page 53 of 56

		the \$967,000 identified in 2022 for this work can be reallocated to other priority projects	
ECB-024-18	Riverside Park - Accessible Washroom, Change room & Playground	This project would provide for accessible washrooms and repairs to the existing change room and washroom facility. There is currently \$400K in funding for the project in the budget, and an additional \$600K in 2024 recommended in the 2019 7-year capital budget. Funding this project with the FGT will allow for the project to begin in 2019 and would allow the \$400,000 and \$600,000 in PAYG funding for this project to be reallocated to other priorities. The Playground project had \$182,000 committed. An additional \$94K is required as a result of excavation costs being higher than expected. These funds will be used as the City's portion of the playground project.	\$ 1,235,160
	Riverside Park – Parking lot reconstruction	The parking lot needs repairs and the current condition prevents it from being accessible. This is an issue as the park is designed as a fully accessible park, including the Miracle Field. Riverside Minor baseball has offered to provide the removal of the site at their cost during the construction of the parking lot on their leased portion, if the City is able to repair their side. This funding would allow the City to accept this offer and reduces our cost to complete the project.	\$ 400,000

# Minutes

## Special Meeting of Council

Monday, April 01, 2019

Page 54 of 56

HCP-010-07	Willistead improvements	Complex	The detailed project descriptions found on page 185 of the capital budget book outlines all of the projects for Willistead. Providing FGT for this project will allow all of these works which could not be accommodated within the 2019 capital budget to now proceed in 2019.	\$ 610,000
PFO-012-12	Park Trails Improvements	Capital	There are several trails which require rehabilitation and additional trails needed throughout the trail system. This additional funding will allow those projects to be funded and get started in 2019.	\$ 500,000
PFO-001-14	Central Riverfront Improvements	Park	The vast majority of this project does not qualify for FGT. The work however to complete the Celestial Beacon where the Streetcar will be situated does qualify as it represents a heritage project. There is currently no funding for this specific work, which is estimated at \$2M. Use of the FGT funding will allow for this project to proceed without impacting other projects in the capital budget.	\$ 2,000,000
ENG-005-17	Central Box Infrastructure Improvements	EA &	Funding for these projects is currently identified in the 2019 7-year capital budget. Some of the funding sources are PAYG. By using the FGT funding for this project \$1,502,000 in PAYG funding can be redirected to other priorities.	\$ 1,502,000

# Minutes

Special Meeting of Council  
Monday, April 01, 2019

**TABLE 2 - Available Pay as You Go Funding based on one-time FGT project recommendations**

Capital Budget Project #	Current funding*	2019	2020	2021	2022	2023	2024	Total
ECB-028-18			\$432,000					\$432,000
PFO-009-12		\$100,000	\$100,000	\$100,000				\$300,000
REC-003-07					\$967,000			\$967,000
ENG-005-17						\$1,502,000		\$1,502,000
ECB-024-18							\$600,000	\$600,000
7181010	\$400,000							\$400,000
7171065	\$500,000							\$500,000
Ineligible FGT	(\$400,000)							(\$400,000)
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$100,000</b>	<b>\$532,000</b>	<b>\$100,000</b>	<b>\$967,000</b>	<b>\$1,502,000</b>	<b>\$600,000</b>	<b>\$4,301,000</b>

# Minutes

## Special Meeting of Council

Monday, April 01, 2019

**TABLE 3 – Proposed Allocation of Funding (\$4.3M) in Table 2**

Project ID	Project Title & Description	Funding Source	
		Year	Amount
PFO-007-11	<b>Tree Maintenance:</b> Funding to assist in moving forward the Preventative Maintenance program for the tree inventory and supports City Council's strategic initiative regarding tree maintenance.	Current	\$500,000
		2019	\$100,000
		2020	\$150,000
ECB-039-18	<b>Ward Funds:</b> In consultation with the Mayor's office an allocation for Ward funding is proposed, and would provide \$100,000 per Ward for each Councillor and the Mayor that if approved could be spent in accordance with the Ward Funds Policy.	2023	\$1,100,000
OPS-010-07	<b>Security Cameras Downtown:</b> This funding would be for the installation of cameras, which would enhance security in the downtown area and as well, provide benefits relative to traffic management.	2020	\$382,000
		2021	\$68,000
OPS-003-14	<b>University Avenue Construction:</b> The Environmental Assessment for this project will be completed in 2019. This funding will allow for the construction to begin once the EA is complete	2023	\$401,000
		2024	\$600,000
ENG-001-16	<b>Sixth Concession Rd./North Talbot Rd. Infrastructure Improvements:</b> These funds would allow for this project to begin sooner than currently planned.	2021	\$32,000
		2022	\$967,000
		2023	\$1,000
	<b>Total</b>		<b>\$4,301,000</b>