

AGENDA
INTERNATIONAL RELATIONS COMMITTEE

meeting held
Tuesday, March 23, 2021
at 3:30 o'clock p.m.
via Zoom video conference

1. **Call to Order**

2. **Declaration of Conflict**

3. **Minutes**
Adoption of the minutes of the meeting held September 24, 2020 – *attached*.

4. **Business Arising from the Minutes**
 - 4.1 **Twin City Post**
The Senior Manager, Parks to provide a verbal update regarding the Twin City Post project.

5. **Business Items**
 - 5.1 **Invitation for the City of Windsor to enter into a Sister City relationship with Antsirabe, Madagascar**
Background information is *attached*.

 - 5.2 **Children's Art Exhibition**
The Council Assistant to provide a verbal update.

6. **Communications**
 - 6.1 **Cross-Border Cooperation Congress in Lublin, Poland 2020**
A summary of the event is *attached*.

 - 6.2 **Windsor Star Article – Celebration of the 25th Anniversary of the Polish-Canadian Business & Professional Assn. of Windsor & the**

20th Anniversary of the Twinning of the City of Windsor with the City of Lublin, Poland – *attached*.

- 6.3 Invitation to the President of the City of Lublin along with a delegation to visit the City of Windsor at the 25th Annual Polish-Canadian Society Business Dinner to be held on November 19, 2021**
Background information is *attached*.

6.4 The Union of Polish Metropolises

Letter from the Deputy Director, Lublin, Poland regarding the signing of a joint appeal recalling the role and importance of tolerance by evoking a fragment of the Declaration of Principles on tolerance – *attached*.

- 6.5 Mask Company in Gunsan, Korea**
Background information is *attached*.

7. New Business

- 8. Date of Next Meeting**
To be determined.

9. Adjournment

International Relations Committee

Meeting held September 24, 2020 via Zoom video conference

A meeting of the International Relations Committee is held this day commencing at 10:00 o'clock a.m. via Zoom video conference, there being present the following members:

Councillor Fred Francis, Chair
Councillor Fabio Costante
Councillor Gary Kaschak
Daniel Ableser
Jerry Barycki
Maria Belenkova
Ronnie Haidar
Steven Spagnuolo
L.T. Zhao

Regrets received from:

Councillor Ed Sleiman
Scott Despins

Also present are the following resource personnel:

Sandra Gebauer, Council Assistant
Karen Kadour, Committee Coordinator

1. Call to Order

The Chair calls the meeting to order at 10:01 o'clock a.m. and the Committee considers the Agenda being Schedule A attached hereto, matters which are dealt with as follows:

Additions to the Agenda

Moved by S. Spagnuolo, seconded by L.T. Zhao,
That Rule 3.3 (c) of the Procedure By-law 98-2011 be waived to add the following additions to the Agenda:

- 4.6** Twin City Posts
- 4.7** Cross Border Cooperation Congress Lublin 2020
Carried.

2. Declaration of Conflict

None disclosed.

3. Minutes

Moved by D. Ableser, seconded by S. Spagnuolo,
That the minutes of the International Relations Committee of its meeting held June 18, 2020 **BE ADOPTED** as presented.
Carried.

4. Business Items

4.1 Mayor's Summit Mannheim

Moved by D. Ableser, seconded by S. Spagnuolo,
That the update provided by Councillor Francis regarding his participation on behalf of Mayor Dilkens at the Virtual Mayor's Summit in Mannheim, Germany on September 9, 2020 **BE RECEIVED**.
Carried.

4.2 Windsor-Essex Regional Chamber of Commerce Initiative

The Chair reports that the draft letter regarding an initiative by the Chamber of Commerce to propose an arrangement to extend membership benefits to members of our sister cities at no cost was approved by the Chamber of Commerce. He adds it is prudent to wait to send the letter to the Sister Cities until the second or third quarter of 2021 due to COVID-19.

Moved by J. Barycki, seconded by S. Spagnuolo,
That the update provided by the Chair regarding the Windsor-Essex Regional Chamber of Commerce initiative **BE RECEIVED**, and further that the letter regarding this initiative **BE SENT** to the Sister Cities in 2021.
Carried.

4.3 2020 Children's Art Exchange

The Chair advises that members of the IRC had the opportunity to view the Virtual Children's Art Exhibit prior to the meeting. He adds the Twin Cities that participated in

the initiative included the City of Windsor, Fujisawa, Japan, Gunsan, South Korea, Changchun, China, Mannheim, Germany, Lublin, Poland and Saltillo, Mexico. Greetings were also provided by the Mayors of Fujisawa, Gunsan, Mannheim, City of Windsor (by Councillor Francis for Mayor Dilkens) and the Deputy Mayor of Lublin.

S. Gebauer indicates that following the meeting, the Virtual Children's Art Exhibit link will be sent to the Twin Cities; will be shared through the City of Windsor's social media including the Mayor's Office social media. She adds the Communications Department will be sending out a Media Release.

Moved by J. Barycki, seconded by Councillor Kaschak,
That the Virtual Children's Art Exchange initiative **BE APPROVED** and be made available to the public.
Carried.

4.4 International Relations Committee 2021 Operating Budget

The Chair states that the annual Operating Budget for the IRC Committee is \$15,000. Currently the balance of the 2020 operating budget is at \$41,843.42 which includes the \$5,000 commitment to the You and Me Sculpture project. He adds the IRC Committee will request \$15,000 from City Council for 2021.

Moved by J. Barycki, seconded by D. Ableser,
That the update regarding the International Relations Committee 2021 Budget request **BE RECEIVED**.
Carried.

4.5 Twin Cities with the Corporation of the City of Windsor

Moved by R. Haidar, seconded by M. Belenkova,
That the "Twin Cities with the Corporation of the City of Windsor" document **BE RECEIVED**.
Carried.

4.6 Twin City Posts

The Chair reports that the Twin City Post will be placed in the Civic Esplanade.

A rendering of the Twin City Post is **attached** as Appendix "A".

The members review the renderings of the Twin City Post and the following comments are provided:

- Request for the Twin City's flag to be included next to the city's name.
- Placement of a light at the top of the post
- Include the km distance from the Twin City to Windsor
- Suggestion to place the post at the central riverfront near the flag

Councillor Kaschak indicates that the location of the Twin City Post will be most likely decided by the New City Hall Plaza and Esplanade Project Steering Committee.

Moved by D. Ableser, seconded by R. Haidar,

That the rendering of the Twin City Post provided by the Parks Department **BE RECEIVED**; that Administration from the Parks Department **BE REQUESTED** to provide options for possible locations for the Twin City Post and the final design, and further, that **APPROVAL BE GIVEN** to an upset limit of \$14,000 in principle for the creation and installation of the Twin City Post.

Carried.

4.7 Cross Border Cooperation Congress Lublin 2020

Background information relating to the Cross Border Cooperation Congress Lublin 2020 is **attached** as Appendix "B".

S. Gebauer reports that the Cross Border Cooperation Congress Lublin 2020 will be held from October 6-9, 2020. She adds that if any members are interested in participating in any of the sessions to contact her. There is no charge associated with this and there is a maximum of 25 people per session.

J. Barycki states that the sessions will be held Lublin time which translates to a 4:00 a.m. session.

L.T. Zhao asks if the sessions will be recorded. S. Gebauer advises she will look into this matter and report back.

5. Communications

Moved by Councillor Costante, seconded by S. Spagnuolo,

That Item 5.1 - Letter from Mayor Dilkens to Mayor Zuk, Lublin, Poland regarding the 20th anniversary of the twinning partnership between the City of Windsor and Lublin and Item 5.2 regarding the letter from Mayor Zuk, Lublin to Mayor Dilkens regarding the 20th anniversary of the partnership **BE RECEIVED**.

Carried.

Moved by Councillor Kaschak, seconded by R. Haidar,

That Item 5.3 – Letter of congratulations from Mayor Dilkens to Mayor Zhang Zhijun, Changchun, China on the appointment of Mayor of Changchun **BE RECEIVED**.
Carried.

Moved by S. Spagnuolo, seconded by D. Ableser,
That the letter from Tigray Community of Windsor and Essex County regarding a request to assist the Tigrayans in Ethiopia **BE RECEIVED**.
Carried.

The Chair advises the letter from the Tigray Community of Windsor and Essex County was forwarded to the Mayor's Office.

6. New Business

None.

7. Date of Next Meeting

The next meeting will be held at the call of the Chair.

8. Adjournment

There being no new business, the meeting is adjourned at 10:25 o'clock a.m.

CHAIR

COMMITTEE COORDINATOR

From: Madagascar SISTER CITIES PROGRAM <Madagascar_sistercity@protonmail.ch>
Sent: Thursday, February 25, 2021 6:44 AM
To: mayoro <mayoro@citywindsor.ca>
Subject: Sister City Request Madagascar 2021

The Right Worshipful Mayor of the City of Windsor, The Councillor Drew Dilkens

I am writing officially on behalf of the urban municipality of Antsirabe's entire team. It is with great pleasure that I invite WINDSOR to enter into a sister city relationship with ANTSIRABE.

The city of Antsirabe, an agglomeration spread over an area of 179.63km², is considered the second largest city in Madagascar after Antananarivo with a population of 327,955 inhabitants in 2019. It is also the regional capital of Vakinankaratra.

On the whole, the primary sector is the city's main employer. The agricultural activity of Antsirabe is dominated by food crops and the industrial cultivation of barley and tobacco. The urban municipality is the second regional milk producer after Betafo. It is also the second industrial pole of the country after the city of Tamatave. Antsirabe is a crossroads city linking the South, the West, the East and the North and has a lot to offer in terms of tourism.

Actually, we are materializing the implementation of development projects. It seems interesting to us to create links with other cities, both national and international, in order to exchange experiences in municipal management or in other fields.

As far as we know, Windsor is a city in the Canadian province of Ontario. The city is an automobile manufacturing center for Canada. Industrial and manufacturing sectors are primarily responsible for the city's development during the last decade. Another basis of its economic activities are tourism, education and government services. Windsor is a city on the up with a good quality of life and pleasant environment living.

Indeed, we are very interested in the peculiarities of the town of Windsor. Thus, we wish that our two cities will cooperate for common interests such as culture, health, agriculture, new technologies, green cities, sports and economics. This collaboration could take the form of an ANTSIRABE-WINDSOR Memorandum of Understanding.

We remain at your entire disposal for any additional information you may deem necessary for the progress of our request.

Attached is the General Presentation of the City of Antsirabe.

I am looking forward to hearing from you soon.

Sincerely yours,

Mayor's Office
Mr. Avana RAKOTOARIVONY
Permanent Technical Adviser
Municipality of Antsirabe I
Madagascar
Tel: +261340947822
+261324721557

Sent with [ProtonMail](#) Secure Email.

REPOBLIKAN'I MADAGASIKARA
Fitiavana - Tanindrazana -Fandrosoana

GENERAL PRESENTATION OF THE CITY OF ANTSIRABE

**URBAN MUNICIPALITY OF ANTSIRABE
ANTSIRABE I DISTRICT
VAKINANKARATRA REGION**

May 2020

1. HISTORICAL DESCRIPTION

1.1 Creation of the city and arrival of the Norwegian missionaries

Created at the beginning of the 18th century from a small village known as Soamalaza, the town of Antsirabe took its current name when the first brick houses built by Norwegian missionaries (Borgen, Dahle and Rosas) were installed. During the second half of the 19th century, the first urban plan was carried out by these missionaries.

During this period, the popular district of Antsenakely was equipped with the necessary urban networks. While to the north of the concessions of the Protestant and Catholic churches, the administration carried out a vast operation: "the new city of Antsirabe", which went with the establishment of the avenue de la gare and the wide avenues.

1.2 Construction of administrative and commercial buildings

During the 20's until 1950, the achievement of major facilities (spa, large hotels ...) and major infrastructure (railways, urban road ...) provided the functions of administrative and regional pole in Antsirabe as well as its tourist and residential functions on a national scale.

Towards the 80s, the city has continued to evolve in terms of a structuring foundation where we see administrative and commercial settlements; an ever-increasing densification of housing and industrial facilities (among others food processing; textile; extractive). These infrastructures thus favor the extension of the city towards the outlying area. In the current era, the commune is experiencing an urbanization rate of around 30%.

1.3 Installation of the Moroccan royal family in Antsirabe

Born in 1909 in Fez, Mohammed Ben Youssef became the Sultan of Morocco by the choice of France on November 17, 1927. But the proclamation of independence of Morocco, evoked then in 1947, degraded the relationship between the French government and the Sultan. Afterwards, the latter was sent into exile in August 1953 in Corsica and then on January 28, 1954 in Antsirabe.

2. GEOPHYSICAL CONTEXT

2.1. A regional center

Geographically located between the following coordinates: 47°04' East Longitude and 19°52' South Latitude, Antsirabe is connected to the capital by the national road n°7 with a distance of 170km. The city is located in the administrative district of Antsirabe I district in the Vakinankaratra region. Being the regional capital of the latter, it covers an area of about 179.63km².

Its territorial extent is limited:

- In the North, by the Rural Communes of Andranomanelatra and Ambano.
- In the South, by the rural Commune of Vinaninkarena
- To the West by the Rural Communes of Antanimandry and Belazao
- And finally to the East by the rural Commune of Ambohidranandriana.

The Urban Municipality of Antsirabe is composed of 60 Fokontany distributed in the six districts that are : Antsenakely Andraikiba (AA), Ampatana Mandriankeniheny (AM), Antsirabe Afovoany Atsinanana Ambohimamarivo (4A), Manodidina ny Gara Ambilombe (MGA), Mahazoarivo Avarabohitra (MA), Soamalaza Mahatsinjo (SM).

2.2. A relief in vat

Built on the Central Highlands of Madagascar, the landscape, on which the city is built, represents a topography marked by a basin surrounded by hills and including plains with a slight undulation on an altitude varying from 1350 to 1650m. If the central zone is in a generalized flatness, the eastern part is dominated by a fault running from North to South and marked by deep valleys. While the Western facade has been shaped by volcanic emission. The morphology derived from this volcanism includes the Strombolian cones of Ivohitra, Amboniloha and Ambohitsokina to Andranobe as well as the formation of the maar Andraikiba.

2.3. A diversified geological formation

The Precambrian basement is formed by magmatic and metamorphic formations in the southern part. In the center, volcano-lacustrine sediments and recent alluvial deposits develop. In the Antsirabe plain, these lacustrine deposits reach 80 meters thick in some points. To the west, the geological formation is constituted by volcanic flow dating back to the recent age (late Tertiary - early Quaternary).

2.4. A fertile pedology

The crystalline basement is the base of the subsoil. But the pedological condition in general contains a ferralitic structure in the eastern part. And in the central and western zone, volcanic flows and lacustrine deposits make the character of the soil hydro-morphic with a loose texture and highly suitable for agriculture.

2.5. Dense hydrography

Antsirabe has an abundant water resource and this fact gives it its reputation where it is known as the City of Water.

Two rivers cross the entire area: to the east flows the Sahatsiho stream which, in the south of the village of Vinanikarena, joins the Manandona River. As for the

West, the Sahalombo stream drains the Ambohidrano plain.

Inside the city there are also the thermal and mineral waters which bring incredible therapeutic virtues.

Moreover, the various lakes are not lacking and contribute sufficiently to the maintenance of the population's well-being: the Andranobe and Andraikiba lakes supply the city with drinking water. Lake Andranomaimbo plays a major role in urban sanitation as it is the area where wastewater is discharged.

2.6. A typically cold climate

The locality enjoys the regime of a tropical climate of altitude with a distinctly cool temperature throughout the year. The average annual rainfall is 1300 mm. The average thermal average of the coldest month is around 12.5°C (in July) while the warmest observed in January reaches 20°C.

The annual subdivision of weather type characterizes three seasons: A rainy and relatively warm season with cyclonic formation from November to March.

- A dry and relatively cold season from April to July.
- A dry and moderately hot season from August to October.

2.7. A restricted biology

The ecological condition shows a low rate of forest cover where the primary forest has been almost cleared. The biological character of the area is rather limited and only a few patches of reforestation of pineapples and mimosaceae as well as grassy formations cover the vegetation surface. The arboretum of Ivohitra, the park of the East, the surroundings of Andraikiba and the nursery of Ambatolahy are among the most important forest remnants.

3. DEMOGRAPHIC CONTEXT

The Urban Municipality of Antsirabe currently has 327,955 inhabitants with an average density of 1824.70 inhab/km². The population is mostly of Merina and Betsileo origin, ethnically known as: Vakinankaratra. But through industrialization and the development of academic institutions, almost all ethnic groups are represented. It should be pointed out that the settlement is very unevenly distributed throughout the municipal territory: the city center is less populated than the outlying areas.

As in most cases of underdeveloped cities, the youth rate seems to be quite high, rising to more than 60% of the total population. The migratory factor is explained by the search for employment, which specifically translates into the driving of the cyclo-pousse and pousse-pousse and, where applicable, the sale of market garden produce and vegetables from the peripheral communes.

4. DOMINANT ECONOMIC ACTIVITIES

Antsirabe is a city known for its industrial activity and the location of the country's main factories within its perimeter. However, these only employ a minority of inhabitants. Antsirabe's households work for 44% of them in wholesale and retail trade and motor vehicle repair. 23% of them are in transport and warehousing activities, and the rest are distributed among accommodation and food services, administrative and support services and manufacturing activities. In addition, a significant part of the city's activities are carried out in the informal sector, as evidenced by the share of this sector in the country (between 80 and 90% of the economic sector).

4.1. Agriculture and Livestock

The primary sector is the city's largest employer. Four priority sectors have been defined at the regional level for the development of the primary sector: compost, soy, corn and milk. Overall, Antsirabe's agricultural activity is dominated by food crops: rice, cassava, maize, sweet potato, beans, carrots, potatoes and fruit, and by industrial crops of barley and tobacco.

The urban commune is also the second largest regional milk producer after Betafo (nearly 5.7 million liters produced per year).

4.2 Industries

Second industrial pole of the country after the capital and followed by Toamasina, Antsirabe concentrates many industries and processing plants: textiles, soft drinks, agricultural processing and dairy products, tobacco, chemicals. They provide many jobs in the city but this economic dynamism does not have a knock-on effect on the nearby rural periphery. However, they do contribute to the city's international influence: the cotton mills have major international brands as customers and are still gaining market share in foreign markets.

Table 1: The major industries of the city of Antsirabe

DENOMINATION	ACTIVITY
STAR	Brewery
SOCOLAIT	Dairy processing
MALTO	Matle and barley
ACCORDS KNITS	Knitting-Assembling-Sewing
COTONA	Weaving - Dyeing - printing and finishing
COTTONLINE	Textile
AQUARELLE FACTORY I	Textile
AQUARELLE FACTORY II	Textile
ANTSIRABE KNITWEAR	Textile
SOCOTA AGRO INDUSTRIES SA	Processing of agricultural products
SACIMEM	Cigarette production

SOCIETE S.E.E.R	Ranovisy mineral water production
SOCIETE SOBA SHVA	Soap an oil factory

4.3. Crafts

Precious stones, textiles, basketry and marquetry are the main handicrafts sold in the city of Antsirabe. 50 artisans are registered in the district of Antsirabe I. The most important selling points of the city in craft products (in size and quantity) are:

- Le Cercle Mess Mixte: old military building located in the center of the town hosting about thirty merchants, mainly for the sale of precious stones.
- Along the Andraikiba lake: about thirty traders selling objects made of raffia, zebu horn and other local specificities.

4.4 Trade

Trade is the mainstay of the city's tertiary sector: 44% of Antsirabe's households work in wholesale and retail trade and motor vehicle repair. Trade is a key economic sector of the city and its hinterland for which the main interactions with the urban area are commercial. It can be seen spatially, demonstrating the numerous second-hand shops and markets, including the Sabotsy market.

4.5. Tourism

Being a crossroads city, the tourism sector is one of the pillars of development of the locality and goes hand in hand with the promotion of crafts. The attendance of international tourists is not fixed in a given season while local visitors come mainly for the celebration of Easter festivities. Remember that the Easter festivities in Antsirabe gather people from all over the island and become a cultural appointment expected by all.

Antsirabe has quite a few tourist sites that are open to all lovers of discovery or adventure. Ranging from a boat tour or a magnificent view of Lake Andraikiba, to thermal water cures and the benefits of Ranovisy's mineral water "Visy Gasy", to moments of pleasure in aphrodisiac hotels. The water city is the best place to spend the good times on weekends or vacations.

Table 2: Cultural and Natural Sites and Monuments of Tourist Interest

NAME	LOCATION	CHARACTER	NOTE
Hotel des Thermes	Downtown	Colonial architecture	Founded in 1922
Station	Downtown	Colonial architecture	Founded in 1923
Andraikiba lake	Andraikiba Atsirabe	Lake	7km to the west of the city
Independence stele	Downtown	Stele	Representation of the 18 Tribes of Madagascar
Thermal springs	Andranomafana		

	Antsirabe		
Eastern Park	In the northeastern part of the city, Fokontany (district) Manodidina ny Gara Antsirabe	Green space	Green lung of the city
Mount of Ivohitra	In the southwest part of the city	Environmental potential	4km form the city center

4.6. Transport

Within the urban space, various modes of public transport can be encountered such as public transport or cab, cab, rickshaw and cycle rickshaw. The latter is also a special feature of the city and its use nourishes many families.

First-class transportation cooperatives serve the capital city and they are remarkable assets for promoting the tourism sector. Bush cabs serve an interregional or suburban link and carts are used to transport goods or construction materials.

4.7. Infrastructure and equipment

DESIGNATION	INDICATOR
Road Network	21 Km of asphalt roads with permanent access 42.5 Km of dirt roads with temporary accessibility 63.5 Km of road in total
Sanitary facilities	Regional reference hospital center (CHRR): 01 (public) District Hospital Center (CHD II): 06 (private) Basic Health Center Level II: 6 public, 23 private Basa Health Center Level I: 02 (private)
Schools and universities	Preschool: 172 Primary: 208 College: \$99 High School: 42 University: 04 public and 10 private
Commercial equipment	02 Main markets; 11 other markets; 01 evening market; 01 cattle market
Others	02 Slaughterhouses: one functional and one not. Bus station: one national and regional station; 02 suburban stations; 03 stations

for private companies; 02 private freight stations 01 Railway station 01 Aerodrome
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5. A GLANCE AT ITS DEVELOPMENT

5.1. An approach based on its assets and constraints

POTENTIALITIES:

The natural environment in which the city of Antsirabe is located, presents considerable assets that can be exploited to ensure its long-term development. We can mention that:

- The territory has the vocation to be an agro-industrial zone. Indeed, the place occupied by agriculture and industry in the economy is remarkably large. This is thanks to the fertility of its subsoil and also to the existence of large industries located on its surface.
- The City has a strong tourist attraction because of the thermal springs and the various tourist sites it has at its disposal.
- Then, it encompasses within it hotel infrastructures of high standing. This situation will favor the promotion of tourism and will be seen as a development image of the urban character of Antsirabe.
- To top it all off, its position as a crossroads locality gives it additional advantages. This will enable it to forge links with other cities in terms of commercial and cultural exchanges as well as its openness to the rest of the country.

PROBLEMS:

Antsirabe does not encounter difficulties related to its natural conditions, its problems are mainly social and/or economic.

- Many of the roads within the city are so degraded that no rolling stock can get through.
- The inadequacy of office automation tools within the municipal establishment is also a hindrance to the proper functioning of each of the municipal services.
- The dilapidated state of the administrative buildings not only tarnishes the city's image, but also engages its users in an environment of insecurity.
- The virtual non-existence of public lighting, particularly in the outlying area, makes some areas inaccessible.
- Access to drinking water does not cover the entire municipal area.

5.2. The municipality of Antsirabe, the leading player in urban development:

The Urban Municipality of Antsirabe aims more at a prosperous and developed city. Thus, since taking office, the current leaders have shown a continuous effort to keep the city moving forward in all terms. Several recovery and development works have been carried out to give back an attractive image to Antsirabe.

- Improving municipal management
- Although the city is still in a state of completely degraded road networks, the commune's technicians are gradually working to rehabilitate a few sections of roads in the city center into paving.
- The maintenance and revitalization of rolling stock that will enable the implementation of the municipality's major activities such as maintenance and/or construction of roads and garbage collection among others.
- The improvement of the quality of services by providing new office automation tools.

5.3. An ambitious vision

The Urban Municipality of Antsirabe's vision is "ANTSIRABE, TANANANTSIKA TSY MAINTSY MANDROSO" which means that its vision is Antsirabe, a prosperous and developed city. The team of the municipality does not work alone for having been able to carry out so many development works. Collaborations with the central government, decentralized territorial services and partnerships have amply supported the realization of several works.

Its twinning with the City of Stavanger Norway has been in place since 2003 to date, which has mainly enabled exchanges on activities based on the reduction of the Carbon rate between the two municipalities.

However, it still wishes to maintain new collaborations both nationally and internationally to target other ambitions in line with the objectives of sustainable development.

The actions to be implemented by Antsirabe City Council during this mandate are:

- The valuation of the potentialities of the municipality
- The restoration of trust between the State, Ministries, local governments, STDs and the population.
- Internal changes: maintenance of materials and equipment, new management of personnel, assets and materials.
- City renovation: cleanliness of the city, installation of public lighting, maintenance and rehabilitation of roads both in the city center and on the outskirts, rehabilitation of public infrastructures, installation of recreation areas, etc.
- Youth Development
- The implementation of the monitoring and control system

- Very Light Rail initiative vehicles;
- Active Travel Projects – cycle routes, car sharing, electric scooters;
- Sustainable local food growing and distribution projects targeting areas of food poverty;
- Development of green infrastructure, sustainable urban drainage schemes and biodiversity.

I am writing to you to ask if you wish to remain in a twinning relationship with the City of Coventry for civic purposes and in addition which, if any, of these strategic areas are of interest to you in pursuing our continued friendship.

I convey with this letter the most respectful and sincere good wishes for the continued health and success of your city from the people of Coventry.

Please can I kindly ask you to respond to this letter by 31st January 2021.

Yours sincerely,

Councillor Abdul Salam Khan
Deputy Leader, Coventry City Council
Cabinet Member, Policing and Equalities

This year, the **Cross-Border Cooperation Congress Lublin 2020** (formerly known as Eastern Europe Initiatives Congress) was focused on COVID-19 and the challenges faced by local communities across Europe during the pandemic.

The Congress took place on **6-9 October 2020** and its predominant theme was '**Local Government of Tomorrow. Between openness and responsibility**'. Due to the current situation, the event was held in virtual space only, with simultaneous translation into Polish, English, and Russian.

The four days of **the Cross-Border Cooperation Congress** were filled with expert panel discussions and workshops with the participation of eminent European experts such as **Charles Landry** (Great Britain), **Rasmus Wiinstedt Tscherning** (Denmark), **Marharyta Zhenchuk** (Ukraine), **Prof. Aleksander Sogomonov** (Russia), **Krzysztof Czyzewski** (Poland). The opening debate was attended by European mayors and city officials and focused on local government's priorities in the new, post-pandemic reality. In the following days, we paid attention to cultural sector and cultural tourism under new conditions and we were thinking how to build city branding through tourism. Then, was the discussion about the possibilities of sustainable economic development, the limitations of traditionally understood growth, as well as structural changes in the labour market. We looked at the new 'wave' of innovation, companies and sectors that have done well in these difficult circumstances. We also discussed social self organization in pandemic times taking into account the situation of migrant communities.

As ever, the Congress was accompanied by **Partners' Forum** in order to facilitate more effective communication and exchange of experiences between organisations seeking international partners. **City councillors** were invited to a special on-line meeting devoted to the functioning of local government during the pandemic and cooperation prospects with partner cities in future. **Grants' Fair** showcased opportunities to obtain funds from selected grant programmes.

Best Practice Contest featured solutions that work best when undertaking initiatives to the benefit of local communities and cross-border cooperation in Europe and Eastern Partnership countries amid pandemic. The Congress was accompanied by livestreamed cultural events.

The Cross-Border Cooperation Congress Lublin 2020 had received a grant from the Ministry of Foreign Affairs of the Republic of Poland under '**Public Diplomacy 2020 - New Dimension**' programme. We were pleased to announce that Cross-Border Cooperation Congress Lublin 2020 was held under the honorary patronage of The European Commission Representation Office in Poland. We were also glad that many new partners have joined this year, i.e.: the Association of Ukrainian Cities, the Belarusian organization 'Twin Towns' and the Adam Mickiewicz Institute.

All Congress events were free of charge after registration that was available on the Congress on-line platform. Cultural events were livestreamed on Congress partners websites.

Cross-Border Cooperation Congress Lublin 2020 had come to an end.

This year, the Congress was different from the previous editions also because it was held entirely online.

Here is how the Congress looked in numbers:

- 11 over 1000 participants from all continents;
- ... over 30 countries;
- 4 panels (mayor's, cultural, economic and social) with side events;
- " 4 Grants' Fairs;
- ∴ City councillors met online for the first time ever at the Congress;
- √ 4 sessions of the Partners' Forum (networking opportunities);
- 5 accompanying events organised by Congress' partners.
- " 3 tailor-made cultural events and a film premier;
- " 19 applications to the Best Practice Contest

i We reached over Duplicate through social media !
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SPONSORED BY THE POLISH-CANADIAN BUSINESS AND PROFESSIONAL ASSOCIATION OF WINDSOR

AND THE 20TH ANNIVERSARY OF THE TWINNING OF THE CITY OF WINDSOR WITH THE CITY OF LUBLIN, POLAND

Participants of 22nd Polish-Canadian Business Society Dinner, Dom Polski Hall, November 24, 2017. - COURTESY OF SOOTER'S PHOTOGRAPHY.

Polish-Canadian Business and Professional Association of Windsor

BY KAREN PATON-EVANS
Postmedia Content Works

Representing "one of the most engaged business and cultural groups in our community," the approximately 15,000 people of Polish origin living in Windsor-Essex County are comprised of "leaders, individuals, businesses and organizations all committed to making this city an amazing place," observes Windsor Mayor Drew Dilkens.

"They do it through investments, donations and supports to business and neighbourhood development. They do it through celebrations, exhibitions, and the honouring and sharing of their traditions and culture to add to our city's diversity and inclusivity," Dilkens says.

Many belong to or have been encouraged by the Polish-Canadian Business and Professional Association of Windsor (PCBPAW), celebrating its 25th anniversary this November.

ANNUAL POLISH-CANADIAN SOCIETY BUSINESS DINNERS

PCBPAW began by bringing people together around the dining table. "Our association has organized 24 successful annual business dinners and VIP receptions that have served as a platform to connect businesses, professionals, politicians, community groups and young people. We are glad that local Canadian business and professional guests keep coming back to our event, reinforcing the long-term common bonds that we have forged," says president Jerry Barycki.

More than ideas are exchanged; PCBPAW demonstrates support and encouragement of one another in tangible ways. "Among the many practical things we have done is promoting the opening of the popular European Market, now located at 6415 Tecumseh Rd E., and arranging a meeting between Members of Parliament and several Polish-Canadian business-owners to discuss skilled labour

shortages," Barycki says. "We are always available as a resource to help businesses succeed.

COVID-19 has postponed one very special event this year: the double celebration of PCBPAW's 25th anniversary and the Windsor-Lublin partnership's 20th anniversary. It is rescheduled for Nov. 19, 2021 at the Giovanni Caboto Club. "We invite everyone interested in our activities to attend," says Barycki. "By working together, we are enriching our Windsor community, and contributing to initiatives across Canada, and even on the other side of the ocean in Poland."

WINDSOR-LUBLIN, TWIN CITIES FOR 20 YEARS

After Joe Ouellette, owner of Windsor company Acrolab Ltd., established a branch lab in Lublin, Poland in 1994, a relationship grew between the two cities, leading to twinning in 2000.

"Polish-Canadians have lived in Canada for over 160 years, and in Windsor for over 100. Throughout much of this time, Poland was under either foreign or Communist rule and Canada was a place of refuge. Today, it brings us great joy to build relationships between Windsor, Canada and our homeland – now that it, too, enjoys freedom and prosperity," Barycki says.

A symbol of the twin cities' special bond stands in Windsor's Centennial Park: Leszek Rymczuk's Billy Goat Spring - Lublin Goat Fountain, modeled after a similar fountain in Lublin. The Polish city gifted it to Windsor in 2008.

"The connections between Canada and Poland are about highlighting our similarities and differences through political, education and cultural exchanges," Dilkens says. "These experiences matter in a world where finding ways to stand united with human



The Canadian Windsor-Essex Trade Mission Team to Poland welcomed by H.E. Leslie Scanlon (centre), Ambassador of Canada to Poland and her staff, Canadian Embassy, Warsaw, May 13, 2019.

- COURTESY OF THE PCBPAW ARCHIVES.

beings across the globe, and working together on universal issues is important, relevant and timely."

TRADE MISSIONS

Helping to conduct more than 10 reciprocal delegations between Windsor and Lublin, PCBPAW members most recently traveled to Poland in May 2019, in the company of the WindsorEssex Economic Development Commission and other organizations.

"The 2019 Windsor-Essex Business Development Mission to Poland was an opportunity for those attending to explore the impressive economic and educational potential of Poland," Dilkens says. "Agreements on economic co-operation were signed. Such agreements support the free-flow of ideas relating to future commercial, cultural, academic and technological cooperation. They help facilitate contacts

between schools, universities and academic professionals, while also promoting sporting events, tourism and cultural exchanges between communities. Canada and Poland have much to learn from one another, and much to share when it comes to issues of mutual

Canada 150-Polish-Canadian Heritage Exhibition, Leddy Library, University of Windsor, April 7, 2017. - COURTESY OF THE PCBPAW ARCHIVES.

benefit in education, medicine and health, social services, technology, and arts and culture."

POLISH HERITAGE IN CANADA

The association's Polish heritage displays introduce all Canadians to Poland and its people and culture. Canadians who are not Poles "are surprised to learn that Aleksandre Edouard Kierzkowski was the first Polish-Canadian MP elected to the very first Canadian Parliament back in 1867, and that a Pole, Sir Casimir Gzowski, served as the Lieutenant Governor of Ontario, or that Canada hosted a training camp for the Polish Army called Camp 'Kosciuszko' at Niagara-On-The-Lake during the First World War or the Recruiting Station in Windsor during the Second World War," Barycki says.

Having travelled in Poland and Canada, including Queens Park and Parliament Hill, the displays can be viewed virtually at <http://poloniawindsor.ca/polish-canadian-business-and-professional-association-of-windsor/polish-canadian-heritage-collection>.

ENCOURAGING POLISH-CANADIAN YOUTH

Understanding the importance of community, "PCBPAW has prioritized supporting our youth from the very beginning through mentorship and financial support," says Barycki. "We know that when our young people are successful in their professional, business and community lives, they will become strong leaders that can overcome challenges and contribute to the building of a better Canada, and of a better world."

To learn more about the Polish-Canadian Business and Professional Association of Windsor, please call 519-256-4172 or visit www.poloniawindsor.ca.

THIS STORY WAS CREATED BY CONTENT WORKS, POSTMEDIA'S COMMERCIAL CONTENT DIVISION, ON BEHALF OF THE POLISH-CANADIAN BUSINESS AND PROFESSIONAL ASSOCIATION OF WINDSOR

**CONGRATULATIONS
PCBPA of Windsor**

POLISH-CANADIAN BUSINESS AND
PROFESSIONAL ASSOCIATION OF WINDSOR
2050 WILLISTEAD CR., WINDSOR, ONTARIO, N8Y 1K5, CANADA
Tel. 519 256 4172, email: jerrybarycki@gmail.com

Windsor, November 2, 2020.

Hon. Krzysztof Żuk
President of the City of Lublin
Pl. Władysława Lokietka 1
20-950 Lublin
POLAND

sent by email only: prezydent@lublin.eu

Dear Mr. Żuk,

Thank you very much for your kind greetings, marking the 25th Anniversary of the PCBPAW and the 20th Anniversary of the Lublin-Windsor partnership. As you know, owing to Covid-19 restrictions, we have cancelled our celebration this year and plan to hold it in 2021, provided the international and local health restrictions are lifted.

Once more we cordially invite you to be our Keynote Speaker at the 25th Annual Polish-Canadian Society Business Dinner, scheduled for Friday, November 19, 2021.

We hope that your visit will provide the opportunity for the City of Windsor to host a delegation from Lublin at that time. Please contact Drew Dilkens, the Mayor of Windsor, about this matter.

Enclosed is a copy of an article in the *Windsor Star*, in which we celebrate our anniversaries with the support of our sponsors. This is a new way of sharing such information with our communities. If you wish, you can use this article in your social media.

We would be very grateful, if you would reserve some of your time for the trip to Windsor and at the earliest opportunity confirm that you accept our invitation, however no later than May 1, 2021, when our invitation (flyer enclosed) will become public. The contact person is Jerry Barycki, email jerrybarycki@gmail.com, cell. 519 980 4174; other contact information is in the signature lines below.

We would appreciate your confirmation of receiving this correspondence.

With best wishes from Windsor,



Jerzy Barycki,
President

C.

Andrzej Kurnicki, Ambassador of Poland to Canada
(ottawa.info@msz.gov.pl, Andrzej.Kurnicki@msz.gov.pl)

Drew Dilkens, Mayor, City of Windsor
(mayoro@citywindsor.ca, MMcQuire@citywindsor.ca)

Fred Francis, Councillor and Chair, IRC, City of Windsor
(ffrancis@city.windsor.on.ca, sgebauer@citywindsor.ca)

Jarosław Pakuła, Chairman, Lublin Municipality Council
(rada_miasta@lublin.eu)

Krzysztof Stanowski, Director, ICC, Lublin Municipal Office
(krzysztof.stanowski@lublin.eu)

Dawid Mortka, Office of International Cooperation, Lublin Municipality
(dawid.mortka@lublin.eu)

Enclosed:

1. Article from *Windsor Star*
2. Invitation Flyer (proposed)

CELEBRATING THE 25TH ANNIVERSARY

PCBPA

OF THE POLISH-CANADIAN BUSINESS AND PROFESSIONAL ASSOCIATION OF WINDSOR



AND THE 20TH ANNIVERSARY OF THE TWINNING OF
THE CITY OF WINDSOR WITH THE CITY OF LUBLIN, POLAND



From: [Roman Jaborkhel](#)
Subject: International Day of Tolerance appeal by Polish Mayors
Date: Tuesday, November 24, 2020 8:50:26 AM
Attachments: [Appeal by Polish Mayors.pdf](#)

Dear Friends,

Mayor of Lublin, and dozens of mayors of cities and towns in Poland signed a joint appeal, recalling the role and importance of tolerance by evoking a fragment of the Declaration of Principles on Tolerance and expressed solidarity with all those who were discriminated against and excluded. "We want to show that every citizen of our local homelands has the same rights and obligations, regardless of their nationality, religion, political views or sexual orientation, and that delimiting zones free from our fellow citizens or dehumanising some of them is in clear contradiction with European values", concludes the declaration.

Please find enclosed copy of the letter.

Sincerely,

Roman Jaborkhel
Zastępca Dyrektora/Deputy Director

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ul. Bernardyńska 3, 20-109 Lublin
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THE UNION OF POLISH METROPOLISES

Contact: Plac Defilad 1, 00-901 Warsaw • phone +48 22 656 76 16 • e-mail: biuro@metropolie.pl • www.metropolie.pl

President of the Board: Słonimska Street No 1, 15-950 Białystok • phone +48 85 869 60 02 • prezydent@um.bialystok.pl

Secretary of the Board: Plac Armii Krajowej No 1, 70-456 Szczecin • phone +48 91 424 52 04 • prezydent@um.szczecin.pl



BIAŁYSTOK • BYDGOSZCZ • GDAŃSK • KATOWICE • KRAKÓW • LUBLIN • ŁÓDŹ • POZNAŃ • RZESZÓW • SZCZECIN • WARSZAWA • WROCLAW

THE APPEAL OF MAYORS OF THE UNION OF POLISH METROPOLISES

in connection with the International Day for Tolerance
November 16

On the International Day for Tolerance, established by the UN General Assembly at the initiative of UNESCO in 1995, we are recalling an excerpt from the Declaration of Principles on Tolerance, signed by UNESCO member states, and at the same time establishing this international holiday:

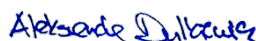
“Tolerance is respect, acceptance and appreciation of the rich diversity of our world's cultures, our forms of expression and ways of being human. It is fostered by knowledge, openness, communication, and freedom of thought, conscience and belief. Tolerance is harmony in difference. It is not only a moral duty, it is also a political and legal requirement. Tolerance, the virtue that makes peace possible, contributes to the replacement of the culture of war by a culture of peace.”

Today, we, the authorities of Polish cities, would like to show our solidarity with all those who are struggling with exclusion, discrimination and unequal treatment on a daily basis. Those whose voice requires strengthening, but also those who fight for their rights with determination, becoming the target of verbal attacks, but recently also of physical attacks.

We want to show that every citizen of our local homelands has the same rights and obligations, regardless of their nationality, religion, political views or sexual orientation.

Tadeusz Truskolaski
Mayor of the City of Białystok

Rafał Bruski
Mayor of the City of Bydgoszcz


Aleksandra Dulciewicz
Mayor of the City of Gdańsk

Marcin Krupa
Mayor of the City of Katowice

Jacek Majchrowski
Mayor of the City of Kraków


Krzysztof Żuk
Mayor of the of Lublin

Hanna Zdanowska
Mayor of the City of Łódź

Jacek Jaśkowiak
Mayor of the City of Poznań

Tadeusz Ferenc
Mayor of the City of Rzeszów

Piotr Krzystek
Mayor of the City of Szczecin


Rafał Trzaskowski
Mayor of the City of Warszawa

Jacek Sutryk
Mayor of the City of Wrocław

From: trudy@korea.kr on behalf of "[백진실](#)"
To: [Gebauer, Sandra](#)
Cc: "[고장석](#)"
Subject: Local business information of Gunsan
Date: Monday, February 01, 2021 3:30:12 AM
Attachments: [MK korea business introduction.pdf](#)

Dear Sandra,

Happy New Year 2021! I would like to wish you unbounded health, happiness, and prosperity in this year.

I enclosed the information in terms of Korean mask company, located in Gunsan. Please let me know if there are any individuals and groups in Canada would like to get a sample or buy the product from them.

Best regard,

Trudy Baek

Enclosure - a copy of company profile.

The frontrunner of health prevention against COVID-19

MULTI-ONE KOREA



Business Introduction

High quality facilities of Clean Room and thorough inspection with quality, automatic system with every process

A mask with **100% the finest KOREA owned filter**

Contents

MULTI-ONE KOREA

01_ Company Profile

02_ Plant Facilities

03_ Equipment Facilities

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05_ Our Vision

06_ Why Multi- one Korea

07_ Quality Management System

08_ Mask Quality Certification Details

1 Company Profile

MULTI-ONE KOREA

Corporation

- MULTI-ONE KOREA

CEO

- AHN EUNSUK

Business field

- Manufacturing face mask
- wholesale-retail of face mask
- Export of face mask

Facilities

- Manufacturing facility area : 1,080m²
- Area of factory site : 2,520m²
- Area of auxiliary / subsidiary facility area : 98.56m²
- 15EA manufacture equipment (producing 300,000 EA Dental mask as well as KF94 per days)

plex,
an

Product quality optimization by automation with Clean Room

- Clean Room 1,080m²

High-tech manufacturing facility for distribution, welding, and accumulation

- **KM-KF60 5EA**
(Dental mask)
- **KF94 10EA**
(KF94 mask)

**“Manage only quality, human resource, and strategy...
so the result comes along”**

5 Our Vision

MULTI-ONE KOREA

**Applying new concept
to develop product**

**Laying cornerstone for
public-private
partnership**

**Sustainable
Development
Infrastructure**

6 Products competitiveness

MULTI-ONE KOREA

MULTI-ONE KOREA products use high-quality Korean filter

The system optimizes all levels of process and quality management.

Raw material purchase

- SSS level guaranteed high quality of Korean fabric
- Building the system of manufacture & order

Filter material inspection

- Thorough inspection of raw materials
- Primary: visual inspection
- Secondary: size and weight
- Tertiary: capacity
- Discarding all by-product

Capacity inspection

- Inspection all products
 - capacity of filters
 - High efficiency

Multi-ONE KOREA operates a step-by-step **quality assurance system** as purchasing MB filters and fabrics.

8 Mask product certifications

MULTI-ONE KOREA

All mask products of MULTI-ONE KOREA are accredited with certificates

Accredited certificates from FDA, CHL KOREA (Testing & Research Institute)

The frontrunner of health prevention against COVID-19

MULTI-ONE

Sangpyeong Agricultural industrial complex

Gwangwol An-gil 31-6, Okgu-eup, Gunsan, Jeollabuk-do Korea

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