

**THE CORPORATION OF THE CITY OF WINDSOR  
Office of the City Treasurer – Finance Department**



**MISSION STATEMENT:**

*“The City of Windsor, with the involvement of its citizens, will deliver effective and responsive municipal services, and will mobilize innovative community partnerships”*

<b>LiveLink REPORT #: 16127</b>	<b>Report Date: Sept. 4, 2012</b>
<b>Author’s Name: Victor Ferranti</b>	<b>Date to Council: Oct. 15, 2012</b>
<b>Author’s Phone: 519 255-6100 ext. 1732</b>	<b>Classification #:</b>
<b>Author’s E-mail: vferranti@city.windsor.on.ca</b>	

**To: Mayor and Members of City Council**

**Subject: CAPITAL PROJECT VARIANCE REPORT as at June 30, 2012**

**1. RECOMMENDATION: City Wide:  Ward(s): \_\_\_\_\_**

1. THAT Council **RECEIVE FOR INFORMATION** the 2012 Life-to-Date Capital Project Variance Report as at June 30, 2012 from the Chief Financial Officer and City Treasurer (refer to Appendix A); and
2. THAT Council **APPROVE** the transfer of \$1.5 million from the Pay-As-You-Go capital reserve to fund the following specific capital project placeholders previously approved in the 2012 Capital Budget (M267-2012) when detailed reports from Administration are submitted:
 

1. Bus Bays	\$100,000
2. Riverside Drive Vista from Lauzon to Solidarity	\$275,000
3. Mitchell Park Security Upgrades	\$ 10,000
4. Former Sandwich Fire Hall #6 Pay & Display Lot	\$120,000
5. Ganatchio Trail Extension (McHugh to McNorton)	\$ 63,000
6. Firgrove Pathway/Sidewalk Extension	\$ 12,500
7. Splash Pad in Ward 9	\$275,000
8. Wigle Park Upgrades	\$100,000
9. Alleyways	\$100,000
10. Events – Bid Preparation	\$300,000
11. Contingency	\$144,500
3. THAT Council **APPROVE** the balancing/closing and transfers of capital projects, as detailed in Appendix A.

## 2. EXECUTIVE SUMMARY:

N/A

## 3. BACKGROUND:

Administration continues to report semi-annually on the status of all open capital projects. Project leads are encouraged to report potential significant variances as soon as they can be projected. Attached Appendix A lists all open/active capital projects summarized by Service Area/Department/Program.

On June 18<sup>th</sup>, 2012, City Council also deliberated on the 2012 Capital Budget and passed several resolutions. M267-2012 approved a \$1.5 million placeholder pending detailed reports from Administration. These projects are referenced above in the Recommendation section of this report.

## 4. DISCUSSION:

The comments for each capital project are based on Service Area/Department analysis and Finance review. For each project, data is provided detailing the budget vs. actual for funding sources and expenditures, the current financial position of the project (i.e. surplus/deficit) as well as the best current/updated projection of the eventual final surplus/deficit position. A further update on the status of all active capital projects will continue to be reported back to Council on a semi-annual basis.

## 5. RISK ANALYSIS:

Overall, approximately \$291 million in budgeted expenditures have yet to be incurred. It should be noted that 113 of 340 projects (33%) of the total open projects have incurred expenditures of 25% or less of their approved budget. This means that there is the likelihood of **very significant** shifts in the current variance projections as the projects proceed to completion. A contingency of approximately \$9.6 million (equal to about only 3% of the remaining budgeted expenditures) is required given the significant fluctuations that are likely due to the factors noted above.

## 6. FINANCIAL MATTERS:

As of June 30, 2012, there are 340 open/active capital projects with total budgeted expenditures of approximately \$1.2 **billion** (see Appendix A).

The following table summarizes at this time how many projects are on budget, how many are trending towards coming in under budget and how many are trending to come in over budget.

<b>NUMBER OF PROJECTS</b>	<b>PROJECTED FINAL VARIANCE TREND</b>	<b>AMOUNT*</b>
260	On Budget (Note that many of these projects are in the early stages - significant variances are likely)	-
59	Surplus	\$28,276,626
21	Deficit	(\$3,970,835)
340		\$24,305,791
Less:	Funding allocated as per M170-2011**	(\$14,667,000)
	<b>Contingency for Unfinished Projects</b>	\$9,638,791
	<b>Currently Available Funds for Redeployment</b>	\$0

\* These amounts are reflected as at June 30, 2012 and therefore can vary considerably. These amounts also include projects which are funded from designated sources (i.e. Sewer Surcharge) and therefore the ability to divert such funds to other initiatives may be limited.

\*\*M170-2011 – ISF/RInC Capital Projects:

- \$11.7m reallocated to 350 City Hall Square
- \$2.1m reallocated to C.S. Wind Land Assembly
- \$900k reallocated to International Children’s Games

## **7. CONSULTATIONS:**

All project leads provided capital project status updates to augment the analysis performed by the Manager of Capital Budget & Corporate Reserves.

Mario Sonego, City Engineer, Office of the City Engineer

Paul Mourad, Engineer II, Office of the City Engineer

Terri Knight-Lepain, Executive Initiatives Coordinator, Office of the CAO

Cindy Etmanski, Financial Planning Administrator, Office of the Chief Financial Officer

Sandra Divic-Trudelle, Financial Planning Administrator, Office of the Chief Financial Officer

Rosanna Pellerito, Financial Planning Administrator, Office of the Chief Financial Officer

## **8. CONCLUSION:**

A comprehensive report on all open/active capital projects indicates that overall the 340 projects are currently trending towards an overall surplus position. Given the number of projects and the fact that many may have just started, significant fluctuation in the projections is likely. Regular reports will keep Council apprised of the projects’ status.

Finally, Administration continues to ensure the requirements within the ISF/RInC agreements are being upheld. Most of these projects are completed or nearing completion. Administration will

provide Council with financial updates, identifying anticipated variances on a project by project basis once all projects are finalized. Estimated projections reflect that the status of all ISF/RInC capital projects remain consistent to what has been previously communicated to Council. The net surplus position is expected to be approximately \$14.7 million which has been fully pre-committed (M170-2011) to fund projects previously approved by Council.

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**Victor Ferranti**  
**Manager of Capital Budget & Corporate Reserves**

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**Onorio Colucci**  
**Chief Financial Officer/City Treasurer and Corporate Leader Finance and Technology**

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**Helga Reidel**  
**Chief Administrative Officer**

/vjf

**APPENDICES:**  
**Appendix A – Capital Variance Report – As at June 30, 2012**

**DEPARTMENTS/OTHERS CONSULTED:**  
**Name:**  
**Phone #: 519                      ext.**

<b>NOTIFICATION :</b>				
Name	Address	Email Address	Telephone	FAX

City of Windsor  
Capital Variance Report



As at June 30, 2012



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Capital Variance Report

As at June 30, 2012



Office of the City Engineer

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
1	7035011	Street Lighting	Office of the City Engineer	Various Street Light City Wide	2,825,000	2,825,000	-	2,825,000	1,685,108	1,139,892	1,139,892	T. Pocock	-	Ongoing	Project is ongoing from year to year for the regular installation of street lights including: - city-wide pole replacement; - replacing deteriorated underground wiring; and - street lights at locations where there are safety concerns.
2	7062010	Street Lighting	Office of the City Engineer	Streetlighting Data Inventory	100,000	100,000	-	100,000	41,723	58,277	58,277	T. Pocock	-	Ongoing	Street lighting inventory has been updated for areas with underground wiring. Inventory updating for areas with overhead wiring is still required.
3	7093003	Street Lighting	Office of the City Engineer	Street Lighting Relamping	1,450,000	1,450,000	-	1,450,000	550,000	900,000	900,000	T. Pocock	-	Ongoing	Relamping occurs on an annual 5-year cyclical basis. This project serves to accumulate funds annually until the next relamping cycle is scheduled which is to commence in late 2012.
4	7081019	Right of Way	Office of the City Engineer	Site Environmental Assessment - Various	1,427,337	1,448,480	21,143	1,427,337	706,388	720,949	742,092	W. Al-Yassini	-	2012	On-going account for environmental assessments of various properties. Currently the former Wickes Manufacturing Site is the main project. Demolition work has been funded but put on hold pending the outcome of an RFP for the disposition/interest in the site as is. A Phase III Environmental Study is ongoing and will be complete by the end of 2012. Ongoing security costs for the site are being charged to this project. Funding source variance is attributed to some rental income received but not budgeted.
5	7031012	Roadways	Office of the City Engineer	Grand Marais Road Improvements	624,000	747,990	123,990	624,000	499,982	124,018	248,008	S. Colucci	-	Ongoing	Property acquisitions are required. Funding source variance is attributed to proceeds from the sale of lands that materialized but were not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
6	7033118	Roadways	Office of the City Engineer	East Riverside Planning District	16,922,667	17,897,022	974,355	16,922,667	17,089,895	(167,228)	807,127	J. He	-	2012	Construction is complete. Maintenance issues remain and a holdback is in place. Land expropriation related to the pond expansion was reported to Council in an in-camera report on June 18th and July 9th, 2012. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
7	7035014	Roadways	Office of the City Engineer	Road Improvements - Walker	5,560,000	6,522,223	962,223	5,560,000	6,193,280	(633,280)	328,943	A. Godo	-	2013	The construction is complete, and the maintenance period is over. As per CR368/2007, property/easement agreement, there are pending related expenses. It is expected that these items will be finalized upon the completion of the E-W Arterial Class EA which is currently underway. Subsequent to finalizing these items, the project will then be closed. Funding source variance is attributed to a recovery of expenses from WUC and the Corp. of the County of Essex received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
8	7035046	Roadways	Office of the City Engineer	Intersection Improvements	3,260,000	3,930,411	670,411	3,260,000	3,915,919	(655,919)	14,492	A. Godo	4,000	2012	Howard/Cabana intersection project is complete. Outstanding claims related to property are yet to be finalized (approx. \$10,000). Funding source variance is attributed to a recovery of expenses received and proceeds from the sale of lands at the southwest corner of Howard/Cabana that was unplanned and received but not budgeted.
9	7045034	Roadways	Office of the City Engineer	Pedestrian Safety Improvement	1,050,000	1,035,200	(14,800)	1,050,000	684,897	365,103	350,303	S. Colucci/S. Shyshak	-	Ongoing	Funds approved in this program are used to construct pedestrian facilities identified through the Pedestrian Generator Policy. Funding source variance is attributed to additional 2012 approved budget which has not been transferred (until 2013), and offset by a recovery of expenses received but not budgeted.
10	7062006	Roadways	Office of the City Engineer	Tecumseh-Jefferson/Lauzon Parkway	1,540,000	1,540,000	-	1,540,000	833,946	706,054	706,054	F. Mikhael	-	2012	The project is currently under maintenance. Property negotiations/acquisitions and potential business loss claims are still outstanding.
11	7062008	Roadways	Office of the City Engineer	Walker Road Grade Separation - Ancillary Costs	4,445,000	4,811,699	366,699	4,445,000	4,806,974	(361,974)	4,725	F. Mikhael	(15,000)	2013	Construction is complete and the maintenance period is over however there are outstanding claims and property negotiations/acquisitions. The projected deficit is on account of these outstanding claim and property negotiations. Subsequent to finalizing these items, the project will then be closed. On March 19th, 2012, Council approved Live link report #15802, which requested a transfer of \$350,000 from this project to Provincial/Division Corridor project (#7086003). Funding source variance is attributed to a recovery of expenses received from Windsor Utilities Commission but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.



**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
12	7062906	Roadways	Office of the City Engineer	North Tabot/Howard Intersection	3,285,708	3,688,213	402,505	3,285,708	3,570,496	(284,788)	117,717	F. Mikhael	-	2013	Construction is complete and the maintenance period is over however there are outstanding claims and property negotiations/acquisitions. Subsequent to finalizing these items, the project will then be closed. On March 19th, 2012, Council approved Live link report #15802, which requested a transfer of \$510,000 from this project to Provincial/Division Corridor project (#7086003). Funding source variance is attributed to a recovery of expenses received but not budgeted.
13	7062908	Roadways	Office of the City Engineer	South Cameron Local Improvements	100,000	100,000	-	100,000	13,547	86,453	86,453	J. Liu-Vajko	-	Ongoing	Funds are to be used for future development in the area.
14	7072118	Roadways	Office of the City Engineer	McHugh - Lauzon/Little River	8,697,000	9,255,064	558,064	8,697,000	9,260,288	(563,288)	(5,224)	T. Pocock	(16,000)	2012	Project is currently under maintenance with a deficiency holdback (approx. \$10,000). Unforeseen issues resulted in extra costs including watermain work, separate tenders and importing of backfill from a remote site. Funding source variance is attributed to a recovery of expenses received but not budgeted.
15	7081016	Roadways	Office of the City Engineer	Banwell Noise Barrier Wall	150,000	150,000	-	150,000	66,586	83,414	83,414	W. Al-Yassiri	-	CLOSED	Project is complete and closed. Council approved the reallocation of surplus dollars from this project to an ongoing maintenance reserve account for same, as per CR164/2012.
16	7081017	Roadways	Office of the City Engineer	East Riverside Retention Pond/Land	3,733,645	3,733,393	(252)	3,733,645	3,413,953	319,692	319,440	J. HeM. Sonogo	-	2012	Construction is complete. Final payment to be processed. Land expropriation related to the pond expansion was reported to Council in an in-camera report on June 18th and July 9th, 2012.
17	7086001	Roadways	Office of the City Engineer	Riverside Drive Vista Improvements	1,958,000	1,918,921	(39,079)	1,958,000	1,442,029	515,971	476,892	A. Godo	-	Ongoing	Engineering for Phase 1 is ongoing. Phase 1, Stage 1 is under construction. Phase 1, Stage 2 to follow when funding is available. Funding source variance is attributed to approved 2009 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
18	7086003	Roadways	Office of the City Engineer	Provincial/Division Corridor	11,711,842	11,407,416	(304,426)	11,711,842	2,957,998	8,753,844	8,449,418	J. He	-	2013	Project currently under construction. Land acquisition/expropriation is in process. Funding source variance is attributed to approved 2009 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax). In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
19	7091004	Roadways	Office of the City Engineer	Clemenceau Blvd. - Rose/Grand	1,910,000	2,169,050	259,050	1,910,000	2,059,382	(149,382)	109,668	P. Mourad	49,420	2012	The work is complete with minor deficiencies still outstanding. Local Improvements assessment rolls have been sent to property owners. The anticipated surplus is being redirected back to its original funding source (i.e. PYG). As per M273-2012, Council directed Administration to reallocate capital project surpluses to fund other capital projects that require additional funding. Funding source variance is attributed to a recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
20	7092005	Roadways	Office of the City Engineer	Cabana Road Improvements	200,000	200,000	-	200,000	151,339	48,661	48,661	J. He	-	2012	Drainage study is complete and there are outstanding payments to the consultants.
21	7092016	Roadways	Office of the City Engineer	Walker Rd. Reconstruction - ISF	12,624,856	11,696,783	(928,073)	12,624,856	10,836,651	1,788,205	860,132	A. Godo	250,000	Dec. 2012	Construction is complete. Project is currently on maintenance with outstanding deficiencies. Outstanding claims related to property are yet to be finalized. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that will not materialize given the project came in under budget.
22	7092017	Roadways	Office of the City Engineer	Tacumseh Rd. E Improvements - ISF	8,400,000	7,403,206	(996,794)	8,400,000	6,750,549	1,649,451	652,657	F. Mikhael	200,000	Dec. 2012	Construction is complete. Project is currently on maintenance. Outstanding claims related to property and business loss claims are yet to be finalized. Funding source variance is attributed to recoveries from the government (ISF - 2/3rd) that will not materialize given the project came in under budget.
23	7092018	Roadways	Office of the City Engineer	Walker/Wyandotte Intersection- ISF	4,884,570	5,227,061	342,491	4,884,570	4,826,716	57,854	400,345	J. He	300,000	Dec. 2012	Construction is complete and the maintenance period is over. Final release of holdback is in process. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
24	7092020	Roadways	Office of the City Engineer	City Centre Streetscape - ISF	7,040,225	4,948,482	(2,091,743)	7,040,225	4,311,600	2,728,625	636,882	W. Al-Yassiri	550,000	Oct. 2013	Work was substantially performed on October 21, 2010 and fully complete (including deficiencies) on March 31, 2011. In general, maintenance periods are 1 year. This project has a couple of items specified in "Special Provisions" to be on maintenance for 2 years - plant materials/new trees & decorative pavements/unit pavers. Funding source variance is attributed to recoveries from the government (ISF - 2/3rd) that will not materialize given the project came in under budget.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
25	7096001	Roadways	Office of the City Engineer	Howard/Southwood Lakes Intersection	150,000	150,000	-	150,000	99,286	50,714	50,714	F. Mikhael	-	2012	Design is underway.
26	7102001	Roadways	Office of the City Engineer	Lloyd George Blvd. - Rose/Grand	3,085,000	3,050,813	(34,187)	3,085,000	2,621,761	463,239	429,052	P. Mourad	200,000	2012	Construction is complete except for outstanding deficiencies. Currently under maintenance. On March 19th, 2012, City Council approved a transfer of \$308,000 from this project to the Riverside Drive Vista project #7086001 via report #15765. The projected surplus is due to better than expected tender prices and effective project management. Funding source variance is attributed to recoveries received from WUC less than what was initially budgeted.
27	7104001	Roadways	Office of the City Engineer	Walker Rd. Corridor Improvements	23,000,000	2,122,487	(20,877,513)	23,000,000	2,430,099	20,569,901	(307,612)	F. Mikhael	-	2016+	Phase 1 sewer outlet is complete and on maintenance. Phase 1 road construction is currently underway. Funding source variance is attributed to pending recoveries from the provincial government and an outstanding contract holdback not yet released.
28	7111012	Roadways	Office of the City Engineer	Local Improvement Program - Road Rehabilitation	300,000	110,000	(190,000)	300,000	1,327	298,673	108,673	W. Hicks	-	Ongoing	This project is dependent upon the Local Improvement process as well as sufficient funds being available through the Road Rehab. program. Funding source variance is attributed to approved 2009 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
29	7111040	Roadways	Office of the City Engineer	Ducharme Road Extension	250,000	250,000	-	250,000	157,100	92,900	92,900	S. Shyshak	70,000	Oct. 2012	Work is complete except for minor outstanding deficiencies. Project is expected to be in a surplus.
30	7119001	Roadways	Office of the City Engineer	Bus Bay Program	50,000	50,000	-	50,000	1,820	48,180	48,180	W. Hicks/P. Winters	-	Ongoing	Bus bays will be funded based on a prioritized list, prepared and agreed to by all four school boards.
31	7032060	Sewer Rehab.	Office of the City Engineer	Ojibway Sanitary Sewer Rehabilitation	2,188,367	2,447,789	259,422	2,188,367	3,280,212	(1,091,845)	(832,423)	S. Shyshak/F. Mikhael	-	2012	Project is complete and on maintenance. There are outstanding deficiencies. On December 5, 2011, Council approved CR296/2011, Report #15610, which requested a reallocation of \$1,918,000 from the 2012 Sewer Rehabilitation project (King St - Prince Rd. to South St). This pre-commitment was inadvertently missed during the review of the 2012 5-year Capital Plan but Administration is recommending funding this project shortfall from other projects (i.e. 7071121, 7082021, 7092010, 7092012, 7112002 and 7062014) that are projecting a surplus. Funding source variance is attributed to an outstanding contract holdback not yet released.
32	7071121	Sewer Rehab.	Office of the City Engineer	Elm - College/Giles W.	1,744,000	2,306,386	562,386	1,744,000	1,779,490	(35,490)	526,896	J. Liu-Vajko	300,000	2012	Construction is complete. Currently on maintenance with outstanding deficiencies. The projected surplus is due to better than expected tender prices and effective project management. Administration is recommending transferring the projected surplus of \$260,000 over to project 7032060 - Ojibway Sanitary Sewer Rehabilitation to cover increased costs. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
33	7082010	Sewer Rehab.	Office of the City Engineer	Prado Place-Riverside/Wyandotte	1,150,000	1,400,326	250,326	1,150,000	1,388,891	(238,891)	11,435	P.Mourad/A. Godo	6,000	2012	Project is complete. Outstanding payment for engineering fees is still pending. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
34	7082013	Sewer Rehab.	Office of the City Engineer	Sunset Ave. - University/Wyandotte	1,660,000	1,660,000	-	1,660,000	1,389,175	270,825	270,825	P. Mourad	-	2012	The construction is complete however, there is a deficiency holdback for some outstanding sewer work that needs to be repaired. The projected surplus is due to better than expected tender prices and effective project management.
35	7082014	Sewer Rehab.	Office of the City Engineer	Eastlawn Ave. - Edgari/Cul-de-sac	724,000	800,996	76,996	724,000	530,828	193,172	270,168	T. Frickey/A. Godo	-	2012	The construction is complete, however the project is currently under maintenance to ensure there are no deficiencies. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
36	7082015	Sewer Rehab.	Office of the City Engineer	Partington Ave. - College/Tecumseh	2,900,000	3,563,051	663,051	2,900,000	3,555,778	(655,778)	7,273	J. Liu-Vajko	(62,000)	2012	The construction is complete. Negotiations with Union Gas for work performed remain outstanding. Deficit is as a result of outstanding negotiations with the contractor related to restoration. On February 28, 2011, Council approved CR88/2011, Report #15107, which requested a transfer of \$490,000 from this project to Prince/Totten Storm Outlet project (#7086002). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
37	7082017	Sewer Rehab.	Office of the City Engineer	Alley West of Kildare-Ypres/Memorial	1,000,000	1,080,620	80,620	1,000,000	988,076	11,924	92,544	J. He	(80,000)	2012	Construction is complete however restoration is outstanding. The projected deficit of \$80,000 is due to an extended scope of work to storm sewer lateral replacements and unexpected connection variations. Funding source variance is attributed to an outstanding contract holdback not yet released.
38	7082018	Sewer Rehab.	Office of the City Engineer	Alley West of Chilver-Ypres/Memorial	1,056,000	1,125,334	69,334	1,056,000	796,948	259,052	328,386	S. Colucci	150,000	2012	Construction is complete and project is on maintenance with minor outstanding deficiencies. The projected surplus is due to better than expected tender prices and effective project management. Funding source variance is attributed to an outstanding contract holdback not yet released.
39	7082019	Sewer Rehab.	Office of the City Engineer	Norman Rd. - Joiville/S. Haig	1,030,000	1,219,035	189,035	1,030,000	1,079,771	(49,771)	139,264	S. Shyshak/F. Mikhael	134,310	2012	The construction is complete, but the project is currently under maintenance. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
40	7082020	Sewer Rehab.	Office of the City Engineer	CityWide Culvert Inspection/Repair	822,000	822,000	-	822,000	5,302	816,698	816,698	P. Mourad	-	Ongoing	Inspection of E.C. Row culverts are ongoing.
41	7082021	Sewer Rehab.	Office of the City Engineer	Westcott Rd. - CNR/Metcalf	2,375,000	2,829,575	454,575	2,375,000	2,115,851	259,149	713,724	F. Mikhael	308,115	CLOSED	Project is complete and closed as of August 15, 2012. The surplus is attributed to tenders coming in lower than anticipated and effective project management. Administration is recommending transferring the projected surplus of \$308,115 over to project 7032060 - Cityway Sanitary Sewer Rehabilitation to cover increased costs. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
42	7082022	Sewer Rehab.	Office of the City Engineer	Alley West of Windermere-Ypres/Memorial	1,071,000	1,071,000	-	1,071,000	58,952	1,012,048	1,012,048	S. Colucci	-	2013	Construction is anticipated to commence in late summer 2012.
43	7082023	Sewer Rehab.	Office of the City Engineer	Princess Avenue - Joiville/Grand	1,360,000	1,360,000	-	1,360,000	51,932	1,308,068	1,308,068	J. Liu-Vajko	-	2013	Construction is anticipated to commence in late summer 2012.
44	7082024	Sewer Rehab.	Office of the City Engineer	Edras - Wyandotte/ Raymond/CNR	3,131,000	3,479,667	348,667	3,131,000	3,283,992	(152,992)	195,675	S. Shyshak / P. Winters	-	2012	Construction is complete and project is currently on maintenance. Outstanding construction claims currently under negotiation. On March 19th, 2012, Council approved CR56/2012, Report #15802, which requested a transfer of \$1,161,172 from this project to Provincial/Division Corridor project (#7086003). Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
45	7082025	Sewer Rehab.	Office of the City Engineer	Dawson Rd. - Wyandotte E./CNR	1,559,000	1,827,370	268,370	1,559,000	1,868,669	(309,669)	(41,299)	T.Frickey/J. He	(41,043)	2012	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. As per B10/2011, \$220,373 was transferred from this project to project #7035110 (Coventry Gardens). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
46	7082026	Sewer Rehab.	Office of the City Engineer	Westminster Blvd. - Joiville/Iris Place	1,400,000	1,454,892	54,892	1,400,000	944,806	455,194	510,086	J. Liu-Vajko	-	2013	Construction is complete. Restoration and deficiencies remain outstanding. Funding source variance is attributed to an outstanding contract holdback not yet released.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
47	7092008	Sewer Rehab.	Office of the City Engineer	Gladstone-Wyandotte E./Erie E.	1,932,000	2,041,550	109,550	1,932,000	1,263,989	668,011	777,561	J. He	-	2013	Construction is complete. Restoration and deficiencies remain outstanding and pending progress certificates. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
48	7092009	Sewer Rehab.	Office of the City Engineer	Parent - Erie E./Wyandotte E.	250,000	250,222	222	250,000	180,466	69,534	69,756	S. Shyshak/A. Godo	-	2013	Engineering is underway. As per Council Report #15195 and B12/2011, \$120,000 was transferred to project 7109001 - Erie St. La Bella Strada for sewer work at the intersection of Parent and Erie. Funding source variance is due to a recovery of financing costs charged to the project.
49	7092010	Sewer Rehab.	Office of the City Engineer	Marentette-Ellis E./Giles E.	1,470,000	1,676,077	206,077	1,470,000	1,079,068	390,932	597,009	T. Frickey/A. Godo	590,000	2012	Construction is complete. Project is currently on maintenance. The projected surplus is due to better than expected tender prices and effective project management. Administration is recommending transferring the projected surplus of \$590,000 over to project 7032060 - Ojibway Sanitary Sewer Rehabilitation to cover increased costs. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
50	7092011	Sewer Rehab.	Office of the City Engineer	Tourangeau-Seminole/Ontario/ Milloy	4,460,000	4,994,140	534,140	4,460,000	3,255,225	1,204,775	1,738,915	J. Liu-Vajko / P. Winters	-	2012	The north phase is currently under maintenance with outstanding deficiencies. Construction is ongoing within the south phase. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
51	7092012	Sewer Rehab.	Office of the City Engineer	Lena St. - College/Millen	790,000	888,564	98,564	790,000	510,368	279,632	378,196	S. Colucci/J. He	350,000	2012	Construction complete. Project is currently on maintenance. The projected surplus is due to better than expected tender prices and effective project management. Administration is recommending transferring the projected surplus of \$350,000 over to project 7032060 - Ojibway Sanitary Sewer Rehabilitation to cover increased costs. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
52	7103002	Sewer Rehab.	Office of the City Engineer	Pierre - Assumption/Riverside	1,240,000	40,000	(1,200,000)	1,240,000	9,624	1,230,376	30,376	S. Shyshak	-	2013	Engineering is underway. Construction is anticipated to commence in 2013.
53	7103003	Sewer Rehab.	Office of the City Engineer	King St. - Prince/South	50,000	50,000	-	50,000	2,472	47,528	47,528	A. Godo	-	2015	Engineering is underway. Construction has been deferred to 2015.
54	7103004	Sewer Rehab.	Office of the City Engineer	Belle Isle View - Edgar/Tranby	2,210,000	60,089	(2,149,911)	2,210,000	25,161	2,184,839	34,928	T. Frickey/F. Mikhael	-	2012	Construction is to commence in August 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until 2013, hence the funding source variance.
55	7103005	Sewer Rehab.	Office of the City Engineer	Arthur Rd. - Seminole/Milloy	2,360,000	60,049	(2,299,951)	2,360,000	42,727	2,317,273	17,322	J. He	-	2013	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until 2013, hence the funding source variance.
56	7103006	Sewer Rehab.	Office of the City Engineer	Fairview - Wyandotte/Riverdale	1,040,000	40,025	(999,975)	1,040,000	36,908	1,003,092	3,117	S. Colucci	-	2012	Construction is scheduled to begin in late Summer of 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until 2013, hence the funding source variance.
57	7103007	Sewer Rehab.	Office of the City Engineer	Queen St. - Prince/South	50,000	50,000	-	50,000	-	50,000	50,000	A. Godo	-	TBD	Engineering is underway. Construction funding is not in the Capital Budget yet.
58	7111014	Sewer Rehab.	Office of the City Engineer	Elm St. - Giles/Tecumseh	60,000	60,017	17	60,000	617	59,383	59,400	June Liu-Vajko	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Funding source variance is attributed to a recovery of expenses for temporary financing costs until approved funding became available.
59	7111015	Sewer Rehab.	Office of the City Engineer	Pierre Avenue - Assumption/ Wyandotte	60,000	60,132	132	60,000	9,199	50,801	50,933	S. Shyshak	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Funding source variance is attributed to a recovery of expenses for temporary financing costs until approved funding became available.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
60	7111016	Sewer Rehab.	Office of the City Engineer	Fairview Avenue - Wyandotte/St. Rose	50,000	50,051	51	50,000	4,073	45,927	45,978	P. Mourad	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Funding source variance is attributed to a recovery of expenses for temporary financing costs until approved funding became available.
61	7111017	Sewer Rehab.	Office of the City Engineer	Westcott Rd. - Metcalf/Alice	65,000	65,082	82	65,000	11,897	53,103	53,185	T. Frickey/F. Mkhalel	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Funding source variance is attributed to a recovery of expenses for temporary financing costs until approved funding became available.
62	7111018	Sewer Rehab.	Office of the City Engineer	Aubin Rd. - Franklin/Seminole	65,000	65,059	59	65,000	11,485	53,515	53,574	S. Colucci	-	2014	Engineering is scheduled for 2012. Construction is anticipated to commence in 2013. Funding source variance is attributed to a recovery of expenses for temporary financing costs until approved funding became available.
63	7112001	Sewer Rehab.	Office of the City Engineer	Francois Court - Ellrose/Wyandotte	1,000,000	1,000,000	-	1,000,000	224,709	775,291	775,291	T. Frickey/P. Mourad	-	2012	Construction is underway.
64	7112002	Sewer Rehab.	Office of the City Engineer	Watson Avenue - Cedarview/Menard	1,000,000	1,052,284	52,284	1,000,000	599,516	400,484	452,768	S. Colucci	300,000	2012	Construction is complete. Project is on maintenance with outstanding deficiencies. Administration is recommending transferring the projected surplus of \$300,000 over to project 7032060 - Ojibway Sanitary Sewer Rehabilitation to cover increased costs. Funding source variance is attributed to an outstanding contract holdback not yet released.
65	7121015	Sewer Rehab.	Office of the City Engineer	California - Wyandotte to College	70,000	-	(70,000)	70,000	-	70,000	-	P. Mourad	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
66	7121016	Sewer Rehab.	Office of the City Engineer	Oak - Giles/Tecumseh	60,000	-	(60,000)	60,000	-	60,000	-	J. Liu-Vajko	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
67	7121017	Sewer Rehab.	Office of the City Engineer	Cross/Baby St. - Chippawa/South	70,000	-	(70,000)	70,000	-	70,000	-	A. Godo	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
68	7121018	Sewer Rehab.	Office of the City Engineer	Hall Avenue - Riverside/Wyandotte	75,000	-	(75,000)	75,000	-	75,000	-	J. He	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
69	7121019	Sewer Rehab.	Office of the City Engineer	Hickory - Seminole to Metcalf	50,000	-	(50,000)	50,000	-	50,000	-	T. Frickey/J. He	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
70	7121020	Sewer Rehab.	Office of the City Engineer	Cadillac/Reginald-Alice/Drouillard	60,000	-	(60,000)	60,000	-	60,000	-	T. Frickey/J. He	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
71	7121021	Sewer Rehab.	Office of the City Engineer	Norman - Adstoll to Joinville	70,000	-	(70,000)	70,000	-	70,000	-	P. Winters/S. Styshak	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
72	7121022	Sewer Rehab.	Office of the City Engineer	Fairview - St. Rose to Edgar	70,000	-	(70,000)	70,000	-	70,000	-	S. Colucci	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
73	7121023	Sewer Rehab.	Office of the City Engineer	Edward Avenue - St. Rose to Edgar	75,000	-	(75,000)	75,000	-	75,000	-	S. Colucci	-	2013	Project recently approved as part of the 2012 Capital Budget and in its early stage of engineering.
74	7051021	Storm Sewer	Office of the City Engineer	East Riverside Flood Protection	975,000	975,000	-	975,000	966,500	8,500	8,500	A. Godo	-	2012	Progress Billing from ERCA for hydraulic (engineering) study of upstream channel of the Little River Dykes is underway.
75	7062004	Storm Sewer	Office of the City Engineer	Grove/Campbell/ McKay Storm Sewer	5,372,000	6,061,527	689,527	5,372,000	4,361,096	1,010,904	1,700,431	F. Mkhalel	-	2017	Construction is complete for the most recent phase and is currently under maintenance with outstanding deficiencies. Additional phases will follow. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission was received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
76	7062014	Storm Sewer	Office of the City Engineer	Culvert Reconstruction	1,612,000	1,753,857	141,857	1,612,000	970,125	641,875	783,732	P. Mourad	200,000	2012	Construction of the project is complete and is currently on maintenance. There are outstanding progress certificates and holdbacks. The projected final surplus can be attributed to tenders coming in lower than anticipated and effective project management. Administration is recommending transferring part of the projected surplus of \$90,000 over to project 7032060 - Ojibway Sanitary Sewer Rehabilitation to cover increased costs. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
77	7062912	Storm Sewer	Office of the City Engineer	Campbell/University Storm Relief	50,000	50,000	-	50,000	6,380	43,620	43,620	F. Mikhael	-	2013	Engineering is underway.
78	7064027	Storm Sewer	Office of the City Engineer	Storm Relief Sewer Outfall Rehabilitation	650,000	650,000	-	650,000	330,153	319,847	319,847	M. Winterton	-	2012	We are in partnership with ERCA and the project is partially funded (50%) by them per council resolution (WECI Agreement). Project is ongoing and expected to be on budget by year end.
79	7069013	Storm Sewer	Office of the City Engineer	Downspout Disconnections	635,000	635,853	853	635,000	142,304	492,696	493,549	S. Colucci / W. Hicks	-	Ongoing	Council approved the Downspout Disconnection Policy through CR50/2008. This project is used to correct problems that may arise from time to time on sewer projects accepted by the City and are no longer under the contractor's warranty. Funding source variance is attributed to a recovery of expenses for temporary financing costs until approved funding became available.
80	7082003	Storm Sewer	Office of the City Engineer	Grand Marais Drain - Central/Walker	2,941,310	3,797,359	856,049	2,941,310	3,185,739	(244,429)	611,620	P. Mourad	-	Ongoing	Phase 1 and Phase 2 are complete. Projected remaining funds will be allocated to future phases of the Grand Marais Drain subject to Council approval. A report will be forthcoming in this regard. Funding source variance is attributed to a recovery of expenses from ERCA and Chrysler received but not budgeted.
81	7086002	Storm Sewer	Office of the City Engineer	Prince/Totten Outlet Sewer	10,800,000	11,220,320	420,320	10,800,000	4,247,861	6,552,139	6,972,459	A. Godo	-	2014	Phase 9A is under construction. Phase 9B is anticipated to be tendered in the Spring of 2013. Funding source variance is attributed to an outstanding contract holdback not yet released.
82	7086004	Storm Sewer	Office of the City Engineer	Municipal Drains Maintenance	1,200,000	1,205,322	5,322	1,200,000	361,575	838,425	843,747	A. Godo/P. Mourad	-	Ongoing	The consultant for Little Tenth Municipal Drain is currently reviewing required works and will submit a report once that work is complete. 8th Concession Drainage report is currently underway. Funding source variance is attributed to an Ontario Specific Grant received but not budgeted.
83	7086005	Storm Sewer	Office of the City Engineer	Concrete Channel - Grand Marais	1,500,000	1,500,000	-	1,500,000	591,086	908,914	908,914	P. Mourad	-	2012	The concrete channel repairs are complete - cost sharing with ERCA. Awaiting final billings from ERCA. The Environmental Assessment for the concrete channel is complete. Projected remaining funds will be allocated to future phases of the Grand Marais Drain subject to Council approval. A report will be forthcoming in this regard.
84	7091006	Storm Sewer	Office of the City Engineer	Wyandotte - California/Partington	4,660,000	4,660,000	-	4,660,000	249,617	4,410,383	4,410,383	P. Mourad	-	2012	Construction is currently underway. This project has been expanded to include streetscaping and road reconstruction from Partington to Campbell, as per CR82/2012. The project is expected to be on budget.
85	7091021	Storm Sewer	Office of the City Engineer	Cahill Drain Improvements	100,000	100,000	-	100,000	162	99,838	99,838	F. Mikhael	-	2012	Awaiting ERCA review.
86	7092003	Storm Sewer	Office of the City Engineer	Raymond - Westminster to Jefferson	3,250,000	3,683,464	433,464	3,250,000	3,764,493	(514,493)	(81,029)	J. Liu-Vajko	(85,000)	2012	Project construction was completed in 2010 and is currently now under maintenance. As per CR88/2011, funding of \$900,000 was transferred from this project to project #7086002 (Prince Road Sewer). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
87	7092004	Storm Sewer	Office of the City Engineer	Lennon Drain Improvements	450,000	450,000	-	450,000	8,893	441,107	441,107	J. He	-	2012	Awaiting ERCA review.
88	7094001	Storm Sewer	Office of the City Engineer	Sunset - University to Wyandotte	3,330,700	3,421,285	90,585	3,330,700	1,946,952	1,383,748	1,474,333	P. Mourad	-	2013	Funds approved through the 2012 Capital Budget are for the last phase of Sunset Ave., south of Wyandotte St. A report will be forthcoming in this regard. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
89	7111013	Storm Sewer	Office of the City Engineer	Basement Flooding Prevention Subsidy	750,000	658,500	(91,500)	750,000	675,227	74,773	(16,727)	M. Sonogo	-	2012	On May 3, 2011, to assist homeowners, Windsor City Council approved a Basement Flooding Protection Subsidy Program. The City is offering a financial subsidy to install a sump pump and/or a back-water valve (flood protection device) to residents of the City of Windsor who are experiencing flooding. This program is ongoing. We foresee funding for years to come for this project. In 2011, \$500,000 was set aside, and in each succeeding year, \$250,000 will be requested in the Capital Budgets. An additional \$500,000 from the Sewer Surcharge Reserve was approved by Council to fund additional work, as per CR196/2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
90	7111030	Storm Sewer	Office of the City Engineer	Little River Channel Dykes Study	90,000	90,000	-	90,000	33,524	56,476	56,476	A. Godo	-	2012	Per CR77/2011, ERCA was retained as the City's agent for this study.
91	7111037	Storm Sewer	Office of the City Engineer	Detroit River Shoreline Assessment Study	10,000	10,000	-	10,000	-	10,000	10,000	W. Hicks	-	2012	ERCA retained as the City's agent for this study. Awaiting invoice from ERCA.
92	7061904	Sanitary Sewer	Office of the City Engineer	Little River Trunk Sanitary Sewer	12,100,000	12,100,000	-	12,100,000	12,085,438	14,562	14,562	A. Godo/T. Pocock	-	2012	The construction is complete. Project is being video-inspected as part of the commissioning of the Sandwich South Employment Lands trunk sanitary sewer. There are pending business loss claims which could lead to a potential deficit, which cannot be quantified at this stage.
93	7071013	Sanitary Sewer	Office of the City Engineer	Betts - Totten/Algonquin Sanitary Sewer	542,000	660,208	118,208	542,000	538,600	3,400	121,608	J. He	113,281	2012	This is a Local Improvement project. The construction is complete. The By-Law to invoice the residents for their share of the work was passed by Council at the July 9, 2012 Council meeting. The projected final surplus can be attributed to tenders coming in lower than anticipated and effective project management. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
94	7076102	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands Servicing	250,000	250,000	-	250,000	88,139	161,861	161,861	A. Godo	-	2013	The storm drainage master plan for the Sandwich South Lands is underway in conjunction with the Lauzon Parkway EA and Sandwich South Secondary Plan.
95	7082019	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands - ISF	30,400,000	30,109,613	(290,387)	30,400,000	30,047,545	352,455	62,068	A. Godo	(300,000)	Dec. 2012	Project comprised of 10 contracts. All phases are under maintenance. There are currently outstanding deficiencies. Funding source variance is attributed to an outstanding contract holdback not yet released, a recovery of expenses from the Town of Tecumseh that has exceeded initial budget estimates and recoveries from the government that will not materialize as the project came in under budget (on eligible costs).
96	7109006	Sanitary Sewer	Office of the City Engineer	Private Sewer Connections Study	60,000	60,000	-	60,000	24,337	35,663	35,663	P. Winters/W. Hicks	-	Dec. 2012	Initial field work and environmental sampling has been completed. Data analysis and recommendations are ongoing.
97	7069022	Infrastructure Planning	Office of the City Engineer	Traffic Calming Initiatives	125,000	125,000	-	125,000	68,929	56,071	56,071	A.Dowie/J. Eugeni	-	Ongoing	CR100/2012 directed progress on 4 traffic calming projects under the current Policy.
98	7086010	Infrastructure Planning	Office of the City Engineer	Environmental Study Reports	1,093,576	1,063,949	(29,627)	1,093,576	469,532	624,044	594,417	J. Leitzinger/ J. Eugeni	-	Ongoing	Finalizing the Banwell EA Report to publish the Notice of Final Completion o/s final payment upon receipt of deliverable. Part II Orders not anticipated at this time. Funding provided for Lauzon Parkway EA as co-proponents with the MTO and the County of Essex. Planned RFP for the 6th Concession EA and the Tecumseh Road West EA is expected in 2012/2013. Budget allowed to accumulate to have sufficient funding available to initiate these studies. Funding source variance is attributed to some miscellaneous recovery of expenses received but not budgeted as well as the outstanding balance of approved funding not yet transferred.
99	7111031	Infrastructure Planning	Office of the City Engineer	2011 Bikeways Development	800,000	129,668	(670,332)	800,000	213,163	586,837	(83,495)	J. Leitzinger/J. Eugeni	-	Ongoing	Implementation of the Bicycle Use Master Plan remains ongoing. Infrastructure Construction varies to maximize benefits of coordination with construction undertaken by other Departments. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
100	7124000	Infrastructure Planning	Office of the City Engineer	StormWater & Sanitary Master Plan	250,000	250,000	-	250,000	-	250,000	250,000	A. Godo	-	2016	An RFP is currently being prepared for sewer monitoring program and modelling.
101	7125001	Infrastructure Planning	Office of the City Engineer	Basement Flooding Mitigation	350,000	350,000	-	350,000	-	350,000	350,000	T. Pocock	-	Ongoing	Project is underway with various components. It will span multiple years.
102	7034195	Corporate Projects	Office of the City Engineer	Development of New Huron Lodge	41,200,000	42,721,354	1,521,354	41,200,000	41,871,093	(671,093)	850,261	T. Graziano	-	2012	Construction is complete but the project is left open due to litigation and a number of deficiencies. The final completion date is tied to the end of the litigation. Funding source variance is attributed to an outstanding contract holdback not yet released, donations and a recovery of expenses received but not budgeted.
103	7049021	Corporate Projects	Office of the City Engineer	Corporate Radio System	11,476,000	11,461,000	(15,000)	11,476,000	11,324,112	151,888	136,888	F. Isabelle-Tunks	117,838	CLOSED	Project is complete and closed as per department's request as of August 16, 2012. The surplus was transferred back to the PYG reserve. Funding source variance is attributed to a miscellaneous recovery of expenses received but not budgeted.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
104	7052089	Corporate Projects	Office of the City Engineer	Station 7 - New Fire Hall	3,908,500	3,908,500	-	3,908,500	3,429,110	479,390	479,390	T. Graziano	245,000	2012	Construction is substantially complete as of March 20, 2012. There are still payments outstanding to the contractor for landscaping, commissioning, planned changes, and some minor deficiencies, totalling approximately \$234,000. The holdback for commissioning will not be completely released until April 2013. The amount for commissioning is currently \$36,000, but will likely be less than that after a partial release later this year. There is a projected surplus of approximately \$245,000 but may materialize higher following the sale of the old fire station.
105	7092013	Corporate Projects	Office of the City Engineer	Retention Treatment Basin-RTB - ISF	67,590,523	68,987,684	1,397,161	67,590,523	65,474,945	2,115,578	3,512,739	J. Renaud	600,000	Oct. 2012	All main construction contracts have been completed and are on maintenance. The contractors are proceeding with outstanding deficiencies as well as completing various works included as cash allowance projects. One of these cash allowances (Retaining Wall along Festival Plaza) did not proceed as planned due to poor soil conditions. Therefore, a temporary embankment was constructed to allow natural settlement (over a period of 2-5 years) and will require additional funds to be budgeted in future capital budgets in order to complete the original wall design. Overall project is expected to be completed with a surplus of \$600,000. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses received but not budgeted.
106	7101026	Corporate Projects	Office of the City Engineer	Economic Development - Land Assembly	10,800,000	2,067,000	(8,733,000)	10,800,000	8,079,855	2,720,145	(6,012,855)	M. Sonego/F. Mikhael	-	2012	Council approved an economic development opportunity in the Twin Oaks area which required the purchase of land and the extension of the nearby rail line. The land has been acquired and an RFP for the consultant has been issued for the building of the rail line. Funding from the unallocated contingency and the ISF projects surplus will be finalized in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance. NB: Although expected to be on budget, it is difficult to project the final variance with any certainty.
107	7109001	Corporate Projects	Office of the City Engineer	Erie St. BIA - La Bella Strada	2,703,670	2,602,674	(100,996)	2,703,670	2,712,180	(8,510)	(109,506)	T. Pockock	(200,000)	Oct. 2012	Project is substantially complete with deficiency work scheduled for the late Summer 2012. Existing conditions required expansion of the original scope to include full pavement rehabilitation for a portion of the project. The projected deficit will be mitigated with offsetting surpluses from other completed projects. Funding source variance is attributed to a recovery of expenses received but not budgeted.
108	7111011	Corporate Projects	Office of the City Engineer	Bridge Assessment Study	300,000	300,000	-	300,000	46,040	253,960	253,960	W. Al-Yassiri	-	2012	A consultant is currently engaged in the study through an RFP and to be complete by the Fall of 2012.
109	7043907	Border Infrastructure Fund	Office of the City Engineer	Walker Rd. Rail Grade Separation	50,029,000	6,837,532	(43,191,468)	50,029,000	6,939,049	43,089,951	(101,517)	F. Isabelle-Tunks	-	Dec. 2012	Fully funded by MTO. Project is complete and can be closed once we receive payment from MTO on the final claim. Funding source variance is attributed to the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual. Project can be closed once all recoveries are received.
110	7054015	Border Infrastructure Fund	Office of the City Engineer	Intelligent Transportation System	18,882,000	1,557,364	(17,324,636)	18,882,000	1,550,180	17,331,820	7,184	J. Wolf	-	2012	Funded by Transport Canada and the Ontario Ministry of Transportation. These works are part of the Border Infrastructure Fund (BIF), and are multi-stage, multi-year projects designed to improve border infrastructure. Funding source variance is attributed to the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual. It is expected the claims will be complete by the end of 2012, at which time the project can be closed.
111	7059001	Border Infrastructure Fund	Office of the City Engineer	Howard/CPR Grade Separation ESR	44,582,000	16,476,983	(28,105,017)	44,582,000	16,453,859	28,128,141	23,124	W. Al-Yassiri	-	Dec. 2012	Fully funded by MTO. Construction is complete and currently under maintenance. Certain staff recoveries are pending. Funding source variance is attributed to the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual. It is expected the claims will be complete by the end of 2012, at which time the project can be closed.
112	7079900	Border Infrastructure Fund	Office of the City Engineer	Detroit-Windsor Truck Ferry	80,000	88,364	8,364	80,000	87,991	(7,991)	373	W. Al-Yassiri	-	Dec. 2012	Fully funded by MTO. Construction was completed by the end of 2010. Currently under maintenance until mid 2012. Staff recoveries are still pending. Funding source variance is attributed to recoveries from MTO. Budgeted amounts are based on estimates with recoveries based on actual. It is expected the claims will be complete by the end of 2012, at which time the project can be closed.



**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance		EXPLANATION		
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
113	7079901	Border Infrastructure Fund	Office of the City Engineer	Tunnel Plaza Improvements	100,000	1,871,897	1,771,897	100,000	1,865,133	(1,765,133)	6,764	W. Al-Yassiri	-	2014	Fully funded by MTO. Staff recoveries are still pending. Project has been tendered with Coco Paving being awarded the contract. Construction is scheduled to start Oct. 2012. Funding source variance is attributed to recoveries from MTO. Budgeted amounts are based on estimates with recoveries based on actual.
114	7101010	Border Infrastructure Fund	Office of the City Engineer	Highway 401 Expansion	30,000	-	(30,000)	30,000	-	30,000	-	F. Isabelle-Tunks	-	CLOSED	Project closed per department's request, as of August 16, 2012. This project is no longer required since all related activities flowed through 7079902 - Hwy 401-Ph 4 - B.I.F., which also recently closed in April 17, 2012.
115	7109005	Border Infrastructure Fund	Office of the City Engineer	LGWEM-Lauzon Parkway Environmental Assessment	350,000	371,417	21,417	350,000	122,478	227,522	248,939	J. Eugeni	-	2012	Environmental assessment process is underway. Funding source variance is attributed to actual recoveries from MTO versus budgeted amounts which were based on estimates.
116	7024567	Residential Development	Office of the City Engineer	East Riverside West Ponds	49,470	49,660	190	49,470	-	49,470	49,660	M. Sonego	-	TBD	Currently, there are land negotiations taking place which is affecting the timing of this project and the allocation of funds. Funds will not be spent until these issues are resolved. Estimated completion date has now been pushed out for another year. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
117	7033120	Residential Development	Office of the City Engineer	South Cameron/South Windsor	3,302,000	1,741,754	(1,560,246)	3,302,000	1,257,441	2,044,559	484,313	J. Liu-Vajko	-	Ongoing	These funds are used to facilitate ongoing local improvements, primarily in the South Cameron area, where there is significant fragmented ownership. The project is currently in a surplus as the works have not yet proceeded due to ongoing coordination with developers. Funding source variance is attributed to a recovery of expenses (local improvements) that have not fully materialized to date.
118	7035119	Residential Development	Office of the City Engineer	New Infrastructure Development	3,418,435	3,763,232	344,797	3,418,435	3,031,408	387,027	731,824	M. Sonego/F. Isabelle-Tunks	-	Ongoing	This project is used to repay developers to oversize sewers and roads so other lands can be serviced. Ongoing negotiations continue with developers. Funding source variance is attributed to a recovery of expenses from developers received but not budgeted.
119	7103001	Residential Development	Office of the City Engineer	Tecumseh Water Treatment Demolition	1,500,000	-	(1,500,000)	1,500,000	190,534	1,309,466	(190,534)	J. Baker	-	2013	Project is underway with de-commissioning and demolition expected to be completed by the end of 2012 with redevelopment of the site in 2013. Funding source variance is attributed to disposal of land proceeds that will not materialize until the property is fully serviced for residential use.
120	7081018	Geomatics	Office of the City Engineer	Autodesk Topobase Implementation	90,000	90,000	-	90,000	66,899	23,101	23,101	M. Drouillard	-	2012	Consultant has been retained and the work is ongoing. This project will manage Public Works infrastructure such as sanitary, storm and combined sewer data, tie graphics to Hanson database and serve up an application for viewing and analysis of this infrastructure. Project is expected to be complete by the end of 2012.
121	7111010	Geomatics	Office of the City Engineer	Upgrade EIS Internal Application System	92,000	92,027	27	92,000	61,809	30,191	30,218	M. Drouillard	-	2012	Development of the software is underway. Project is expected to be complete by the end of 2012. Funding source variance is attributed to a recovery of expenses for temporary financing costs until approved funding became available.
122	7045005	Road Rehabilitation	Office of the City Engineer	Railway Lands Fencing	700,000	350,000	(350,000)	700,000	119,712	580,288	230,288	M. Winterton	-	On Hold	Invoice amounts to be determined per the various Board cost sharing agreements. Work under this project is ongoing with funding of approximately \$50,000 typically approved each year. Projects to be undertaken have been planned - awaiting approval from Transport Canada. Additional work will be completed as breaches in existing fence or safety concerns are identified by Hi-Rail inspections annually. Removal of rail spur line adjacent to Hiram Walker on the riverfront will require fence removal and site remediation to extend riverfront park. Funding source variance is attributed to a recovery of expenses from Transport Canada that have not yet materialized.
123	7069019	Road Rehabilitation	Office of the City Engineer	Closed Circuit TV (CCTV) Program	801,408	1,514,492	713,084	801,408	940,253	(138,845)	574,239	M. Winterton	-	Ongoing	The cyclical camera inspection of the city's sewer network continues, and the issuance of the 2012 tender is in progress. Funding source variance is attributed to recoveries from other capital projects that utilize this service.
124	7072122	Road Rehabilitation	Office of the City Engineer	E.C. Row Expressway Access Gates	250,000	250,000	-	250,000	160,382	89,618	89,618	M. Winterton	-	2012	Resolution of technical issues at Ojibway, Banwell and Central have delayed the completion of this project. Contract of work is underway, and completion is anticipated in late 2012.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
125	7085009	Road Rehabilitation	Office of the City Engineer	At-Grade Railway Crossings	339,855	291,098	(48,757)	339,855	105,356	234,499	185,742	M. Winterton	-	Ongoing	Project tasks have been identified. Awaiting response from railway companies for work to begin. Funding source variance is attributed to a recovery of expenses from railway companies that have not yet materialized.
126	7091002	Road Rehabilitation	Office of the City Engineer	2009 City Wide Road Rehabilitation	16,208,014	20,664,840	4,456,826	16,208,014	21,170,137	(4,962,123)	(505,297)	M. Winterton	67,000	2012	Work is now complete and this project will be closed once all holdbacks are released and all funding is transferred to the project. A future request will be put forward to City Council to transfer the anticipated surplus to the 2010 City Wide Road Rehabilitation project when we are able to close this project. Funding source variance is attributed to an outstanding contract holdback not yet released, recoveries received from W.U.C. that were not budgeted as project budget was established on net city cost basis instead of gross. That practise has been discontinued. In addition, this surplus is offset by partial funding for this project that has not been made as sufficient funding is not available until 2013.
127	7091023	Road Rehabilitation	Office of the City Engineer	2009 E.C. Row Rehabilitation	1,000,000	197,622	(802,378)	1,000,000	1,877,445	(877,445)	(1,679,823)	M. Winterton	-	2012	Work is complete. The expense deficit in this project is related to costs charged in this 2009 project related to both 2009 and 2010 EC Row projects and approved budgets. Funds will be transferred in from the 2010 EC Row Project ID (7101011) to cover the expense deficit once the 2010 project is fully funded. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until 2013.
128	7101001	Road Rehabilitation	Office of the City Engineer	2010 City Wide Road Rehabilitation	16,270,000	17,224,098	954,098	16,270,000	17,867,150	(1,597,150)	(643,052)	M. Winterton	-	2012	Work began during the 2010 construction season with completion estimated to take place during the 2012 construction season. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from WUC received but not budgeted as project budget was established on net city cost basis instead of gross. This practise has now been discontinued. In addition, this surplus is offset by partial funding for this project that has not been made as sufficient funding is not available until 2013.
129	7101004	Road Rehabilitation	Office of the City Engineer	2010 Bridge Rehabilitation	3,157,000	3,183,320	26,320	3,157,000	2,991,168	165,832	192,152	M. Winterton	190,000	2012	Bridge work is now complete with 2 bridges remaining on maintenance. A final reconciliation of this project will be completed in the Fall of 2012. A future request will be put forward to City Council to transfer the surplus to the 2011 Bridge Rehabilitation Project when this project is to be closed. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses received but not budgeted.
130	7101011	Road Rehabilitation	Office of the City Engineer	2010 E.C. Row Rehabilitation	1,000,000	703	(999,297)	1,000,000	3	999,997	700	M. Winterton	-	2012	Work is ongoing and will be completed in the 2012 construction season. Costs are being tracked and charged to previous year's continuous program which will be offset with this project's funding. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
131	7111001	Road Rehabilitation	Office of the City Engineer	2011 City Wide Road Rehabilitation	8,217,000	4,527,980	(3,689,020)	8,217,000	6,951,338	1,265,662	(2,423,358)	M. Winterton	-	2012	Work began in the Summer of 2011 with completion estimated to take place during the 2012 construction season. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
132	7111002	Road Rehabilitation	Office of the City Engineer	College Ave. Bridge Replacement	1,500,000	1,566,597	66,597	1,500,000	1,297,870	202,130	268,727	M. Winterton	-	Sep. 2012	This project is now substantially complete, with monies being held for deficiency issues. We expect the project to be completed in September 2012. Funding source variance is attributed to an outstanding contract holdback not yet released.
133	7111003	Road Rehabilitation	Office of the City Engineer	2011 Bridge Rehabilitation	800,000	7,004	(792,996)	800,000	44,195	755,805	(37,191)	M. Winterton	-	2012	Work is ongoing and will be completed in late 2012. A future request will be put forward to City Council to transfer funding from the 2010 and 2011 E.C. Row Rehab. Project ID's (7101011 & 7111021) to fund bridgework on E.C. Row once those projects are fully funded. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
134	7111019	Road Rehabilitation	Office of the City Engineer	Small Sewer Repairs	1,000,000	501,667	(498,333)	1,000,000	197,495	802,505	304,172	M. Winterton	-	Ongoing	As a result of the City's asset management program, numerous small deficiencies have been identified in the sewer system. These small repairs, if left untouched, will manifest into sinkholes and large repairs. We are currently in the process of calling a tender for this ongoing project. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
135	7111021	Road Rehabilitation	Office of the City Engineer	2011 E.C. Row Rehabilitation	600,000	-	(600,000)	600,000	-	600,000	-	M. Winterton	-	2012	Work is ongoing and will be completed in late 2012. Costs are being tracked and charged to previous year's continuous program which will be offset with this project's funding. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
136	7121001	Road Rehabilitation	Office of the City Engineer	2012 City Wide Road Rehabilitation	2,404,300	2,883	(2,401,417)	2,404,300	577,883	1,826,417	(575,000)	M. Winterton	-	2012	Work is ongoing and will be completed in late 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
137	7101003	PW Maintenance	Office of the City Engineer	2010 Sidewalk Rehabilitation	2,000,000	2,003,336	3,336	2,000,000	1,453,700	546,300	549,636	P. Matheson	549,636	CLOSED	Project was closed on July 24, 2012. The unit prices for the 2010 tender were lower than anticipated when the budget was developed resulting in the project's surplus. All 2010 work is now complete. A future request will be put forward to City Council to transfer surplus funds to the 2012 sidewalk project to be used under the 2012 sidewalk rehabilitation tender costs. Funding source variance is attributed to a recovery of expenses received but not budgeted.
138	7111022	PW Maintenance	Office of the City Engineer	2011 Sidewalk Rehabilitation	1,250,000	1,322,057	72,057	1,250,000	269,761	980,239	1,052,296	P. Matheson	-	2012	A review of the required work was completed in the Summer of 2011, with awarding of the contract in September 2011. Construction began in the Winter of 2011 and will be completed in the Fall of 2012. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses received but not budgeted.
139	7111023	PW Maintenance	Office of the City Engineer	Minor Road Rehabilitation	1,000,000	20,111	(979,889)	1,000,000	418,017	581,983	(397,906)	P. Matheson	-	Ongoing	Minor repairs began in the Summer of 2011. This is an ongoing project addressing minor road rehabilitation deficiencies as they arise. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
140	7121000	PW Maintenance	Office of the City Engineer	Minor Alley Maintenance	100,000	100,000	-	100,000	63,491	36,509	36,509	P. Matheson	-	Ongoing	Minor repairs began in the Summer of 2011. This is an ongoing project addressing minor alley deficiencies as they arise.
141	7121007	PW Maintenance	Office of the City Engineer	2012 Sidewalk Rehabilitation	1,200,000	-	(1,200,000)	1,200,000	-	1,200,000	-	P. Matheson	-	Ongoing	A tender will be awarded for sidewalk rehabilitation in Summer 2012 with work potentially completed in 2012. Completion is dependent upon coming weather conditions. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
142	7004629	PW Operations	Office of the City Engineer	Infrastructure Management System	100,000	100,000	-	100,000	61,903	38,097	38,097	D. DiGirolamo	-	Dec. 2012	This project is for ongoing hardware/software purchases and upgrades, system development costs, data collection and verification, associated training, staffing, professional services, etc for the Infrastructure Asset Management System/Database. The Hansen 8 migration and MS SQL migration are currently in progress and we are awaiting the conclusion of this as well as the completion of the Mobility Feasibility study by IT Department before proceeding with purchases of mobility devices for in-the-field data collection, additional software and module licensing, staff training in new functionalities, etc.
143	7033139	PW Operations	Office of the City Engineer	Operations' Facilities Improvements	835,326	847,051	11,725	835,326	813,724	21,602	33,327	D. DiGirolamo	-	Dec. 2012	This project is for ongoing improvements to various Operations' facilities including buildings, structures, yards and fuel sites. High speed door replacements, security improvements, fuel site improvements, and miscellaneous repairs/replacements were undertaken in 2011. Also, a storage facility has been tendered and is projected to be completed in 2012. Remaining funds will be used to complete these works and also for emergency repairs as they arise. Funding source variance is attributed to an outstanding contract holdback not yet released.
144	7003326	Traffic Operations	Office of the City Engineer	Traffic Signal System Upgrade	2,790,000	2,155,696	(634,304)	2,790,000	2,353,058	436,942	(197,362)	J. Wolf	-	Ongoing	Typically, an annual budget of approximately \$300,000 is approved by Council each year. \$200,000 was approved in 2012 for the ongoing funding of this type of work. Expansion and upgrade of the communications system is being undertaken as this is required for operation of the new controller and firmware. A contract for these upgrades was awarded in the Fall of 2011, work commenced in the Spring of 2012 and is currently 70% complete. ATMS system enhancements are also being implemented. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until 2013, hence the funding source variance.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
145	7033010	Traffic Operations	Office of the City Engineer	Consolidation on McDougall Street	2,380,000	1,630,068	(749,932)	2,380,000	2,447,952	(67,952)	(817,884)	M. Palanacki	(819,900)	CLOSED	Net proceeds from the sale of 185 Wyandotte St. E. was to partially fund this project. Temporary financing costs continue to add to this project's current deficit so Administration is recommending balancing and closing this project now and fund the existing deficit from the Pay-As-You-Go reserve. As and when the sale of that property is eventually sold, those proceeds will get deposited into the corporate Capital Expenditure Reserve Fund. Funding source variance is attributed to the outstanding sale of 185 Wyandotte St. E. property which was budgeted to partially fund this project.
146	7045076	Traffic Operations	Office of the City Engineer	New Signals/Signal System Improvements	2,002,687	2,153,905	151,218	2,002,687	2,207,180	(204,493)	(53,275)	J. Wolf	-	Ongoing	This project is typically used to refurbish and rebuild signalized intersections across the City. Since 2007, these funds have been used to convert traffic signals in the City to LED technology. About 80% of all signalized intersections have now been upgraded, with completion of the conversion scheduled for the Spring of 2013 provided sufficient funding exists. Thereafter, this project will again be used for signal infrastructure reconstruction. Funding source variance is attributed to a recovery of expenses received but not budgeted (i.e. development related signals are recovered from the developer and are not budgeted for). In addition, due to the acceleration of capital projects approved through the capital budget, full funding for this project has not been made as sufficient funding is not available until 2013.
147	7105002	Traffic Operations	Office of the City Engineer	Municipal Parking Enforcement Transition	136,116	136,116	-	136,116	5,277	130,839	130,839	J. Wolf	-	2012	This project will be reviewed in the latter part of 2012 to determine what additional costs are to be charged to this project. Most of the work is complete. Following a reconciliation of all costs incurred which is anticipated to be done in the next month or so when all work is done, an update report will go before Council by the end of 2012.
148	7109004	Traffic Operations	Office of the City Engineer	LED Signal Replacement	100,000	100,000	-	100,000	-	100,000	100,000	J. Wolf	-	Ongoing	This project is used for the replacement of LED traffic signals as they reach the end of their useful lives. These units are guaranteed by manufacturer warranty for five years, although the units' actual working life may extend beyond this time period. Replacement will begin after full conversion to LED traffic signals has occurred. We expect the replacement to begin in the Fall of 2012.
149	7121002	Traffic Operations	Office of the City Engineer	Parking Garage Improvements	256,950	256,950	-	256,950	61,935	195,015	195,015	J. Wolf	-	Winter 2012	Waterproofing membrane work above the occupied portion of Garage 3 (1 Riverside Dr.) is complete. Rehabilitation repairs on level 5 in Garage 1 (Goyeau St.) will be completed after award of tender in the Fall of 2012. Work is weather sensitive and may carry into 2013.
150	7121010	Traffic Operations	Office of the City Engineer	Parking Enforcement - Handheld Replacement	151,200	-	(151,200)	151,200	-	151,200	-	J. Wolf	-	Winter 2012	Award of tender expected in the Fall of 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013.
151	7111028	Fleet Operations	Office of the City Engineer	2011 Fleet Replacements	872,732	872,732	-	872,732	663,612	209,120	209,120	A. Marazita	200,000	2012	The replacement of dedicated fleet units is complete. Once final capitalization costs are charged to this project in 2012, we will close the project and transfer the final balance of unused funds back to the Fleet Replacement Reserve.
152	7121008	Fleet Operations	Office of the City Engineer	2012 Additional Fleet Equipment	60,000	60,000	-	60,000	-	60,000	60,000	A. Marazita	-	2012	Tenders to be issued in the Summer of 2012.
153	7121009	Fleet Operations	Office of the City Engineer	2012 Fleet Replacement	1,750,000	1,750,000	-	1,750,000	-	1,750,000	1,750,000	A. Marazita	-	2012	Tenders to be issued in Summer of 2012.
154	7994523	Fleet Operations	Office of the City Engineer	1999 Fleet Management	334,705	351,190	16,485	334,705	311,055	23,650	40,135	A. Marazita	-	2012	This project is for the implementation of the corporate system. Bar code equipment and other hardware are scheduled for purchase in 2012 pending an upgrade of the fleet management system, after which, this project will be closed. Funding source variance is attributed to miscellaneous general revenue received over and above what was estimated and interest income earned in prior years (pre 2004) but not budgeted.
155	7014532	LRWRP	Office of the City Engineer	LRWRP Expansion/Upgrade	111,500,000	108,295,926	(3,204,074)	111,500,000	111,088,355	411,645	(2,792,429)	J. Baker	-	2012	Construction of the last phase is now complete with some deficiencies. A completion report for the entire project is anticipated to go to Council in late 2012. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, there is an outstanding claim from the Town of La Salle which has not yet been finalized. The project is on target.
156	7091009	LRWRP	Office of the City Engineer	LRWRP - Annual Repair Costs	2,800,000	2,800,000	-	2,800,000	2,036,750	763,250	763,250	A. Bietola	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
157	7092006	LRWRP	Office of the City Engineer	LRWRP Grit System Improvement	2,000,000	2,000,000	-	2,000,000	124,297	1,875,703	1,875,703	E. Valdez	-	Dec. 2013	Stantec has submitted the Preliminary Capacity Assessment report and provided us with their recommendations for improving the capacity and the efficiency for grit removal. We are awaiting the Final Presentation report with full data back-up. We are currently waiting for the budgetary cost estimate to upgrade the facility to satisfy current electrical and fire codes.
158	7051017	LRPCP	Office of the City Engineer	Little River PCP Final Clarifier	1,250,000	1,379,520	129,520	1,250,000	1,046,923	203,077	332,597	C. Manzoni	-	Sep. 2012	Project tendered, closed and awarded in April 2011. Construction began on the site in August 2011. The project is now substantially complete with final completion and restoration ongoing for completion in September 2012, weather permitting. No variance is anticipated at this time. Funding source variance is attributed to an outstanding contract holdback not yet released.
159	7072161	LRPCP	Office of the City Engineer	Little River Pollution Grit Improvements	1,150,000	1,150,000	-	1,150,000	380,441	769,559	769,559	C. Manzoni	-	Dec. 2012	The initial construction was aimed to reduce problems with freeze-up of grit containers. With that work complete, the remaining work is to review the current grit removal systems for improved efficiencies with respect to organics removal, drying and reduced overall disposal costs. An accurate budget variance cannot be determined at this time until the review of the current grit system is complete and the work tendered.
160	7091011	LRPCP	Office of the City Engineer	Little River PCP - Annual Repair Costs	2,346,000	2,424,852	78,852	2,346,000	1,179,743	1,166,257	1,245,109	C. Manzoni	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to the amount that has been transferred from the dedicated reserve to the project to cover all expenses incurred.
161	7024569	Lab Environmental	Office of the City Engineer	East Riverside/Little River Landfill	205,388	372,133	166,745	205,388	349,028	(143,640)	23,105	P. Drca	-	Dec. 2012	The Little River Landfill Closure Plan report is complete in draft form. No additional expenses are expected to be incurred for the preparation of this report. An emergency situation at the closed East Riverside Landfill (high methane gas reading in the leachate collection system) required the expense of \$17,640 to improve the ventilation of the leachate collection system (installation of 4 additional vents), the remaining funds will be spent at East Riverside Landfill to address surface water/leachate runoff issues identified by the MOE. This landscaping work will prevent off site migration of surface water/leachate to satisfy the compliance issue identified by the MOE. Funding source variance is attributed to misc. general revenue received but not budgeted and interest income earned in prior years (pre 2004) that was not budgeted.
162	7093001	Lab Environmental	Office of the City Engineer	Heat Alert Response System (HARS)	150,000	205,000	55,000	150,000	101,515	48,485	103,485	K. Richters	-	Ongoing	The funds currently in this capital project will continue to be used for the Heat Alert and Response program. In the Fall of 2011, the City of Windsor signed another MOA with Health Canada which will provide additional funding (\$40,000 in 2012 and \$20,000 in 2013). The campaign is continuing in 2012 with additional work underway to develop a proactive urban heat island strategy with the additional funding from Health Canada that was received in the Fall of 2011. Funding source variance is attributed to federal grant monies received over and above what was initially budgeted.
163	7105001	Environmental Services	Office of the City Engineer	Waste/Recycling Transition Costs	9,487,256	5,660,080	(3,827,176)	9,487,256	4,917,933	4,569,323	742,147	M. Spizziri	-	Dec. 2016	The purpose of this project is to track the transition costs of moving employees from waste/recycling collection to other areas within Public Works as per CR 270/2010. Although all costs are currently in line with the budget for the project, an accurate budget variance cannot be estimated at this time due to the transition still being in its early stages. A separate status report on the transition costs will be reported to City Council at year-end on an annual basis for the life of the project. Funding source variance is attributed to outstanding recoveries that have not yet been quantified and transferred to the project.
164	7111006	Environmental Services	Office of the City Engineer	Public Spaces Recycling	90,000	147,240	57,240	90,000	115,598	(25,598)	31,642	K. Richters	-	Dec. 2012	The recycling containers have been purchased and have been installed in eleven City parks. We completed the first waste audit in July and will be completing the second audit in August. Once the audit report is back we can finalize the requirements of the grant application and report back to Council on the results of the pilot program. Funding source variance is attributed to a recovery of expenses received but not budgeted.
165	7091010	Pumping Stations	Office of the City Engineer	Pumping Stations - Annual Repair Costs	1,330,000	1,330,417	417	1,330,000	787,824	542,176	542,593	S. Mannina	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to a miscellaneous recovery for sewage surcharge offsetting total costs incurred which was not originally budgeted.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
166	7102003	Pumping Stations	Office of the City Engineer	Southwood Lakes Shore Restoration	180,000	180,000	-	180,000	19,150	160,850	160,850	J. Guidolin/ C. Manzoni	-	Dec. 2013	Lake Grande at Southwood Lakes shoreline restoration has been delayed due to the lack of property easement surrounding the lakes. Legal/Property is looking at acquiring an easement for which there is insufficient funding. Project will have to be re-tendered and completion dependent on the time easement is acquired. Possible completion by the end of 2013.
167	7001225	Parks and Facility Operations	Office of the City Engineer	2000 Asbestos Abatement Program	352,274	355,902	3,628	352,274	272,156	80,118	83,746	M. Smithson	-	Ongoing	This project was created for City-wide retrofit to remove asbestos. This project is ongoing to address and eliminate asbestos in City facilities as directed by Ministry guidelines. Funding is used to remove any asbestos substance that is encountered during renovations/construction projects. No variance is projected. Funding source variance is attributed to interest income earned in prior years (pre 2004) that was not budgeted.
168	7031134	Parks and Facility Operations	Office of the City Engineer	Water Back Flow Prevention Devices	221,607	222,136	529	221,607	97,136	124,471	125,000	M. Smithson	-	Ongoing	This is an ongoing project with various backflow prevention devices needing replacement and continuous upgrade due to Health and Safety requirements. This project is expected to continue for several years. No variance is expected. Budget requirements for the future will be brought forward as needed. Funding source variance is attributed to interest income earned in prior years (pre 2004) that was not budgeted.
169	7053035	Parks and Facility Operations	Office of the City Engineer	Corporate-Wide Security System	343,000	312,452	(30,548)	343,000	199,072	143,928	113,380	D. Thachuk	-	Dec. 2012	It is expected that this project will be completed in 2012 with the CCTV upgrades at the community centres. No variance is projected. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until 2013, hence the funding source variance. In addition, there is also an outstanding contract holdback not yet released.
170	7061040	Parks and Facility Operations	Office of the City Engineer	350 City Hall Site Condition	200,000	200,000	-	200,000	171,477	28,523	28,523	J. Miceli	-	Ongoing	The budget for this project was established to deal with issues related to space needs and site conditions at 350 City Hall. This project is ongoing in nature.
171	7062048	Parks and Facility Operations	Office of the City Engineer	Willstead Complex Capital Improvements	209,000	189,000	(20,000)	209,000	34,293	174,707	154,707	D. Thachuk	-	Ongoing	This is an ongoing project that spans over multiple years. No variance is projected. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until 2013, hence the funding source variance.
172	7073051	Parks and Facility Operations	Office of the City Engineer	Mackenzie Hall	893,000	990,000	97,000	893,000	810,443	82,557	179,557	D. Thachuk	-	Ongoing	This capital project is used to track capital costs related to Mackenzie Hall. As per report #15058, CR62/2011 dated February 7, 2011, funding has been allocated to restore the roof at Mackenzie Hall in accordance with the drawings and specifications provided. Additional work is to be completed in 2012 which includes HVAC assessment/required repairs, painting, drywall repairs and flooring refurbishment. No variance is projected at this time. Funding source variance is attributed to donations received to offset incurred costs which were not budgeted.
173	7085008	Parks and Facility Operations	Office of the City Engineer	Roof Replacement	2,679,260	2,357,089	(322,171)	2,679,260	2,293,859	385,401	63,230	D. DeSantis	-	Ongoing	This project is progressing and remains ongoing. No variance is projected at this time. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until 2013, hence the funding source variance. In addition, interest earned in prior year's (pre 2004) which was not budgeted and an outstanding contract holdback not yet released is contributing to the funding source variance.
174	7086007	Parks and Facility Operations	Office of the City Engineer	Health & Safety	1,082,456	1,082,456	-	1,082,456	856,368	226,088	226,088	J. Miceli	-	Ongoing	This project is ongoing. Costs to this project are health and safety related and usually initiated by an outstanding order or health and safety recommendation. Variances are difficult to manage due to the nature of the expenditure. No variance is projected at this time.
175	7086008	Parks and Facility Operations	Office of the City Engineer	Accessibility - ODA Requirements	1,098,792	1,098,792	-	1,098,792	451,215	647,577	647,577	D. Thachuk	-	Ongoing	This project was established to capture all capital costs related to ACODA requirements and compliance with AODA legislation. The span of this project is over several years. No variance is projected. Expenditures to this project are made in conjunction with the ACODA Committee. Further projects are pending the release of the built environment standards.
176	7091015	Parks and Facility Operations	Office of the City Engineer	Fire Hall Capital Repairs	355,004	356,504	1,500	355,004	123,948	231,056	232,556	M. Smithson	-	2012	This project was established for ongoing capital repairs at the various firehalls across the corporation. Costs related to window and wall repairs at Fire Hall #6 as well as some other minor repairs at Fire Prevention and Fire Hall #1 will be charged to this project in 2012. No variance is being projected. Any future capital requirements will be brought forward at budget time. Funding source variance is attributed to a minor recovery of expense that was received but not budgeted.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
177	7101016	Parks and Facility Operations	Office of the City Engineer	Approaches and Sidewalks	40,000	40,000	-	40,000	-	40,000	40,000	M. Smithson	-	2012	This project was established for ongoing capital repairs to sidewalks and approaches to city facilities. In 2012, the funds in this project will be used for concrete work at Kew Dr. Fire Station and Fire Apparatus. No variance is projected. Any future capital requirements will be brought forward at budget time.
178	7101017	Parks and Facility Operations	Office of the City Engineer	2010 City Hall Campus Renovations	436,810	436,810	-	436,810	365,154	71,656	71,656	M. Smithson	-	2012	Additional funding was approved in 2012 to complete the final phase of this project which included the renovations to the Finance Department. This work has not yet been completed. Cost estimates are currently being prepared. At this time no variance is projected.
179	7101022	Parks and Facility Operations	Office of the City Engineer	Career Development Service Relocation	165,000	312,728	147,728	165,000	325,917	(160,917)	(13,189)	M. Smithson	-	CLOSED	This project is complete. This project was established to track the costs with moving Career Development Services from Glengarry to the 400 Building and to renovate the Employment Resources Centre on the 1st floor of the 400 Building. Funding for eligible costs was provided from the Ministry of Training Colleges and Universities. The variance represents those costs that were ineligible. Funding source variance is attributed to a recovery of expenses for costs incurred over and above what was initially estimated. The project was closed as of August 22, 2012.
180	7101025	Parks and Facility Operations	Office of the City Engineer	The Bistro - Lease Renegotiation	343,993	344,611	618	343,993	172,170	171,823	172,441	T. Sabelli	100,000	2013	This project is to remain open to meet the City's obligations for metering and signage as it relates to the business operations. Funding source variance is attributed to a recovery of expenses for temporary financing costs received but not budgeted.
181	7109900	Parks and Facility Operations	Office of the City Engineer	Riverside Arena - Disposition	3,933,500	26,843	(3,906,657)	3,933,500	254,724	3,678,776	(227,881)	J. Miceli	-	Dec. 2012	This capital project will be fully funded from the eventual sale of the site. All capital related work has been completed. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
182	7109902	Parks and Facility Operations	Office of the City Engineer	Edward St. Centre - Demolition	798,000	-	(798,000)	798,000	4,866	793,134	(4,866)	J. Miceli	-	TBD	This capital project will be fully funded from the eventual sale of the site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
183	7109903	Parks and Facility Operations	Office of the City Engineer	Adstoll Arena - Demolition	703,000	-	(703,000)	703,000	2,506	700,494	(2,506)	J. Miceli	-	TBD	This capital project will be fully funded from the eventual sale of the site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
184	7115001	Parks and Facility Operations	Office of the City Engineer	350 CHS Appraisals/Reports	150,000	150,000	-	150,000	-	150,000	150,000	J. Miceli	-	TBD	As per CR140/2012 the funding in this project will be used to obtain appraisals, building condition reports and other reports, inspections, or testing which is necessary to assist in the financial analysis of constructing a new building. A budget has recently been established and the transfer of surplus ISF/RinC funds will be made once all the projects are finalized and closed.
185	7119007	Parks and Facility Operations	Office of the City Engineer	U of W/Windsor Armouries Development	10,000,000	-	(10,000,000)	10,000,000	-	10,000,000	-	O. Colucci	-	TBD	This project reflects Council's commitment of \$10 million towards the University of Windsor for the Armouries Development downtown initiative. Administration was directed to report back to Council outlining the expected timing and triggering milestones relative to the individual payments which in total will amount to the \$10 million previously approved by Council as part of the capital budget.
186	7121006	Parks and Facility Operations	Office of the City Engineer	HVAC/Boiler @ Lanspeary	75,000	-	(75,000)	75,000	-	75,000	-	M. Welsh	75,000	2013	This budget was established to replace the boiler at Lanspeary Park. Minor repairs were completed in 2011 that have extended the life of the boiler. Although this budget is not required for the Boiler at this time, it will be used to repair/replace other components of the HVAC system that will require repairs. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
187	7129000	Parks and Facility Operations	Office of the City Engineer	Capitol Theatre Capital Improvement	2,075,438	2,075,438	-	2,075,438	29,172	2,046,266	2,046,266	D. Thachuk	-	2013	This account is funding multiple capital projects for the improvements at the Capitol Theatre. Currently there are no variances being projected in this account. Upon the completion of the building improvements, any surplus left in this account will be transferred into a newly created Capitol Theatre Maintenance/Development Reserve Fund (F193) which will be used for future maintenance and development works at the Capitol Theatre, as per CR38/2012, dated February 21, 2012.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
188	7005547	Parks Operations	Office of the City Engineer	Riverfront Development	5,565,000	6,727,306	1,162,306	5,565,000	7,075,246	(1,510,246)	(347,940)	M. Clement	(348,798)	CLOSED	This project is complete and requires funding due to increased costs associated with the Peace Beacon, Festival Civic Plaza and trail markers. Administration is recommending balancing and closing this project from the Pay-As-You-Go reserve fund to avoid incurring any further financing costs. As per M273-2012, Council approved the reallocation of capital project surpluses to fund capital projects that require additional funding. Funding source variance is attributed to donations and government grants received but not budgeted.
189	7031109	Parks Operations	Office of the City Engineer	Neighbourhood Park Redevelopment	1,438,947	1,731,097	292,150	1,438,947	1,480,001	(41,054)	251,096	M. Clement	246,518	CLOSED	This project has been closed. The remaining funds were transferred to 7129003 - Neighbourhood Parks as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to donations and a recovery of expenses received but not budgeted.
190	7035093	Parks Operations	Office of the City Engineer	Ford Test Track	710,000	724,000	14,000	710,000	590,629	119,371	133,371	M. Clement	133,371	CLOSED	This project has been closed. The remaining funds were transferred to 7129002 - Regional Parks as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to a recovery of expenses received but not budgeted.
191	7035104	Parks Operations	Office of the City Engineer	Parkland Acquisition	555,770	704,654	148,884	555,770	711,572	(155,802)	(6,918)	M. Clement	(6,935)	CLOSED	This project has been closed. The project's balance was transferred to 7129014 - Parkland Acquisitions as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to some minor general revenue and proceeds from the disposal of land received but not budgeted.
192	7035110	Parks Operations	Office of the City Engineer	Coventry Gardens	2,137,268	2,137,268	-	2,137,268	1,943,434	193,834	193,834	M. Clement	191,728	CLOSED	This project has been closed. The remaining funds were transferred to 7129002 - Regional Parks as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
193	7035173	Parks Operations	Office of the City Engineer	Parking Lots - Various Locations	1,115,000	1,115,000	-	1,115,000	1,111,111	3,889	3,889	M. Clement	3,889	CLOSED	This project has been closed. The project's balance was transferred to 7129007 - Parking Lots as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
194	7039082	Parks Operations	Office of the City Engineer	Sports Field Upgrades/ Construction	950,000	631,444	(318,556)	950,000	542,550	407,450	88,894	M. Clement	88,894	CLOSED	This project has been closed. The project's balance was transferred to 7129002 - Regional Parks as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to sports organizations' donations that were received below what was anticipated.
195	7045026	Parks Operations	Office of the City Engineer	Tennis/Sports Court Maintenance	380,000	380,000	-	380,000	183,699	196,301	196,301	M. Clement	196,301	CLOSED	This project has been closed. The project's balance was transferred to 7129003 - Neighbourhood Parks & 7129011 - Community Parks as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
196	7055027	Parks Operations	Office of the City Engineer	Recreationway Rehabilitation	275,000	286,622	11,622	275,000	261,264	13,736	25,358	M. Clement	25,358	CLOSED	This project has been closed. The project's balance was transferred to 7129012 - Trails as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to a recovery of expenses received but not budgeted.
197	7065033	Parks Operations	Office of the City Engineer	Jackson Park - Master Plan/Implementation	300,000	302,550	2,550	300,000	285,023	14,977	17,527	M. Clement	13,499	CLOSED	This project has been closed. The project's balance was transferred to 7129002 - Regional Parks as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to minor donations received but not budgeted.
198	7081008	Parks Operations	Office of the City Engineer	Parks & Recreation Master Plan Development	50,000	50,000	-	50,000	23,458	26,542	26,542	M. Clement	26,542	CLOSED	This project has been closed. The project's balance was transferred to 7129013 - Parks Master Plan as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
199	7081902	Parks Operations	Office of the City Engineer	Gateways - Dougall/Howard	3,550,000	3,500,000	(50,000)	3,550,000	3,337,141	212,859	162,859	M. Clement	192,310	CLOSED	This project has been closed. The project's balance was transferred to 7129006 - City Beautification & Gateways-Maintenance/Refurbishment as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to budgeted donations that did not materialize.
200	7085006	Parks Operations	Office of the City Engineer	New Park Construction	325,000	375,000	50,000	325,000	292,863	32,137	82,137	M. Clement	82,137	CLOSED	This project has been closed. The project's balance was transferred to 7129004 - New Parks as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to other municipal grants/fees received but not budgeted.



**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
201	7085007	Parks Operations	Office of the City Engineer	Playgrounds	1,416,250	1,416,250	-	1,416,250	985,263	430,987	430,987	M. Clement	430,624	CLOSED	This project has been closed. The project's balance was distributed to 7129002 - Regional Parks, 7129003 - Neighbourhood Parks & 7129011 - Community Parks as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
202	7091033	Parks Operations	Office of the City Engineer	Ojibway Prairie Complex - RInC	1,904,504	1,905,723	1,219	1,904,504	1,879,234	25,270	26,489	T. Burston	10,000	Sep. 2012	Project is complete. Payment of outstanding final invoices are being processed for payment. Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received but not budgeted.
203	7092007	Parks Operations	Office of the City Engineer	Picnic Shelters	100,000	100,000	-	100,000	5,000	95,000	95,000	M. Clement	95,000	CLOSED	This project has been closed. The project's balance was transferred to 7129005 - Structures as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
204	7092021	Parks Operations	Office of the City Engineer	Jackson Park Renewal - ISF	1,197,995	1,199,164	1,169	1,197,995	1,211,246	(13,251)	(12,082)	M. Clement	(12,111)	CLOSED	This project was balanced and closed with a transfer of funds from 7095000 - Capital Contingency, as per CR124/2012, dated June 18, 2012. Funding source variance is attributed to a minor recovery of expenses received but not budgeted.
205	7092022	Parks Operations	Office of the City Engineer	Ganatchio Trail Reconstruction - ISF	779,780	820,205	40,425	779,780	791,434	(11,654)	28,771	M. Clement	25,000	Fall 2012	A surplus is expected upon completion. This project is to remain open for a maintenance period (deficiencies). Funding source variance is attributed to a recovery of expenses received but not budgeted.
206	7092023	Parks Operations	Office of the City Engineer	Central Riverfront Plaza - ISF	3,850,000	3,850,000	-	3,850,000	4,237,823	(387,823)	(387,823)	D. Sadler	(388,779)	CLOSED	This project was balanced and closed with a transfer of funds from 7095000 - Capital Contingency, as per CR124/2012, dated June 18, 2012.
207	7111024	Parks Operations	Office of the City Engineer	Pedestrian Bridges	50,000	50,000	-	50,000	8,211	41,789	41,789	M. Clement	41,789	CLOSED	This project has been closed. The project's balance was transferred to 7129005 - Structures as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
208	7111039	Parks Operations	Office of the City Engineer	Windsor/Tecumseh Gateway @ County Rd. 42	200,000	200,000	-	200,000	20,000	180,000	180,000	M. Clement	180,000	CLOSED	This project has been closed. The project's balance was transferred to 7129006 - City Beautification & Gateways-Maintenance/Refurbishment as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
209	7112006	Parks Operations	Office of the City Engineer	Wyandotte St. E. Streetscape Improvements	1,800,000	1,800,000	-	1,800,000	216,856	1,583,144	1,583,144	M. Clement	1,583,144	CLOSED	This project has been closed. The project's balance was transferred to 7129006 - City Beautification & Gateways-Maintenance/Refurbishment as part of Parks' capital re-alignment plan re 2012 approved capital budget, as per CR124/2012, dated June 18, 2012.
210	7129002	Parks Operations	Office of the City Engineer	Regional Parks	585,000	136,000	(449,000)	585,000	-	585,000	136,000	M. Clement	-	Ongoing	As at June 30, work had not started on this project. There is no variance expected. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until 2013, hence the funding source variance.
211	7129003	Parks Operations	Office of the City Engineer	Neighbourhood Parks	70,000	70,000	-	70,000	-	70,000	70,000	M. Clement	-	Ongoing	As at June 30, work had not started on this project. There is no variance expected.
212	7129004	Parks Operations	Office of the City Engineer	New Parks	300,000	300,000	-	300,000	-	300,000	300,000	M. Clement	-	Ongoing	As at June 30, work had not started on this project. There is no variance expected.
213	7129005	Parks Operations	Office of the City Engineer	Structures	50,000	-	(50,000)	50,000	-	50,000	-	M. Clement	-	Ongoing	As at June 30, work had not started on this project. There is no variance expected. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
214	7129006	Parks Operations	Office of the City Engineer	City Beautification & Gateways - Maintenance/ Refurbishment	125,000	-	(125,000)	125,000	-	125,000	-	M. Clement	-	Ongoing	Medians from Strabane Ave. to George Ave. were completed in the Fall of 2011. The medians between Raymo Rd. and Thompson Blvd. are anticipated to be completed in October 2012 pending coordination with Public Works and the Windsor Utilities Commission. No variance is projected. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
215	7129007	Parks Operations	Office of the City Engineer	Parking Lots	75,000	75,000	-	75,000	-	75,000	75,000	M. Clement	-	2013	This project was approved as part of the 2012 Capital Budget. Funding will be used to expand the existing John Atkinson Memorial Centre parking lot.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
216	7129008	Parks Operations	Office of the City Engineer	Partnerships	275,000	250,000	(25,000)	275,000	-	275,000	250,000	M. Clement	-	Ongoing	As at June 30, work had not started on this project. Council though approved a partnership with the Walkerville BIA for improvements at Jubilee Park (\$15,000) on June 15, 2012 (Report #15734). There is no variance expected. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
217	7129009	Parks Operations	Office of the City Engineer	Equipment Removal	100,000	100,000	-	100,000	-	100,000	100,000	M. Clement	-	Ongoing	Playground equipment removals will be undertaken based on CSA guidelines. A system-wide audit will be conducted to set priorities for removals. An RFP for the audit will be prepared in August and is anticipated to be completed in September 2012.
218	7032202	Forestry	Office of the City Engineer	City Tree Removals	4,384,130	4,410,280	26,150	4,384,130	4,584,027	(199,897)	(173,747)	B. Roesel	-	2016	The Ash removals and replacements are finished. The Tree Reserve Account will be paid back from the funding to be received in this project in years 2014, 2015 & 2016, which will also fund the current deficit. The life-to-date position of this project will be within budget parameters. Funding source variance is attributed to approved Ward funds received but not budgeted to offset costs incurred.
219	7129001	Forestry	Office of the City Engineer	Area Trim Contract	65,000	-	(65,000)	65,000	-	65,000	-	B. Roesel	-	Ongoing	As at June 30, work had not started on this project. There is no variance expected. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.

Capital Variance Report

As at June 30, 2012



Office of the Chief Administrative Officer

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
220	7093900	CAO's Office	Office of the CAO	Service Delivery Review	758,000	758,000	-	758,000	721,540	36,460	36,460	T. Knight-Lepain	36,460	Dec. 2012	Phase One of the Service Delivery Review is completed with 15 projects identified for consideration in Phase Two. Due to savings in consulting costs from original projection, this project is in a surplus position. The project will remain open as long as the SDR Steering Committee continues to meet, however, further expenditures are not contemplated at this time.
221	7093900	CAO's Office	Office of the CAO	SDR-Foundation Placeholder	249,852	249,852	-	249,852	-	249,852	249,852	T. Knight-Lepain	-	Ongoing	This budget is a placeholder for all the foundation projects that still have to be approved by Council. The initial approved budget was for \$2.5M in 2009. Part of this budget has been reallocated to fund budgets for the Community Strategic Plan project, the Corporate Strategic Action Plan project, Succession Planning and the City ABC/Governance project all of which are now completed and closed. This budget also funded the Payroll Process Review project, which is currently underway. The 2012 Capital Budget recently approved \$1,475,438 of funding for the Capitol Theatre improvements, which has been funded from this project. This project will remain open pending further funding requirements and future variances will be reported at that time.
222	7093901	CAO's Office	Office of the CAO	SDR-Showcase Placeholder	915,280	915,280	-	915,280	-	915,280	915,280	T. Knight-Lepain	-	Ongoing	This budget is a placeholder for all showcase projects that still have to be approved by Council and funded. The initial approved budget was for \$2,290,280 in 2009. Part of this budget has been reallocated to fund budgets for Asset Management Governance (see below), Waste Water Governance (see below) and a portion of the Shared Services Review project. Still to be funded is the Asset Management Service Design of \$600,000, which will be undertaken once the Asset Planning division is put in place. The 2012 Capital Budget approved funding of \$600,000 for Capitol Theatre improvements, which has been funded from this project. This project will remain open pending further funding requirements and future variances will be reported at that time.
223	7093907	CAO's Office	Office of the CAO	Asset Management Government & Program Review	550,000	550,000	-	550,000	344,478	205,522	205,522	O. Colucci	-	2013	The initial phase of this project has been approved by the SDR steering committee to close. The creation of the Council-approved Asset Planning division is in process under the direction of the City Treasurer and CFO. Once the division is in place Administration will report back to Council on the specific recommended use of the remaining funds as part of executing the projects on the asset management roadmap developed in phase one of the initiative.
224	7093909	CAO's Office	Office of the CAO	Shared Services Review Project	175,000	175,000	-	175,000	56,865	118,135	118,135	T. Knight-Lepain	-	Dec. 2012	The Shared Services Review is a Service Delivery Review project. Its goal is to identify opportunities for consolidated service delivery. The project was delayed by CR264/2010. The project charter was referred to Mr. Michael Mueller through CR65/2011 as the "Corporate Opportunities" initiative. Expenditures incurred are related to Mr. Mueller's work. On June 28, 2011, the Executive Committee of Council approved five services for initial review of shared service opportunities. CR 31/2012 was approved on February 6, 2012 and another \$75,000 in funding was approved for this project which is shown in the funding column.
225	7093910	CAO's Office	Office of the CAO	Water Management Government Review	50,000	50,000	-	50,000	39,414	10,586	10,586	T. Knight-Lepain	-	2012	This project was set up to fund consulting costs related with the review of the 2002 KPMG report on Water and Wastewater and situational analysis of current issues and trends in water management at CCW and WUC. The Phase One report has gone to Council but discussion and a decision was deferred.
226	7111008	CAO's Office	Office of the CAO	Physician Recruitment Office	142,000	142,000	-	142,000	140,338	1,662	1,662	T. Knight-Lepain	31,463	CLOSED	In accordance with Council direction, these costs have been transferred to capital for 2011 only. In 2012 and future years, Council has approved a \$50,000 annual placeholder in the operating budget for the city's physician recruitment efforts. Project surplus is due to cost savings implemented by the Regional Physician Recruitment Office. This project can be closed as the final cost sharing reconciliations for 2011 have been completed with the County of Essex. The project was closed on July 31, 2012 and the surplus transferred back to its original funding source (i.e. PYG).

Capital Variance Report

As at June 30, 2012



Office of the City Clerk

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
227	7029065	Records and Elections	Office of the City Clerk	Records Management	1,375,000	1,386,311	11,311	1,375,000	1,014,325	360,675	371,986	C. Scarpelli	-	Dec. 2016	This project has three components as outlined below: 1. Retention By-law - Records Management has been approved by the Legal Department and a new by-law is being finalized for approval by City Council. 2. Corporate Records Centre - Costs for the project include staffing requirements to input files into the box management system and to transfer files to the building for storage and easy retrieval. Two students have been hired to assist with gathering boxes for shredding according to the retention schedule. 3. LiveLink (Opentext) Management System - A department-by-department rollout of LiveLink File Management System is 75% complete. It involves the creation of searchable databases as a best practice for record keeping and allows for compliance with the Municipal Act and Municipal Freedom of Information and Protection of Privacy Act. Programming is being done by I.T. which will be charging back for this service. This part of the project has experienced many delays due to staff changes. Funding source variance is attributed to a recovery of expenses received but not budgeted.
228	7121005	Records and Elections	Office of the City Clerk	Electronic Agendas	144,405	144,405	-	144,405	-	144,405	144,405	C. Scarpelli	-	Jun. 2014	The goal of this project is to implement an electronic agenda management solution that will replace our existing manual process for Council/Standing Committee agendas, minutes and its supporting documentation. This will ultimately reduce the use of paper by reducing the manual distribution of weekly council-related items while at the same time improving the business process. At a minimum, the solution will streamline and automate workflows for quicker approvals of reports and accessibility to supporting documents, streamline the agenda process corporately but mainly in the Office of the City Clerk, and allow for the quick sharing and editing of reports during the approval/signing process. A Steering Committee along with a functional team will guide the project through the Request for Proposal phase according to the Project Charter. An Information Technology team will provide I.T. services and support to satisfy the technical and business requirements of the project.
229	7081015	Human Resources	Office of the City Clerk	Health & Safety Issues	25,000	25,000	-	25,000	15,081	9,919	9,919	J. Ryckman	-	Dec. 2017	This project was created to fund health and safety issues arising from Ministry of Labour orders, new work processes or legislative changes and requirements for the Corporation. Approved remaining funding will be used to conduct asbestos surveys at the 130 city sites, per regulation 839 of the Occupational Health & Safety Act.
230	7091017	Human Resources	Office of the City Clerk	AODA Implementation	100,000	100,000	-	100,000	35,145	64,855	64,855	G. Jones	-	Dec. 2016	Customer Service Standard - Municipalities must comply with the Customer Service Standard Regulation by January 2010 and these deadlines were met. The compliance requirements included developing, documenting and adherence to specific policies, procedures and practices on providing goods and services to persons with disabilities and providing training to all who interact with the public or third parties on the municipalities behalf. \$100,000 was allocated in 2009 toward meeting the requirements as set out under the Customer Service Standard. The Integrated Standard (includes Accessible Information and Communication, Employment and Transportation Standards) has now been enacted and as such the Corporation will be legislatively required to ensure that all requirements are met within the necessary timelines. In addition to the substantive requirements to eliminate barriers for our customers and employees with disabilities, the City of Windsor will also be required to communicate details on these Standards externally and internally, provide training on these Standards, and document required policies and procedures and plans. Municipalities must file accessible reports with the Ministry showing that legislated requirements are met for each of the Standards. Additional funding will be requested during the 2013 budget process to meet compliance.
231	7091019	Human Resources	Office of the City Clerk	Health and Safety Improvements	125,000	100,000	(25,000)	125,000	102,862	22,138	(2,862)	J. Ryckman	(2,862)	CLOSED	The project was closed on July 31, 2012. Project costs were underestimated. The over expenditure is due to higher than anticipated electrical costs for separate circuit and panel related work that had to be run out to the security building and could not be fed from the compound building as originally planned. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been fully made until 2013, hence the funding source variance.
232	7125000	Human Resources	Office of the City Clerk	Online Learning Program	20,000	-	(20,000)	20,000	-	20,000	-	V. Mihaló	-	Dec. 2016	This capital project will create online learning programs for courses currently offered by Human Resources Health and Safety Advisors over the next 5 years. They include the Fuelling/Refuelling, Commercial Motor Vehicle Inspection, Noise Training, Small Equipment, Traffic Control roadway operations and Corporate Equipment Safety Program. It is anticipated that the Fuelling/Refuelling will be complete by the end of 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been fully made until 2013, hence the funding source variance.

Capital Variance Report

As at June 30, 2012



Office of the Chief Financial Officer

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
233	7101006	Financial Accounting	Office of the CFO	HST Implementation	100,000	100,000	-	100,000	-	100,000	100,000	J. Mancina	75,000	Oct. 2012	This project was established as a placeholder in preparation for the implementation of HST. As a significant portion of the system improvements required for HST were completed in-house it is anticipated that a positive variance in the range of \$50-75,000 will result. The City's Commodity Tax Consultants have just completed an HST tax review of the City and any planning opportunities or recommendations resulting from this review will be funded from this project.
234	7067031	Financial Planning	Office of the CFO	400 CHS - Financing Costs re Land	1,475,000	978,978	(496,022)	1,475,000	1,588,246	(113,246)	(609,268)	V. Ferranti	(610,771)	CLOSED	This project was established to track the sale of two Social Services sites, initially valued at \$875,000 to offset costs incurred for the new 400 City Hall Square East building. To date, the east end site (i.e. 3905-3911 Tecumseh Road East) has sold but the other (i.e. 755 Louis Avenue) has a conditional offer placed subject to certain conditions being met. The property has been rezoned but is taking some time to finalize. Funding source variance is the result of lower than expected land sale proceeds due to current economic conditions. Administration is recommending balancing and closing this project now and fund the existing deficit from the Pay-As-You-Go capital reserve fund. When the land is eventually sold, those proceeds will get deposited into the corporate Capital Expenditure Reserve Fund. As per M273-2012, Council directed Administration to reallocate capital project balances to balance this project.
235	7074195	Financial Planning	Office of the CFO	Huron Lodge - Temporary Financing Costs	-	2,000,000	2,000,000	-	2,000,731	(2,000,731)	(731)	V. Ferranti	-	2012	A separate project was established to track temporary financing costs of the new Huron Lodge facility following substantial completion. Initially this project was to be funded from the issuance of debentures. As per the Debt Reduction Levy model approved in the 2007 Capital Budget, the additional funding required for the facility including all accrued financing costs should materialize by the end of 2012.
236	7095000	Financial Planning	Office of the CFO	Capital Contingency-5 Yr. Plan	22,100,000	5,841,227	(16,258,773)	22,100,000	16,850,630	5,249,370	(11,009,403)	V. Ferranti	9,700,000	2013	As per the 2009 5-Year Capital Plan, \$22.1 m was set aside and available after 2013 as a contingency to cover costs for inflation, staffing of ISF/RInC projects, etc. Council received an ISF/RInC update report on June 18, 2012 and re-allocated this projected surplus to fund additional projects in the Capital Budget. Funds will be transferred when projects are finalized and closed. Funding source variance is attributed to the outstanding balance of approved funding not yet transferred.
237	7095001	Financial Planning	Office of the CFO	Capital Interest Charges 5 Yr. Plan	6,200,000	-	(6,200,000)	6,200,000	961,769	5,238,231	(961,769)	V. Ferranti	4,300,000	2013	As per the 2009 5-Year Capital Plan, \$6.2 m was set aside to cover temporary financing costs for approved capital projects which will not get their funding until subsequent years due to the acceleration of capital projects approved in 2009 and 2010. Funding for these accelerated projects will materialize in years 2011 and beyond when capital spending declines. Council has recently re-allocated this projected surplus to fund additional projects in the 2011 Capital Budget. Funds will be transferred when projects are finalized and closed. Funding source variance is attributed to the outstanding balance of approved funding not yet transferred. Due to pre-payment of senior levels of government subsidies, the actual interest charges have been much lower than anticipated. Significant expenses may still materialize and are dependent on the timing of the capital expenditures. It is likely that a surplus will be achieved in this account.
238	7062045	Asset Planning	Office of the CFO	Energy Management Plan/Building Renewal	50,000	50,000	-	50,000	618	49,382	49,382	S. Grando	-	Spring 2013	This project is part of the corporate wide energy management plan and refers to the purchase and implementation of the appropriate software application to manage the centralized corporate utility billing/invoice process.
239	7085900	Asset Planning	Office of the CFO	Corporate Energy Reduction Measures	3,002,975	1,870,511	(1,132,464)	3,002,975	2,353,868	649,107	(483,357)	S. Grando	625,000	Ongoing	The construction work related to the corporate wide energy efficiency project is substantially completed. The Monitoring & Verification phase will commence in early 2013. Funding source variance is attributed to future annual corporate savings not realized yet. As per CR211/2008, the payback period is approximately 5.4 years.
240	7029066	Taxation and Financial Projects	Office of the CFO	Boundary Adjustment	6,882,807	3,882,807	(3,000,000)	6,882,807	5,190,135	1,692,672	(1,307,328)	O. Colucci	-	2014	This project was established to acquire the annexed land from the Town of Tecumseh and the County of Essex. As per the 2012 5-Year Capital Plan, this project will be fully funded by 2014. Funding source variance is attributed to the timing of approved funding which will take approximately another 2 years to fully fund the project.



**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
241	7061928	Taxation and Financial Projects	Office of the CFO	Cleary Transition Costs	3,766,575	3,416,062	(350,513)	3,766,575	4,174,424	(407,849)	(758,362)	J. Guthrie	-	2014	As per CR473/2006, this project is anticipated to be closed after all obligations of the definitive agreement have been completed with St. Clair College. The source of funding for this project is based on the previous annual net budget of the Cleary and Chrysler Theatre. The closing of Fund 167 (Cleary Development Reserve) also contributed residual funds of approximately \$349,000. This project will be funded gradually over several years; however, the bulk of the City's obligations under the sale agreement are in the first two years. Consequently, this project will be in a deficit position until such time as funding sources "catch up" with incurred costs. This is anticipated to occur in 2014. At that time, the project will be considered complete and will be closed. Funding source variance is attributed to the annual operational savings from the Cleary that have not yet been transferred.
242	7113001	Taxation and Financial Projects	Office of the CFO	Children's Games	600,000	947,445	347,445	600,000	81,347	518,653	866,098	J. Guthrie	-	2013	This project is in the early stages and is anticipated to be on budget. Funding source variance is attributed to sponsorship monies received which were not initially budgeted.
243	709015	Info. Technology	Office of the CFO	2000 Smart Community Initiative	2,082,219	2,221,134	138,915	2,082,219	1,909,524	172,695	311,610	H. Turnbull	-	2015	This project was setup to provide for improved delivery of City Services using the Internet and other related technologies. The budgeted funds were requested to provide for setup, maintenance, membership fees and renewal of licenses, etc., required to provide online services. The project is still ongoing. Funding source variance is attributed to internal rental recoveries and user fees received but not budgeted.
244	7012022	Info. Technology	Office of the CFO	PeopleSoft Management System	5,838,000	5,883,645	45,645	5,838,000	5,422,144	415,856	461,501	P. Evans	-	2015	Phase 1 of this project was implemented in 2003. Phase 2 (i.e. Budget System/Portal) was to begin in 2004, and was completed using Quistica instead. Administration implemented a new operating budget system as part of the SDR Service Based Budget project. Funding for the IT Technical Team Cross Training initiative will continue in support of the required support of the existing system. Further review will be conducted for PeopleSoft expansion with the corporate departmental proposals to the PeopleSoft Managers group and PeopleSoft Governance that will include recommendations from the Corporate Payroll Business Process Review. Electronic Funds Transfer project has kicked off, HRMS Time and Labour, and HRMS Employee Portal Implementations, HRMS Workflow Implementation, HRMS Self Service Implementation, and Self Service Billing and Payments are under review. Funding source variance is attributed to interest income earned in prior years (pre 2004) and miscellaneous user fees received but not budgeted.
245	7032178	Info. Technology	Office of the CFO	Corporate Telephone System	1,368,451	1,321,682	(46,769)	1,368,451	881,950	486,501	439,732	N. Synnott	-	Ongoing	A new IP phone system was implemented for Parks & Recreation in late 2011. Remaining funds will be used to upgrade remote sites that are at risk of significant failure due to age and limited support. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until 2013.
246	7059901	Info. Technology	Office of the CFO	Security Review/ Implementation	889,000	789,000	(100,000)	889,000	779,149	109,851	9,851	N. Synnott	-	Ongoing	An RFP was issued in Feb. 2012 to conduct a security penetration on the new Internet web site. A new UAG (Unified Access Gateway) server was implemented with the new Sharepoint Internet site which is the first step in allowing controlled access to internal City web infrastructure by City staff. We are working on implementing enterprise encryption on City laptops. Working on standards for corporate use of USB sticks. The security framework methodology will continue to be applied to new IT infrastructure projects with remaining funds used to address security deficiencies. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until 2013, hence the funding source variance.
247	7059903	Info. Technology	Office of the CFO	Network Infrastructure Improvement	2,875,715	2,686,071	(189,644)	2,875,715	2,417,259	458,456	268,812	N. Synnott	-	Ongoing	We continue to make improvements and invest in new technologies. We continue to expand our server and storage virtualization server environment. Network equipment has been upgraded and bandwidth between sites has been improved by funding fibre expansion and wireless technologies. We will continue to expand fibre and wireless to improve bandwidth to remote sites. An Exchange 2010 upgrade is planned for 2012. A pilot for WIFI access to corporate resources is also planned for 2012. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until 2013.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
248	7069900	Info. Technology	Office of the CFO	Electronic Storage/Archive/Retention	590,000	440,000	(150,000)	590,000	389,938	200,062	50,062	N. Synnott	-	Ongoing	A new backup and recovery system was implemented in 2011. Remaining funds will be used to implement tiered and archive storage to improve network storage in 2012. We have upgraded to newer software versions and added licenses for the increased number of servers in 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
249	7069901	Info. Technology	Office of the CFO	Project Mgmt./Acceptable Use Policy	140,000	140,000	-	140,000	94,001	45,999	45,999	M. Urban	-	2013	Solution likely to be pushed to 2013 given other corporate priorities. Still a need to track and manage all corporate projects. OCI and IT will both be involved in this project.
250	7069902	Info. Technology	Office of the CFO	Website Infrastructure Improvements	455,000	455,000	-	455,000	434,731	20,269	20,269	N. Synnott	-	2012	We have introduced new hardware and added storage to support the new Sharepoint infrastructure in 2011. We will continue to monitor and adjust the infrastructure to support the new web site in 2012. We have had Microsoft conduct a risk assessment and work on implementing their recommendations when feasible.
251	7071011	Info. Technology	Office of the CFO	Application Support & Development Environment	150,000	169,767	19,767	150,000	141,897	8,103	27,870	M. Urban	-	2013	Sharepoint is now in use for the Web site and will continue to be used in developing additional solutions on the Web. Resources will be trained to use the system, once recruited. There was a loss of 3 key Analyst Programmers in 2012, 1 left the organization, another promoted to a new position and one retired. Funds will be used to bring new staff up to speed on this complicated development tool.
252	7072019	Info. Technology	Office of the CFO	Budget Module Implementation	260,000	260,000	-	260,000	258,118	1,882	1,882	M. Urban	1,882	Sept. 2012	This project will be completed by Sept 2012. The solution is currently live. It will be closed upon completion of finalization of any changes resulting from it's first year in use.
253	7073020	Info. Technology	Office of the CFO	Tangible Capital Assets (TCA)	1,750,000	1,879,536	129,536	1,750,000	874,668	875,332	1,004,868	M. Urban	18,053	2014	The status of the TCA project is as follows: 1. PSAB 3150 - complete 2. Hansen Sustainability (upgrade to web version and database change) – scheduled for September 2012 go live 3. Facility work order management system (Facility 360) – first phase live, phase 2 and 3 expect to be completed by February 2013 4. Parks work order management system – not started - waiting on Asset Planning Division 5. Pollution Control work order management system – initial evaluation stage (looking at Hansen or Facility 360) 6. Asset Management Forecasting – not started (we need the Asset Planning Division in place for this which is part of the SDR AM Governance project) Based on AM Governance project some activities not yet started may become part of the Asset Planning Division corporate work plan. Funding source variance is attributed to a recovery of internal staff time that was not budgeted.
254	7074016	Info. Technology	Office of the CFO	Disaster Recovery	1,124,559	1,136,272	11,713	1,124,559	989,791	134,768	146,481	N. Synnott	-	Ongoing	This multi-year project will reduce the impact of a disaster affecting our data centre and improve the ability of I.T. to continue providing network and computing services. A new data centre was completed in the 2nd quarter of 2011. We will start to make improvements in off-site Disaster Recovery strategies in 2012. Funding source variance is attributed to an outstanding contract holdback not yet released.
255	7074018	Info. Technology	Office of the CFO	PeopleSoft Upgrade & Direction	890,000	750,038	(139,962)	890,000	666,427	223,573	83,611	P. Evans	-	Ongoing	The upgrade of the HRMS/Payroll system (2012), FMS Productivity Report Redesign (2012 phase III.), HRMS Application of Annual Tax Updates (2012 1st qtr.), RFP FMS Banking Services, FMS Tax Refund interface, AP module re-write, FMS Maintenance Bundles, annual Fall Review (2012 4th qtr.), have been approved as the Key projects to be worked on for the PeopleSoft systems' 2012 work plan as per the corporate PeopleSoft Manager's group recommendation and approval by PeopleSoft Governance group. The current version of the HRMS System has been retired by the vendor. In order to avoid increased support costs as a penalty for running on a retired version, upgrading HRMS payroll has been made top priority. Continuing forward we will concentrate on post-upgrade application of bundles and other enhancements as additional funding is approved, and then the focus will be to transition to upgrading the Financial System as the current version the corporation utilizes has come due for retirement in 2011 and, therefore, the new version will need to be implemented after the HRMS Upgrade is complete. The projects will continue as additional budget funding is approved. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until 2013, hence the funding source variance.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance		EXPLANATION		
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
256	7075017	Info. Technology	Office of the CFO	Internet Redesign/Improvement/Access	1,650,000	1,650,000	-	1,650,000	653,353	996,647	996,647	B. Price	-	Ongoing	The sites have been launched with the new technology (SharePoint). The new site has the functionality from the previous site. Upcoming work includes delivery of a mobile-friendly version of the city website and access to the Dashboard (Intranet) from home. A portion of the remaining funds will also be used to address items gathered in the Requirements phase that were not directly related to the "website" portion of the project. These items include workflows, online forms submissions and business intelligence reporting on key performance indicators. The remaining funds will be spent on required licenses and third-party tools that integrate with our platform (SharePoint) to allow for implementation of the above items.
257	7075021	Info. Technology	Office of the CFO	AMANDA Projects	900,000	750,000	(150,000)	900,000	261,461	638,539	488,539	F. Evans/M. Urban	-	2012	<p>Work on the following initiatives commenced in 2011 with estimated completion dates into 2012 and 2013 and will continue as additional funding is approved:</p> <ul style="list-style-type: none"> <li>- Development Folders, Phase 3 (Conditions Module underway)</li> <li>- Amanda Auctioneer (Licensing) (complete)</li> <li>- Amanda Over the Counter Fee - IT (Budget revenue - phase I of II complete)</li> <li>- Amanda Client upgrade (Spring - Complete)</li> <li>- Amanda System Assessment and conversion to Amanda 6 (kicked off)</li> <li>- Amanda RRAP Folders re-write (now called OREN, kicked off)</li> <li>- Amanda Risk Insurance Certificates (launched)</li> <li>- Addition Condo Properties revamp database (phase I of II complete)</li> <li>- By-Law Enforcement - RFS Folder legislation updates (Phase 3 - Complete)</li> <li>- Swimming Pool Complaint Folder (By-laws - complete)</li> <li>- PW Utility Cuts - scheduled for end of 2012 go live</li> </ul> <p>These projects are now currently underway incrementally as per the Corporate Amanda Manager's group 2012 work plan recommended to the Amanda Governance Group that was approved.</p> <p>Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until 2013, hence the funding source variance.</p>
258	7101007	Info. Technology	Office of the CFO	Video Communication	150,000	150,007	7	150,000	31,101	118,899	118,906	M. Caplin	-	2015	<p>The purpose of this project was for video display and improved access at locations that have employees without computer access and in meeting rooms where collaboration can significantly improve efficiency and service levels. Work started for this project in January 2011. Stand-Alone video displays for disseminating information to staff without computers is in place at Solid Waste, Crawford Yard, Parks Yard, Huron Lodge (2 units), Lou Romano Water Reclamation Plant and all Fire Stations. These are stand-alone systems for which area managers are responsible for the content. Additional sites will be added as required. As technology is changing so quickly it was a more prudent approach to get these stand-alone units in place first, saving the balance for after the Internet/Intranet redesign project is complete as that will provide more alternatives for getting information to staff that do not have computers as part of their work.</p> <p>Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received not budgeted.</p>
259	7112007	Info. Technology	Office of the CFO	Payroll Business Process Review	418,500	418,500	-	418,500	66,961	351,539	351,539	M. Urban	-	2013	To review, measure and assess the current business processes/systems surrounding payroll/HR administration and then recommend a future state roadmap that streamlines payroll processing. Consulting group is on site, expect to have recommendations for changes by December 2012, and decision on what will be implemented in early 2013.

Capital Variance Report

As at June 30, 2012



Office of the City Solicitor

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
260	700542	Legal Services	Office of City Solicitor	Springarden ANSI Expropriation	6,325,000	12,827,575	6,502,575	6,325,000	11,998,377	(5,673,377)	829,198	M. Stamp	-	Ongoing	The Divisional Court has upheld our appeal of the OMB decision and the matter of value will go back to the OMB with specific parameters on how the land value should be looked at. Timing on the return to OMB has not been determined. Until the next OMB decision on value is available, the final cost of this project cannot be determined. The amount of additional monies owing (if any) will be dependent on the court decision unless that decision is appealed to a higher court. Funding source variance is attributed to government grants received and interest income earned in prior years (pre 2004) but not budgeted.
261	7093002	Legal Services	Office of City Solicitor	Windsor-Essex Parkway Land Disposal	-	264,651	264,651	-	119,748	(119,748)	144,903	G. Wilkki	-	2014	The costs of this project are fully recoverable from the MTO. These costs relate to legal and related expenditures required to facilitate expropriation by the MTO of land related to the Windsor-Essex Parkway. The expropriation process will take another year to complete. Land sales resulted in revenues of approx. \$12 million for the City. Funding source variance is attributed to revenues received from MTO to offset costs incurred which was not budgeted.
262	7101013	Legal Services	Office of City Solicitor	Legal Docketing and Billing Software	5,000	5,000	-	5,000	3,218	1,782	1,782	G. Wilkki	-	2013 to early 2014	The software has been purchased. The remaining funds will be used for additional licenses to be purchased for Legal and/or the Provincial Offenses Division.
263	7101019	Legal Services	Office of City Solicitor	Leasing Software Acquisition	15,000	15,000	-	15,000	9,130	5,870	5,870	M. Stamp/T. Sabelli	-	Early 2014	Implementation of software started in August of 2011. Capital cost is \$13,825 U.S. Annual operating costs will be \$4,560 U.S. and will be addressed during the 2013 Budget process. The remaining surplus will be used for software corrections and enhancements that are deemed necessary during the first year of operation.
264	798125M	Legal Services	Office of City Solicitor	98 Norwich Block	48,050,000	44,579,386	(3,470,614)	48,050,000	45,619,434	2,430,566	(1,040,048)	G. Wilkki	-	Subject to expropriation settlements	Funding for this project has been approved as part of the Debt Management Policy. Final variance for the project cannot be quantified until all claims are resolved. Although expected to be on budget, it is difficult to project the final variance with certainty. Funding source variance is attributed to interest earned from prior years (pre 2004) but not budgeted and lower than anticipated debenture funding than was budgeted.
265	7982020	Legal Services	Office of City Solicitor	Brighton Beach Hardship	4,750,000	24,854,878	20,104,878	4,750,000	24,923,831	(20,173,831)	(68,953)	M. Stamp	(69,123)	TBD	The land has been sold to the Federal Government as the location for the plaza for the future border crossing. Additional transactions are pending related to the sale of the land. The City has received all funds, but there are properties still to be transferred to the federal government (subject to the completion/fulfillment of conditions by the federal government). It is still expected that those closings will occur and there will be costs associated with them. However, those costs and the time of completion are not known at this time. Funding source variance is attributed to prior year's budget approvals not reflected in PeopleSoft Financials budget system. Administration is recommending balancing this project now and fund the existing deficit from the Pay-As-You-Go capital reserve fund and eliminate incurring any further temporary financing costs. As per M273-2012, Council directed Administration to reallocate capital project surpluses to fund capital projects that require additional funding.
266	7983017	Legal Services	Office of City Solicitor	Ontario Hydro Agreement	606,000	307,019	(298,981)	606,000	704,023	(98,023)	(397,004)	M. Stamp	(397,983)	CLOSED	This project was approved as part of the 1998 Capital Budget. Ontario Hydro planned to run an underground hydro service from east of Walker Road to its Malden Transfer Station. This was to run on an easement provided by the City of Windsor along the Grand Marais Drain. The easement was sold to Ontario Hydro but they have yet to construct the underground systems. Costs were incurred primarily for land acquisition and other miscellaneous costs but the deficit is largely due in part to internal financing costs. A cost recovery is anticipated from the future sale of surplus lands, however, these land sales will not materialize until after infrastructure work is done along Grand Marais. It is uncertain right now as to when these works are planned. Funding source variance is attributed to the proceeds from the sale of land that has not yet materialized. Administration is recommending balancing and closing this project now from the Pay-As-You-Go reserve fund and eliminate incurring any further temporary financing costs. Once these works are completed and the lands are sold, they can be deposited into our corporate Capital Expenditure reserve fund. As per M273-2012, Council directed Administration to reallocate capital project surpluses to fund capital projects that require additional funding.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
267	7995537	Legal Services	Office of City Solicitor	99 CP Railway Cut	50,000	1,417,424	1,367,424	50,000	1,628,609	(1,578,609)	(211,185)	G. Wilkki	(211,705)	CLOSED	Riverfront lands forming part of the former rail access to the rail ferry docks at the foot of Caron Avenue were expropriated from Shergar in 1997, which refused to accept the City's Sec. 25 offer of \$750,000. Shergar sued the City and lost and now owes costs of \$600,000 plus further interest to the City. Costs were also paid by CP Rail to the City in 2007, becoming an unbudgeted funding source for this project. Shergar has now advised that it intends to proceed with an Ontario Municipal Board hearing to determine the compensation owed to it for the land. The current deficit is a result of internal financing costs and ongoing legal expenses. Until the compensation is determined by the OMB, Administration is recommending balancing and closing this project now from the Pay-As-You-Go reserve fund. The Capital Expenditure reserve fund may be sought to fund any future costs that may be applicable in the future. As per M273-2012, Council directed Administration to reallocate capital project surpluses to fund capita projects that require additional funding. Funding source variance is attributed to revenue received but not budgeted as project budget was not established based on the outcome of any litigation matters.
268	7011022	Planning	Office of City Solicitor	City Centre Community Development Planning	2,423,000	2,499,920	76,920	2,423,000	1,951,498	471,502	548,422	N. Robertson	-	2013	This project authorized (per CR457/2005) the phased preparation of the Sustainable Downtown Plan [SDP] to update the 1994 City Centre Revitalization Study, starting with a Community Improvement Plan that would offer financial incentives for residential development within the City Centre Planning District that falls outside City Centre West. In 2007 Capital Budget deliberations, the SDP work program was deferred to 2011. The March 7, 2011 Council Motion (M70-2011) expands on the previous Council CR's and directs the Planning Department to report back to Council as to the process to harmonize the two community improvement plans (City Centre West and Glengarry-Marentette) including expansion of the City Centre Planning District, and the creation of incentives geared to specific design guideline standards for the upgrade of both residential and commercial properties. This project will conduct the study in accordance with the Terms of Reference that will be presented to Council in response to M70-2011. Funding source variance is attributed to interest earned in prior years (pre 2004) which was not budgeted and monies approved and transferred from other capital projects that was not budgeted.
269	7028115	Planning	Office of City Solicitor	BIAs - Various Locations	751,924	751,924	-	751,924	684,482	67,442	67,442	N. Robertson	-	Oct. 2012	This project will be closed when the last of the approved pre-2006 BIA projects [remaining only in Wyandotte Town Centre BIA parkettes] are completed in 2012 per CR108/2009 and the more recent CR406/2010, which expanded the scope of the project.
270	7033086	Planning	Office of City Solicitor	City Hall Square and Esplanade	420,000	426,764	6,764	420,000	309,174	110,826	117,590	N. Robertson	-	Ongoing	Current funds to be used for ongoing capital investments in City Hall Square and the Civic Esplanade to meet the vision articulated in the 1991 Civic Square study. Per CR246/2010 work recommenced in 2010 following a 3-yr hiatus during the Casino expansion project and absence of a Planning Dept. employee executing this project who was seconded to Public Works. Initial work in 2010 involved the restoration of the planters, new site furnishings including tables, umbrellas, planters, access control bollards and trash/recycle receptacles have been administered and awarded through several RFP's. 2012 will see the planter installation. In 2007, Council deferred recommended additional capital investment to design and install vehicular/parking/landscape improvements at City Hall west entrance and south landscaping, after Tunnel Plaza expansion EA is finalized. Funding source variance is attributed to miscellaneous general revenue received but not budgeted.
271	7041913	Planning	Office of City Solicitor	Little River Acres CIP Implementation	813,306	813,306	-	813,306	148,380	664,926	664,926	N. Robertson	-	Ongoing	Ongoing assistance established to implement financial programs and capital improvements, as identified in Recommendation 6 of the Little River Acres CIP adopted by CR232/2005, and to implement Phases 1 through 4 of the Little River Acres Park Redevelopment Plan per CR 456/2007.
272	7044002	Planning	Office of City Solicitor	Sandwich Town BIA Lampstandards	400,000	411,751	11,751	400,000	926	399,074	410,825	N. Robertson	-	2012	BIA priority capital project identified in 2003 to replace 20-year-old decorative lighting system. Streetlights are currently being procured. Funding source variance is attributed to miscellaneous general revenue received but not budgeted.
273	7045003	Planning	Office of City Solicitor	Urban Design Studies	300,000	300,000	-	300,000	112,400	187,600	187,600	N. Robertson	-	Ongoing	This project was established to provide funding for display materials, document production, consulting services and public consultation initiatives to implement Civic Image activities assigned by City Council as listed in Windsor SEEN (CR59/2004). The funds are currently being used to complete the Site Plan Review Manual project of 2010, then to fund production of Riverside Drive Vista Improvement Streetscape Guidelines per CR364/2009.
274	7049004	Planning	Office of City Solicitor	Community Improvement Plans	325,000	327,425	2,425	325,000	242,867	82,133	84,558	T. Hunt/ N. Robertson	-	Ongoing	This project is ongoing and funds display materials, document production, consulting services and public consultation initiatives related to the further development of Community Improvement Plans. Funding source variance is attributed to miscellaneous general revenue received but not budgeted to offset incurred costs.

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275	7059002	Planning	Office of City Solicitor	Civic Image Features - Walker Rd.	300,000	300,000	-	300,000	24,623	275,377	275,377	N. Robertson	1,877	2012	This project was initiated in the 2005 budget to fund landscaping and signage "gateway" elements at the Walker-Provincial Rd. intersection but put on hold until sufficient funds were made available for the Walker Rd./Legacy Park to Highway 401 road reconstruction project, so both projects could proceed together. The road reconstruction project was completed in March 2011. The signage "gateway" elements have been referred to Administration to provide options that come within budget (M8-2011). Administration is examining and costing options consistent with M8-2011.
276	7062005	Planning	Office of City Solicitor	Community Strategic Plan	217,114	217,114	-	217,114	131,617	85,497	85,497	T. Hunt/ M. Cooke	-	Ongoing	The Community Strategic Plan (CSP) serves as the umbrella document under which all other municipal plans are gathered and to which all other plans refer. It also serves as the document that drives municipal business in terms of priority setting and decision making at all levels. In January 2012, City Council received the first annual report on the CSP. This funding will be used to conduct research, collect data and produce future annual reports.
277	7069002	Planning	Office of City Solicitor	BIA Assistance Program	1,005,250	1,005,250	-	1,005,250	469,168	536,082	536,082	M. Cooke	-	Ongoing	This project funds the City's contribution in cost sharing initiatives proposed by any of the 9 BIAs. Funds will be expended according to policies adopted by Council on March 30, 2009 (CR107/2009). Council allocations made in 2007 to this project are placeholders for advance budget planning premised on the BIAs link to local economic development.
278	7069003	Planning	Office of City Solicitor	Brownfields Strategy /Remediation	1,363,000	1,109,003	(253,997)	1,363,000	161,177	1,201,823	947,826	M. Cooke	-	Ongoing	In April 2010, Council adopted a Brownfield Redevelopment Strategy and a city-wide Brownfield Redevelopment Community Improvement Plan (CIP). The Strategy documents the rationale for Brownfield redevelopment and provides details of the incentive programs and marketing strategy. The primary purpose of the CIP is to allow the municipality to provide a range of financial incentives for Brownfield redevelopment. Much of the current budget surplus is designated for future incentives to property owners/developers. The current economic downturn is likely to delay the submission of applications for incentives associated with redevelopment through to 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
279	7069904	Planning	Office of City Solicitor	City Centre West CIP	235,000	235,000	-	235,000	125	234,875	234,875	N. Robertson	-	Ongoing	This project is ongoing and funds the City's costs for activities recommended in CCW-CIP adopted by CR224/2006, such as development incentives, capital investments, studies, etc.
280	7071165	Planning	Office of City Solicitor	City of Windsor Official Plan	400,000	400,000	-	400,000	280,456	119,544	119,544	M. Cooke	-	2012	The existing funds identified in this Official Plan project are spoken for through outstanding invoices for contract work that will likely exhaust the complete amount allocated once the billings/invoicing and work is complete (estimated to be late 2012).
281	7071166	Planning	Office of City Solicitor	The Sandwich South Master Plan	135,000	135,000	-	135,000	89,581	45,419	45,419	M. Cooke	-	2012	In July 2010, City Council authorized the inclusion of a Secondary Plan for Sandwich South into the Environmental Assessment process for Lauzon Road, County Road 42 and a future east/west arterial road north of Highway 401. This account will contribute \$50,000 to the completion of the Secondary Plan in 2011, now underway. The balance will be used in 2012 to allow for implementation measures of the plan to be prepared, specifically, zoning by-law amendments and Official Plan changes related to the completion of the Airport master plan.
282	7076176	Planning	Office of City Solicitor	Sandwich Community Development Plan	735,000	535,000	(200,000)	735,000	96,340	638,660	438,660	N. Robertson	-	2012	This project is ongoing and funds the City's costs for activities recommended in Old Sandwich Towne CIP and Heritage Conservation District adopted by CR12/2009, such as development incentives, capital investments, design guidelines, studies, etc. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
283	7085005	Planning	Office of City Solicitor	City Centre West Incentive Program	200,000	200,000	-	200,000	15,000	185,000	185,000	N. Robertson	-	Ongoing	This project is ongoing and funds the City's costs for activities recommended in CCW-CIP adopted by CR224/2006, such as development incentives, capital investments, studies, etc.
284	7086006	Planning	Office of City Solicitor	Heritage Planning	290,000	205,000	(85,000)	290,000	656	289,344	204,344	M. Cooke	-	Ongoing	In July 2010, City Council directed the City Planner to begin the study needed to designate the Walkerville Heritage Area as a "Heritage Conservation District Plan". Internal and external meetings have taken place and a public consultation session recently occurred. A Plan for the area is currently in progress with expenditures for this project to commence in 2012. Due to the acceleration of capital projects approved through the capital budget, additional funding for this project has not been made as sufficient funding is not available until 2013.
285	7092002	Planning	Office of City Solicitor	Comprehensive Zoning By-law	100,000	100,000	-	100,000	59,339	40,661	40,661	D. Wilson	-	2013	The comprehensive review of Zoning By-law 8600 will commence upon completion of the next phase of the Official Plan review (late 2012 or early 2013). A consultant will be retained for this project and work is expected to be completed in 2013.
286	7121014	Planning	Office of City Solicitor	Development Permit System	75,000	75,000	-	75,000	-	75,000	75,000	D. Wilson	-	2013	Project's objective is to stream line the processing of applications in the Development Division. Benefits will include improvements in efficiency and enhanced customer service.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
287	7051020	Building and Development	Office of City Solicitor	4th Floor Renovation/ Equipment	150,000	150,000	-	150,000	114,769	35,231	35,231	L. Doyle	-	Dec. 2012	The project continues to be phased in based on the 2010 corporate realignment of By-law Compliance & Enforcement to 350 City Hall, 4th floor. Additional work is needed to address air flow and cooling issues as well as the enclosure of managers' offices. Furniture replacement is also included. New file storage equipment has been installed to date.
288	7029030	Fire and Rescue	Office of City Solicitor	Emergency Preparedness Plan	75,000	75,000	-	75,000	49,510	25,490	25,490	B. Montone	-	Ongoing	Funding is in place for the ongoing maintenance and updating of the corporate emergency preparedness plan and for the Emergency Operation Centre (EOC). Temporary location for the back-up EOC has been set up at the former Police Station on Jefferson Ave.
289	7032090	Fire and Rescue	Office of City Solicitor	Training Facility Location	255,000	255,000	-	255,000	122,117	132,883	132,883	B. McLaughlin/S. Laforet	-	Ongoing	The Fire Department is in the process of updating the existing fire facilities.
290	7074071	Fire and Rescue	Office of City Solicitor	Fire Apparatus Hoist Repair/Maintenance	203,500	203,500	-	203,500	3,493	200,007	200,007	B. McLaughlin	-	2013	Funding of \$200,000 is in place for the replacement of the dual post hoist. The purchase will be initiated in 2012 and completed in 2013. The original funding has been reduced by \$126,507 due to maintenance costs funded via the operating budget and lower than anticipated replacement costs for the hoist.
291	7101014	Fire and Rescue	Office of City Solicitor	2010 Fire Truck Replacement	3,297,545	80,000	(3,217,545)	3,297,545	985,862	2,311,683	(905,862)	R. Zanettin	-	2013	The construction of the 2 rear mount pumper/rescue trucks has begun. The specifications for the RFP for the 2 aerial trucks is out and awaiting submissions. Construction of the trucks should begin in late 2012. Actual expenses to date is \$77,087, with an outstanding PO commitment of \$508,000. Funding source variance is attributed to the approved transfer of funds from the PYG - Leasing Reserve not yet done until the purchase order commitment is released.
292	7111025	Fire and Rescue	Office of City Solicitor	2011 Fire Truck Replacement	2,410,684	-	(2,410,684)	2,410,684	-	2,410,684	-	R. Zanettin	-	2013	The specifications for the RFP for the 2 aerial trucks is out and awaiting submissions. Construction of the trucks should begin in late 2012. Funding source variance is attributed to the approved transfer of funds from the PYG - Leasing Reserve not yet done until the equipment is purchased.
293	7121011	Fire and Rescue	Office of City Solicitor	2012 Fire Truck Replacement	2,010,316	-	(2,010,316)	2,010,316	-	2,010,316	-	S. Laforet	-	2014	Currently in the process of developing specifications for the trucks. Delivery is expected in 2014. Funding source variance is attributed to the approved transfer of funds from reserves not yet done until the equipment is purchased.
294	7121012	Fire and Rescue	Office of City Solicitor	Breathing Apparatus Cylinders/Packs	600,000	-	(600,000)	600,000	-	600,000	-	S. Laforet	-	Early 2013	Currently, Fire is compiling data and working with Purchasing. Funding source variance is attributed to the approved transfer of funds from reserves not yet done until the equipment is purchased.
295	7121013	Fire and Rescue	Office of City Solicitor	Heavy Hydraulics Replacement	110,000	-	(110,000)	110,000	-	110,000	-	S. Laforet	-	2012	Fire has completed the equipment evaluation and is working with Purchasing. Funding source variance is attributed to the approved transfer of funds from reserves not yet done until the equipment is purchased.
296	7129010	Fire and Rescue	Office of City Solicitor	Signage for Fire Halls	25,000	25,000	-	25,000	-	25,000	25,000	S. Laforet/B. Montone	-	2012	The department is speaking with local service providers. Expect cost estimates in the 4th Quarter of 2012.



Capital Variance Report

As at June 30, 2012



Community Development and Health

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
297	7042039	Huron Lodge	Community Development and Health	Huron Lodge Annual Capital Requirements	438,377	438,377	-	438,377	308,820	129,557	129,557	L. Lombardo	-	Ongoing	These funds are used, when required, to either purchase new equipment, replace existing equipment or make repairs, necessary for the ongoing and safe operation of Huron Lodge. These purchases/replacements provide a comfortable, safe and secure environment for residents, staff and visitors alike.
298	7111034	Huron Lodge	Community Development and Health	Huron Lodge Landscaping	158,032	172,386	14,354	158,032	143,413	14,619	28,973	N. Musson	-	Fall 2012	Construction is completed with the project expected to be closed out by the Fall of 2012 and within budget estimates. This project was funded from the dedicated Huron Lodge Resident reserve fund. Funding source variance is attributed to an outstanding contract holdback not yet released.
299	7025553	Leisure & Recreation Services	Community Development and Health	Recreational Facility Improvements	836,000	861,777	25,777	836,000	698,700	137,300	163,077	J. Wilson/M. Clement/D. Thachuk	-	2012	Balance of funding is for window replacements at the John Richardson Library. A consultant has been retained for the installation of windows. Project has been deferred due to other priorities and should be completed by late 2012 or early 2013. Funding source variance is attributed to donations and miscellaneous revenue received but not budgeted.
300	7061146	Leisure & Recreation Services	Community Development and Health	Lakeview Park Marina Upgrades	260,000	200,000	(60,000)	260,000	97,912	162,088	102,088	M. Clement	-	Ongoing	Ongoing capital repairs at Lakeview Park Marina. Some work has been completed and work will continue during the off season. Funding source variance is attributed to approved 2012 capital budget funding not yet transferred.
301	7069034	Leisure & Recreation Services	Community Development and Health	Municipal Pool Refurbishment	3,351,747	3,352,547	800	3,351,747	2,508,164	843,583	844,383	J. Wilson/C. Smith	-	Ongoing	Ongoing repairs are being carried out at Riverside Centennial Pool, Remington Booster Pool, Central Pool, Mic Mac Pool, Lanspeary Pool, Atkinson Pool, and Gino Marcus Community Centre. Funding source variance is attributed to a recovery of expenses received but not budgeted.
302	7069035	Leisure & Recreation Services	Community Development and Health	Recreation Facility Refurbishment	555,000	509,560	(45,440)	555,000	413,724	141,276	95,836	J. Wilson/C. Smith	-	Ongoing	Ongoing required repairs are being completed while working around programming season. Funding source variance is attributed to approved 2012 capital budget funding not yet transferred.
303	7091031	Leisure & Recreation Services	Community Development and Health	McHugh Park Soccer Complex-RInC	1,184,600	1,256,315	71,715	1,184,600	1,228,531	(43,931)	27,784	M. Clement	3,000	Oct. 2012	Project construction is complete as of March 31, 2011. Final Report & Final Claim was filed on June 30, 2011. Project will remain open for a couple of months to address any possible deficiencies. Funding source variance is attributed to a recovery received from the Essex County Soccer Association for more than what was initially budgeted and an approved operating budget Ward transfer to offset incurred costs that was not budgeted.
304	7111005	Leisure & Recreation Services	Community Development and Health	Family Aquatic Complex	77,622,300	5,976,512	(71,645,788)	77,622,300	10,220,993	67,401,307	(4,244,481)	D. Sadler	-	2013	On Dec. 15, 2011 Council approved a project budget of \$77,622,300 to build an Aquatic Facility with a 71 metre pool and family water park. This project is projected to be completed by December 2013. No variance is projected for this project. Funding source variance is attributed to approved funding from the Debt Reduction Levy that has not been transferred yet until the years 2014/2015 and an outstanding contract holdback not yet released.
305	7064900	Arenas & Concessions	Community Development and Health	WFCU Centre	69,588,080	71,496,058	1,907,978	69,588,080	72,383,680	(2,795,600)	(887,622)	D. Sadler	2,285,000	2012	The final variance for this project is expected to be a surplus of approx. \$2.3 million. The project construction is complete and the full \$64.9 million in City funding along with the \$4m provincial grant has been deposited into the project. The current temporary deficit balance in the project is a result of additional budgeted recoveries not yet realized, hence the funding source variance. It is anticipated that the proceeds from the sale of redundant properties (as identified as part of the initial WFCU Centre business plan) would be realized as these properties are sold. As well, some of the naming rights' revenues will still continue to be realized. The projected surplus is net of the naming rights' of the Optimist Club which has not materialized. Efforts are ongoing to identify new sponsorships to offset the reduction in sponsorship revenues. A comprehensive audit was conducted by KPMG and reported to Council.
306	7069036	Arenas & Concessions	Community Development and Health	Municipal Arena Refurbishments	1,120,000	1,126,438	6,438	1,120,000	754,689	365,311	371,749	J. Wilson/D. Sweet	-	Ongoing	Currently continuing with required arena capital repairs. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
307	7111026	Arenas & Concessions	Community Development and Health	Adie Knox Herman Floor Replacement	1,600,000	1,600,000	-	1,600,000	1,750,254	(150,254)	(150,254)	D. Sweet	(150,624)	CLOSED	The original scope of work allowed for the boards to be re-used on the new floor, however, because the curbs were attached to the original floor, the boards had to be removed and replaced. Additional electrical work was also required in the mechanical room to replace wiring that was damaged during the removal of the original floor. Administration is recommending balancing and closing this project from the Pay-As-You-Go reserve fund. As per M273-2012, Council approved the reallocation of capital project surpluses to fund capital projects that require additional funding.
308	7075065	Cultural Services	Community Development and Health	Willistead Restoration Improvements	205,000	205,000	-	205,000	69,037	135,963	135,963	D. Thachuk	-	Ongoing	This project is set aside for any restoration projects associated with Willistead Manor. This project is ongoing. No variance is projected.
309	7081012	Cultural Services	Community Development and Health	Museum Feasibility/Location Study	110,000	110,000	-	110,000	95,069	14,931	14,931	C. Masterson	-	2013	There is no anticipated variance for the Museum Feasibility capital project. Current surplus funds will be required for additional meetings with consultants.
310	7081013	Cultural Services	Community Development and Health	Miscellaneous Cultural Project	15,000	15,000	-	15,000	-	15,000	15,000	C. Masterson	-	2012	Anticipated completion of the project will be the 4th quarter of 2012, as per the Municipal Cultural Master Plan (MCMF).
311	7111812	Cultural Services	Community Development and Health	War of 1812	100,000	100,000	-	100,000	25,000	75,000	75,000	C. Masterson	-	2013	3-year commitment by the City of Windsor in support of the War of 1812 Anniversary.

Capital Variance Report

As at June 30, 2012



Agencies and Boards

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
312	7101020	Auditor General's Office	Agencies and Boards	Audit Management Software	40,000	40,000	-	40,000	-	40,000	40,000	F. Lee-St. Amore	-	CLOSED	Due to the recent Council decision on July 9, 2012 to outsource the Audit function, this project is now closed and the funds returned back to its original funding source.
313	7026115	Police Services	Agencies and Boards	2002 WPS Preada Management System	75,000	75,000	-	75,000	44,692	30,308	30,308	G. Dunmore	-	Ongoing	The MRE, Preada and Crown Brief projects are now all inter-related and dependent upon one another. The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General (MAG) - and their readiness to move forward. Since the last update, MAG has finally settled on a data transportation layer that will allow the police services across the province to securely transfer files to the Ministry. This was a major stumbling block. WPS will now add storage capacity to the network in order to accommodate the anticipated increase in file attachments such as multimedia and scanned images that will be required to meet the data transfer requirements. The timeline for this project has become tied to the related projects 7031186 and 7071077. In accordance with the anticipated schedule of updates by the MAG, these inter-related projects should be completed by the end of 2012.
314	7031186	Police Services	Agencies and Boards	Mobile Report Entry (MRE) System	174,331	174,331	-	174,331	139,207	35,124	35,124	G. Dunmore	-	Ongoing	This project is inter-related and dependent on 7026115 - 2002 WPS Preada Management System.
315	7031188	Police Services	Agencies and Boards	Electronic Backup Data Facility	50,000	50,378	378	50,000	-	50,000	50,378	D. Heimann	-	Ongoing	We are moving forward with this in conjunction with our CAD/RMS server replacements this year. Quotations and specs have been received and are being reviewed. This project is expected to be completed by the end of 2012. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
316	7061930	Police Services	Agencies and Boards	East End Police Station Relocation	2,085,058	2,099,150	14,092	2,085,058	1,758,029	327,029	341,121	B. Horrobin	-	Ongoing	This project is a key component of a larger, multi-partnered shared use facility that includes other potential municipal uses such as a contemporary Emergency Operations Centre, Emergency 911 Backup Site, Police Electronic Backup Data Facility, municipal fuel distribution site, and an expanded Police Collision Reporting Centre. The project is being targeted for development on a City owned property located at 5245 County Road 42 but could also be developed on a site at the Windsor Airport. The project is planned as a LEED certified development in two phases with the expanded Collision Reporting Centre comprising the first phase and all other uses in the second phase. A business case report has been completed, detailing project rationale, all applicable capital needs, and related costs. Passa Associates Architects remain as the lead design consultant for the project and pending Council approval, more detailed project needs and costing estimates will follow from the architect. Funding source variance is attributed to proceeds received from the disposal of land which was higher than what was originally budgeted.
317	7062009	Police Services	Agencies and Boards	Police Electronic Ticketing	324,000	324,000	-	324,000	290,512	33,488	33,488	D. Heimann	-	Ongoing	This project is expected to be completed by the end of 2012 with remaining funds committed. The majority of printers have been installed and the project is being monitored. There are concerns regarding its use for Motorcycles. Potential solutions for the Police Motorcycles are still being examined.
318	7071076	Police Services	Agencies and Boards	Emergency Notification System	78,000	78,000	-	78,000	58,041	19,959	19,959	L. Powers	-	Ongoing	CRTC ruled Bell Canada must release all 911 database information to public safety agencies and that information was made available in June 2010. The projected yearly cost for managing R911 is \$25,000. There will also be additional costs for mapping, geo-coding, training, education and promotion of R911.
319	7071077	Police Services	Agencies and Boards	Electronic Crown Brief Production Implementation	108,000	108,000	-	108,000	38,653	69,347	69,347	G. Dunmore	-	Ongoing	This project is inter-related and dependent on 7026115 - 2002 WPS Preada Management System.
320	7091014	Police Services	Agencies and Boards	Police Fleet Replacement/Refurbishment	4,600,000	5,280,559	680,559	4,600,000	4,479,597	120,403	800,962	B. Horrobin	-	Ongoing	Annual transfer to Police Fleet Reserve Fund #183 of \$1.2m from the operating budget for purchase of fleet vehicles as required. This is a net flow through of the annual transfer, vehicle purchases and proceeds of sales. Funding source variance is attributed to the proceeds from the sale of auctioned vehicles not budgeted as project budget was established on net city cost basis instead of gross.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
321	7072900	Roseland Golf & Curling	Agencies and Boards	Roseland HVAC Systems Upgrade	900,000	522,622	(377,378)	900,000	825,742	74,258	(303,120)	M. Masonovich	-	2014	New HVAC system installed and the project came in under budget. Work is now complete. Roseland's year-end surplus will be transferred to this project rather than F144 - Roseland Reserve, until HVAC system is paid in full, as per CR257/2007, hence the basis for the funding source variance.
322	7085901	Roseland Golf & Curling	Agencies and Boards	Roseland Maintenance Building	700,000	-	(700,000)	700,000	665,712	34,288	(665,712)	M. Masonovich	-	2016	Project came in under budget and is now complete. Funding source variance is attributed to a recovery from Roseland's year-end surplus for the next several years (as per CR282/2008) once the new HVAC Systems Upgrade project (per above) is completely funded.
323	7111036	Roseland Golf & Curling	Agencies and Boards	Roseland Bunker Rehabilitation/ Restoration	1,000,000	1,000,000	-	1,000,000	932,998	67,002	67,002	M. Masonovich	40,000	Fall 2012	This project is 99% complete with minor deficiencies still outstanding. Minor drainage work and some sod restoration has been addressed and is expected to be completed by the Fall of 2012.
324	7003812	Transit Windsor	Agencies and Boards	Transit Windsor Fleet - Casino Bus Replacement	30,746,633	32,227,430	1,480,797	30,746,633	30,864,053	(117,420)	1,363,377	T. Houad	1,362,808	Dec. 2012	The purchase of 18 hybrid diesel buses was completed in July 2009, however, additional expenditures must be incurred in this project before it is expected to close. As of Nov. 30th, 2012, the City will no longer be providing Casino Bus shuttles. Until such time, we still have contractual obligations with Caesar's Windsor to provide the service with the potential to incur further costs. A report reconciling all costs will be done once the contract expires and will go before the Transit Board and City Council with options to deal with any anticipated surplus. Funding source variance is attributed to interest income in prior years (pre 2004) that was not budgeted and higher than expected subsidies than what was originally budgeted.
325	7045018	Transit Windsor	Agencies and Boards	Transit Windsor Customer Service Requirements	390,000	460,271	70,271	390,000	421,471	(31,471)	38,800	P. DeImore	-	Ongoing	The annual review of bus shelters and customer amenities is ongoing. Revenues and expenditures exceeded budget estimates on the project, as Transit Windsor received funding for a Threat Risk Assessment, Security and Response/Recovery Plan from Transport Canada under the Transit-Secure Contribution Program, hence the expenditures and funding source variance.
326	7045080	Transit Windsor	Agencies and Boards	Transit Windsor Electronic Farebox Equipment	3,050,000	1,345,000	(1,705,000)	3,050,000	1,110,500	1,939,500	234,500	T. Houad	-	Jun. 2013	Transit Windsor has been working with Fare Logistics, the vendor selected to supply and install the farebox system. The new fareboxes have been installed. Milestone payments are currently being made to Fare Logistics. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
327	7071189	Transit Windsor	Agencies and Boards	Transit Windsor Master Plan - Software Application	80,000	80,000	-	80,000	-	80,000	80,000	T. Houad	-	Jun. 2012	The first phase of the software is being developed to support the new farebox system.
328	7075189	Transit Windsor	Agencies and Boards	Transit Windsor Master Plan - Customer Service	915,000	915,000	-	915,000	185,388	729,612	729,612	T. Houad	-	Ongoing	Customer Service improvements are scheduled as part of the TMP (Transit Master Plan) in conjunction with the new farebox system implementation. The implementation of the TMP with respect to increased bus shelters is being developed for implementation with the review of service delivery.
329	7109002	Transit Windsor	Agencies and Boards	2010 Transit Windsor Fleet Replacements/ Refurbishment	4,530,500	4,397,404	(133,096)	4,530,500	4,195,337	335,163	202,067	T. Houad	(139,173)	Dec. 2012	The purchase of six-40 foot transit buses was approved by the Transit Windsor Board of Directors on July 28, 2010. The contract was awarded to New Flyer Industries as per the response to proposal #65-10. Delivery of the buses is now complete. Additional expenses are still outstanding and must be charged to this project for spare parts. As per the approved 2010 capital budget, this project was to be funded from multiple funding sources. The funding under the Ontario Bus Replacement Program (OBRP) had been maintained at 1/3 funding for the replacement of buses and was the best estimate at the time the budget request came forward. The Ministry announced the actual funding in March 2010 after the budget was approved and the amount was slightly below projections. Administration is recommending funding this shortfall now from the Pay-As-You-Go reserve fund. As per M273-2012, Council directed Administration to reallocate capital project balances to/from the Pay-As-You-Go capital reserve. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
330	7111007	Transit Windsor	Agencies and Boards	Transit Windsor Renovations to Staff Change Room	75,000	75,000	-	75,000	64,581	10,419	10,419	T. Houad	10,379	CLOSED	This project was closed on July 24, 2012. Actual expenses to complete the project came in under the original estimate with surplus funds returned back to its original funding source (i.e. PYG).

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
331	7111029	Transit Windsor	Agencies and Boards	2011 Transit Windsor Fleet Replacements/ Refurbishment	3,859,554	3,525,884	(333,670)	3,859,554	3,667,097	192,457	(141,213)	T. Houad	-	Dec. 2012	The 2011 bus purchase was added to the contract that was awarded to New Flyer Industries as per the response to proposal #65-10 for the 2010 bus purchase. Delivery of the 2010 and 2011 bus order are now complete. Additional expenses are still outstanding and must be charged to this project for spare parts. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
332	7121003	Transit Windsor	Agencies and Boards	2012 TW Fleet Replacement/ Refurbishment	3,860,500	-	(3,860,500)	3,860,500	-	3,860,500	-	T. Houad	-	2013	Funding for this project includes a provision to purchase new buses which will allow Transit Windsor to continue with its replacement program for its vehicles. This also funds the Transit Windsor support vehicles which have become increasingly more expensive to maintain due to the age of the fleet. The new buses will be purchased in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
333	7121004	Transit Windsor	Agencies and Boards	Kronos Software Upgrade	45,000	-	(45,000)	45,000	-	45,000	-	T. Houad	-	2013	Transit Windsor is currently stakeholder inputs for this project. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until 2013, hence the funding source variance.
334	7051024	Windsor Airport	Agencies and Boards	Airport Zoning Study	190,000	190,000	-	190,000	33,862	156,138	156,138	T. Pocock	-	Dec. 2013	The project is to update the zoning regulations for the airport. Consideration to engage a consultant is underway.
335	7059011	Windsor Airport	Agencies and Boards	Windsor Airport Service Improvements	3,649,636	3,916,276	266,640	3,649,636	3,787,677	(138,041)	128,599	T. Pocock	-	2013	This project is made up of multiple projects that are expected to be completed in 2012, with the exception of one project where application for external funding is required. It is expected this project will be completed in 2013. Overall, the project is to be on budget. Funding source variance is attributed to a federal grant received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has been discontinued.
336	7092014	Windsor Airport	Agencies and Boards	Airport Operations Bldg. Rehabilitation - ISF	2,503,300	2,506,922	3,622	2,503,300	2,519,918	(16,618)	(12,996)	T. Pocock	(13,028)	CLOSED	The project was closed on July 17, 2012. The project was completed with an over expenditure of less than 1% of the project's total budget. Unexpected construction work caused the project to incur additional expenses. Funding source variance is attributed to a recovery of expenses received but not budgeted.
337	7101024	Windsor Airport	Agencies and Boards	MRO Facility - Economic Development	22,041,945	16,029,865	(6,012,080)	22,041,945	21,145,475	896,470	(5,115,610)	T. Graziano	-	2013	The project construction was declared substantially complete on April 16, 2012. Some deficiencies remain with approximately \$226,800 outstanding to the contractor. The bulk of deficiencies are landscaping and other site related items. There is a total remaining project contingency of \$572,428. It is anticipated that most, if not all, of the contingency will be spent over the next 1-year period. The project will be completed within budget and will not be closed out until sometime in 2013. A negligible surplus is anticipated for the project. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until 2013, hence the funding source variance.
338	7111009	Windsor Airport	Agencies and Boards	Windsor Airport Improvements	1,320,000	1,260,000	(60,000)	1,320,000	229,162	1,090,838	1,030,838	T. Pocock	-	2013	This project is made up of multiple projects which are currently underway. It is expected that this project will be completed in 2013. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until 2013, hence the funding source variance.
339	7111027	Windsor Airport	Agencies and Boards	Airline Terminal Improvements	350,000	350,000	-	350,000	264,835	85,165	85,165	T. Pocock	-	2013	Project includes various smaller projects. Most projects are complete with the last one underway which is anticipated to be completed in 2013.

**Appendix A: Capital Variance Report - As at June 30, 2012**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
340	7111035	Windsor Airport	Agencies and Boards	County Rd. #42 Watermain Improvements	4,225,000	2,471,276	(1,753,724)	4,225,000	2,470,779	1,754,221	497	T. Graziano/T. Pocock	-	2012	As per the approved 2011 Capital Budget, City Council authorized the commencement of this project to be funded from the 5-year capital contingency (PYG) in the amount of \$4,225 million. This project was undertaken by Windsor Utilities Commission on behalf of the City with the expectation that WUC would repay the City in 2018, hence why funding had to be secured now from a cash flow perspective. However, as per M273-2012, WUC had indicated that it will be repaying the City in 2012. A receivable was established and credited to the project thus freeing up the original PYG funding requirement. City Council via M267-2012 then authorized funding the \$1.5 million capital projects placeholder with the use of said funds from the Pay-As-You-Go reserve as and when detailed reports come before Council. Overall, the project is expected to be \$1.2M below budget due to favourable tender results. As this project is funded by WUC, they will see this favourable variance of \$1.2M. The full \$4.2M budgeted will be returned to the City's PYG reserve which will then be re-allocated to fund other Council initiatives as previously approved by M273-2012.
					<b>1,183,253,686</b>	<b>944,697,429</b>	<b>(238,556,257)</b>	<b>1,183,253,686</b>	<b>892,023,995</b>	<b>291,229,691</b>	<b>52,673,434</b>		<b>24,305,791</b>		

No. of Projects	Projections	Projected Amount
59	Surplus	\$ 28,276,626
21	Deficit	(3,970,835)
260	On budget	-
340	TOTAL	\$ 24,305,791
Less:	Funding allocated as per M170-2011*	(14,667,000)
	<b>Contingency for unfinished projects</b>	<b>\$ 9,638,791</b>

\*M170-2011 - ISF/RInC Capital Project Update:  
 \$11.7m reallocated to 350 City Hall Square;  
 \$2.1m reallocated to C.S. Wind Land Assembly;  
 \$900k reallocated to International Children's Games.