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Part I - Ethical Considerations and Purchasing

Ethical Considerations

1. The City adopts the tenets of:
 - a. the Code of Ethics adapted from the Ontario Public Buyer's Association; and,
 - b. the Ontario Broader Public Sector Supply Chain Code of Ethics in the performance of its Purchasing function.

Purchasing Goals

2. The City strives to meet and balance the following goals:
 - (a) **Efficiency:** Maintain the flow of goods and services to meet the City's needs over both the short and long term in the most cost effective manner possible.
 - (b) **Quality and Value:** Obtain Best Value for money.
 - (c) **Honesty:** Ensure Purchasing is undertaken with fairness, honesty and integrity, avoiding even the appearance of impropriety.
 - (d) **Openness:** Ensure equal access to Suppliers to opportunities to benefit from the expenditure of tax dollars by the City.
 - (e) **Transparency:** Ensure that Purchasing is undertaken in accordance with policies and procedures that are accessible to and understandable by all.
 - (f) **Accountability:** Maintain accountability through the ongoing exercise of openness and transparency.
 - (g) **Improvement:** Create an environment of continuous improvement by reducing costs, improving quality and stimulating innovation.
 - (h) **Environmental Responsibility:** Encourage the procurement of "green" goods wherever possible within the context of Best Value.

Part II - Interpretation

Definitions

3. In this Bylaw, the following words will have the following meanings:

“Award”:	When a Submission is formally accepted by the City, either by Council or by delegated authority as permitted in this Bylaw.
“Best Value”	Approach that aims to deliver products and services with a lower Total Life Cycle Cost while maintaining a high standard (optimal balance of performance and cost).
“Bid Documents”	City documents used in connection with a Purchasing process including but not limited to RFTs, RFPs and RFQs.
“Bid Security”	Security to ensure that the successful Supplier on a Solicitation enters into a Contract with the City.
“Blanket Contract”	A form of Contract requiring a Supplier to supply Deliverables on an “as required” basis under prearranged terms and conditions, including pricing, over the term of the Contract.
“Board”	An entity independent of the City, but recognized by Council as an agency which may take advantage of the City’s purchasing power or process, in accordance with this Bylaw. Without limiting the generality of the foregoing, the Windsor Police Services Board shall be considered a “Board”.
“Chief Administrative Officer/ CAO”	The City’s chief administrative officer.
“City”	The Corporation of the City of Windsor.
“City Solicitor”	The City’s city solicitor.
“City Website”	The City’s website at http://www.citywindsor.ca .
“Closing Date”	The place, date and time set by the Bid Documents for receipt of Responses
“CLT Member”	A member of the City’s Leadership Team reporting directly to the CAO.

- “Conflict of Interest”** A situation in which the personal interests of Employees, City-engaged Consultants or Suppliers, as the case may be, come into conflict or appear to come into conflict with the interests of the City.
- “Consulting Services”** The supply of expertise or strategic advice that is presented for consideration and decision-making, or the guidance of execution of a specific project or undertaking and includes professional services such as engineering and architecture.
- “Construction”** Construction, reconstruction, demolition, repair or renovation of a building, structure or other civil engineering or architectural work and includes site preparation, excavation, drilling, seismic investigation, the supply of products and materials, the supply of equipment and machinery if they are included in and incidental to the construction, and the installation and repair of fixtures of a building, structure or other work, but does not include Consulting Services related to the Construction unless they are specifically included in the Purchase.
- “Contract”** A document to evidence an agreement for the purchase of Deliverables, and includes both a Purchase Order and a Formal Agreement.
- “Council”** City Council.
- “Deliverable”** The Good, Service or Construction being purchased.
- “Department”** An area of operation of the City as defined by its organizational charts.
- “Department Head”** The designated lead of a City Department responsible for direction and operation of a Department.
- “Designate”** An individual duly appointed to act on behalf of the authorized authority.
- “Designated Official”** The head of the administrative function of any Board.
- “Disposal”** The transfer of ownership of Property by the City by sale, trade in, donation, alternative use or destruction.
- “Emergency”** Has the meaning given in section 105.
- “Employee”** An employee of the City.
- “Evaluation Team”** Individuals designated to evaluate Responses and make Award recommendations in accordance with this Bylaw.
- “Fair Market Value”** The price that would be agreed to in an open and unrestricted market between knowledgeable and willing parties dealing at arm’s length, fully informed and under no compulsion to transact.

- “Formal Agreement”** A written Contract for the purchase of a Deliverable, executed by the City and the Supplier.
- “Goods”** Any moveable property, including the costs of installing, maintaining or manufacturing such moveable property, including raw materials, products, equipment and other physical objects of every kind and description, whether in solid, liquid, gaseous or electronic form, unless they are purchased in connection with Construction.
- “Manager of Purchasing and Risk Management”** The City’s Manager of Purchasing and Risk Management; or, in his or her absence, the City Solicitor.
- “Mayor”** The City’s Mayor.
- “Prequalification”** A request for supplier qualification or RFSQ, a process used to gather information on supplier capabilities and qualifications with the intent of creating a list of prequalified suppliers for subsequent participation in an invitational RFT or RFP.
- “Property”** Includes furniture, vehicles, equipment and stock.
- “Purchase”** The acquisition of Deliverables by any means, including rental and leasing, and the functions that pertain to the acquisition of Deliverables, and “Purchasing” shall have a corresponding meaning.
- “Purchasing Card”** A card issued in accordance with the City’s Purchasing card Policies and Procedures for the purchase of Deliverables.
- “Purchasing Department”** The division of the Office of the City Solicitor charged with carrying out the Purchasing function.
- “Purchase Order/PO”** A standard Contract issued by the City to a Supplier to evidence an agreement for the purchase of Deliverables.
- “Purchase Price”** The amount payable by the City for a Deliverable pursuant to a Contract.
- “Response”** A response to a Solicitation.
- “RFEI”** A request for expression of interest, a process used to gather information on Supplier interest in an opportunity, or information on Supplier capabilities and qualifications. An RFEI does not create a binding relationship between the City and any Supplier.

- “RFI”** A request for information, a process used to research which products and services are available, scope out business requirements, and/or estimate project cost. An RFI does not create a binding relationship between the City and any Supplier.
- “RFP”** A request for proposal, a process in which a need is identified, but the method by which it will be achieved is not necessarily prescribed at the outset and price is not the only evaluation criterion.
- “RFQ”** Request for quotations, including formal and informal quotations, but not including RFPs or RFTs.
- “RFT”** Request for tender, a process to request supplier responses to supply Deliverables in compliance with stated requirements, performance specifications and terms and conditions and evaluation is made solely on price.
- “Roster List”** List of Suppliers who will be permitted to participate in certain non-competitive Contracts anticipated to be required on a regular basis in the future.
- “Services”** Intangible products not having a physical presence.
- “Small Purchase Order A Contract used for the purchase of Deliverables up to \$5,000, valid only within / SPO”** Ontario.
- “Sole Source”** The Purchase of Deliverables by non-competitive means for the reasons described in section 111.
- “Solicitation”** Formal RFQ, RFT, RFP, RFI, RFEI issued by the City
- “Specifications”** Description of the physical or functional characteristics or the nature of a supply, service, equipment or construction item and may include requirements for inspection, testing, or preparing a Deliverable, and may also include drawings or samples or other means of illustrating the requirements.
- “Supplier”** A person, corporation or other entity that responds or intends to respond to a Solicitation or provides Deliverables to the City including but not limited to contractors, consultants, suppliers, service organizations.
- “Total Life Cycle Cost”** An estimate or calculation that consider all direct and indirect costs of a Deliverable over its useful life, from acquisition to disposal including Contract Prices, implementation costs, upgrades, carrying costs,

maintenance contracts, support contracts, licence fees and disposal costs.

“Trade Agreements” Annex 502.4 to the *Agreement on Internal Trade* and *Agreement on opening of Public Procurement for Ontario and Quebec* as amended or superseded from time to time.

Interpretation

4. Unless the context requires otherwise, use of the singular also implies the plural, and vice versa.
5. Whenever the words “include”, “includes” or “including” or other similar terms are used in this Bylaw, they are deemed to be followed by the words “without limitation.”
6. Any reference in this Bylaw to any statute or any section of a statute shall, unless expressly stated, be deemed to be reference to the statute as amended, restated or re-enacted from time to time. Any reference to a Bylaw or City policy shall be deemed to be a reference to the most current state of the Bylaw or City policy and any replacement Bylaw or policy.
7. All dollar amounts are expressed in this Bylaw are in Canadian dollars.
8. Any reference to a day refers to a calendar day.
9. Any headings in this Bylaw are non-binding and are intended for explanatory purposes only and are not to be considered or taken into account in construing or interpreting this Bylaw.
10. All solicitations and processes under this Bylaw shall be conducted in English.

Part III - Application

Application

11. This Bylaw applies to all Purchasing activities carried out by the City and any Board using this Bylaw with the exception of :
 - a. those Purchasing activities set out in Schedule A;
 - b. the Purchase or Disposal of Deliverables where the laws of Ontario or Canada require the Purchase or Disposal to be carried out in some manner other than by this Bylaw; and,
 - c. a circumstance in which Council directs by Council Resolution that the Purchase or Disposal of Deliverables shall be carried out in some manner other than by this Bylaw.

12. A Council Resolution adopted by Council under Section 11(c):
 - a. shall be a matter of public record;
 - b. shall be made in response to a written administrative report describing the nature of the Purchase, and including advice and recommendations from both the City Solicitor and the Manager of Purchasing and Risk Management;
 - c. shall state that Council is satisfied that it is necessary in the public interest that the Purchase or Disposal be carried out in otherwise than in accordance with this Bylaw and shall give the reason or reasons for so concluding; and,
 - d. need not identify the nature of the goods or service to be Purchased or Disposed of.
13. Before adopting a Council Resolution under Section 11(c), Council shall afford the City Solicitor and Manager of Purchasing and Risk Management an opportunity to be heard and to provide oral advice concerning the proposed Council Resolution.
14. Unsolicited offers are to be reviewed by the Manager of Purchasing and Risk Management and the relevant Department Head. Any Purchase resulting from an unsolicited Supplier offer must comply with this Bylaw.

Part IV - Integrity of the Purchasing Process

Conflict of Interest

15. All City Employees are subject to the City's Code of Ethics and Conflict of Interest Policy and shall disclose all conflicts of interest as required by the policy and shall take adequate steps to address any actual or perceived conflicts of interest.
16. No Employee or member of Council shall knowingly cause or permit anything to be done or communicated to anyone that is likely to cause any Supplier to have an unfair advantage or disadvantage in any Purchasing opportunity.

Education

17. All City Employees granted Purchasing authority under this Bylaw shall attend training on the proper use and interpretation of the Bylaw.

Dispute Resolution

18. The following dispute resolution process shall be available to Suppliers who:
 - a. dispute the fairness of a Purchasing process;
 - b. dispute an Award or results of a Prequalification; or,
 - c. dispute the fairness of an evaluation of Contract performance.
19. Within sixty (60) days of Award or other circumstance giving rise to the dispute, the Supplier shall provide a written request for a meeting with the Manager of Purchasing and Risk Management detailing the legal and factual grounds underlying the dispute and the desired outcome and including any relevant documents.
20. The Manager of Purchasing and Risk Management shall convene a meeting with the Supplier within twenty (20) days of receipt of the request. The meeting may be conducted in writing, in person or by teleconference.
21. If the Manager of Purchasing and Risk Management is satisfied that action should be taken, he or she will prepare a report to the City Solicitor advising that such action be taken.
22. If the Supplier is unsatisfied with the outcome of the meeting, the Supplier may provide a written request for a meeting with the City Solicitor detailing the legal and factual grounds underlying the claim and the desired outcome and including any relevant documents.
23. The City Solicitor shall convene a meeting with the Supplier within twenty (20) days of receipt of the request. The meeting may be conducted in writing, in person or by teleconference.

No Discrimination

24. The *Discriminatory Business Practices Act* and the Trade Agreements forbid the granting of a preference to a local Supplier as a form of discrimination, therefore in compliance with the law and the Trade Agreements:
 - a. The City shall not discriminate between the Deliverables of a particular province, city or geographic region and the Deliverables of another province, city or geographic region.
 - b. The City shall not discriminate between the Suppliers of a particular province, city or geographic region and the Suppliers of another province, city or geographic region.

Part V - Roles and Responsibilities

Delegates

25. Where any person is authorized to undertake any act under this Bylaw, such act may also be undertaken by a person properly designated by the authorized person.

City Council

26. City Council shall:
 - a. establish the City's Purchasing policy through this Bylaw;
 - b. monitor compliance with this Bylaw; and,
 - c. prioritize the City's purchasing needs.

CAO

27. The CAO shall:
 - a. impose restrictions on Purchasing activities from time to time where he or she considers necessary and in the best interests of the City;
 - b. ensure the implementation of the policies established in this Bylaw; and,
 - c. support Council in satisfying Council's role.

CLT Members and Department Heads

28. CLT Members and Department Heads shall:
 - a. oversee all Purchasing activities in their areas of responsibility and be accountable for the Purchasing activities of the Employees under their supervision;
 - b. achieve Best Value while observing the requirements of this Bylaw;
 - c. identify single and multi-functional projects in budget submissions to ensure the correct dollar thresholds and Purchasing processes are used; and,

- d. require those Employees under their supervision having Purchasing authority to complete Purchasing Bylaw training.

Manager of Purchasing and Risk Management

29. The Manager of Purchasing and Risk Management shall:
- a. act as the legal purchasing agent for the City of Windsor under the direction of the City Solicitor;
 - b. provide professional purchasing advice to Departments;
 - c. monitor adherence to this Bylaw;
 - d. interpret and apply this Bylaw to all Purchasing activities and exercise discretion as prescribed where alternative courses of action are permitted;
 - e. notify Department Heads of non-compliance with this bylaw;
 - f. notify Council of non-compliance with this bylaw if the non-compliance cannot be rectified;
 - g. provide ongoing training and education regarding this Bylaw;
 - h. ensure conduct of Purchasing activities in an efficient and timely manner;
 - i. dispose of surplus or obsolete material and equipment in accordance with this Bylaw;
 - j. purchase all goods and services for the City or for any Board as required under the authority of Council and in compliance with this Bylaw; and,
 - k. establish all necessary procedures, forms, methods and documents to carry out the objectives of this bylaw

Employees

30. Employees shall :
- a. comply with the provisions of this Bylaw in the performance of their duties; and,
 - b. attend Purchasing Bylaw training as required.
31. All Employees given authority to Purchase Deliverables under this Bylaw are accountable and responsible to ensure that proper budgets exist within their Departments and that Purchases do

not violate any City, legal, or other statutory policy, including Trade Agreements, and will be held accountable for their decisions and actions.

Suppliers:

32. Suppliers:
 - a. shall be required to disclose any and all Conflicts of Interest to the City prior to or contemporaneously with making a Response;
 - b. shall not engage in any form of bid rigging or collusion of any nature; and,
 - c. shall be forbidden to engage in any conduct which is or could reasonably be construed as any form of political or other lobbying, or as an attempt to influence the outcome of any Purchasing process during the currency of any process prior to an Award.
33. Failure by a Supplier to adhere to the standards established in section 32 may result in disqualification from participating in City Purchasing opportunities, in the discretion of the CAO.
34. Suppliers wishing to present product or other information to the City outside of a specific Purchasing process must do so through the Purchasing Department. Any Supplier wishing to meet with City Staff for this purpose must be or enrol in the City's vendor database and any subsequent meeting shall be arranged and conducted by the Purchasing Department.

Part VI - Approval Authorities

Threshold Calculation and Anti-Avoidance

35. In calculating the Purchase Price for the purposes of determining the necessary approvals and procedures, all taxes and duties shall be excluded. In the case of multi-year Contracts, the Purchase Price will be the estimated annual expenditure under the Contract.
36. No action shall be taken to subdivide Purchases in order to reduce the estimated Contract Price or to otherwise avoid or circumvent the application of any of the provisions of this Bylaw.

Administrative Approval

37. The CAO may approve a requisition and make an Award of up to \$150,000, or may delegate that authority to any Employee, provided the funds have been included in the Council-approved operating or capital budget.
38. CLT Members and Department Heads may approve a requisition and make an Award of up to \$100,000 provided the funds have been included in the Council-approved operating or capital budget. Delegation of this authority to any Employee requires the prior written approval of the CAO.
39. Where no funds exist within the Council-approved operating or capital budgets, Council approval is required prior to the initiation of the Purchase of a Deliverable.
40. The Manager of Purchasing and Risk Management shall maintain a list of Employees to whom CLT Members or Department Heads have delegated Purchasing authority in accordance with sections 36 and 37 and shall provide this list to the CAO at the beginning of each calendar year.

Council Approval

41. City Council must approve the purchase of any Deliverables where:
 - a. the Purchase Price is greater than \$150,000;
 - b. the lowest compliant Response exceeds the approved budget, including any contingency allowance;
 - c. federal or provincial government or any other body having jurisdiction requires Council approval for a Purchase or Contract;
 - d. the Contract includes financing terms (see CS.A3.03);
 - e. Council requires that it approve the purchase; or,
 - f. any other instance in which the Manager of Purchasing and Risk Management and the City Solicitor acting together or the CAO feels it would be in the best interests of the City to do so.
42. In the event of a conflict, the sections in this Part supersede any other provision in this Bylaw

Part VII - Purchasing Planning

Specifications

43. Departments are responsible to provide all Specifications necessary for a Solicitation and are responsible for the accuracy and suitability of those Specifications.
44. The Purchasing Department may review and recommend improvements or clarifications to Specifications when, in the opinion of the Manager of Purchasing and Risk Management, it is necessary to meet the objectives of the Solicitation.
45. Specifications shall be a clear description of the requirements to be met in the Contract and should not be brand-specific if possible.
46. If Specifications are developed by an external Consultant, the external Consultant is not permitted to submit a Response in the Solicitation for which the Specifications were prepared.
47. In order to contribute to waste reduction and to increase the development and awareness of environmentally sound purchasing, acquisition of Deliverables will ensure that wherever possible, Specifications provide for expanded use of durable products, reusable products, and products (including those used in Services) that contain the maximum level of post-consumer waste and/or recyclable content, without significantly affecting the intended use of the Deliverable and providing that a cost analysis supports that these products are made available at competitive prices.

Information Gathering

48. If the scope or nature of the Deliverable to be purchased is unclear, an RFI shall be used to gather information from the marketplace on the availability of goods and services.
49. If the level of Supplier interest in supplying a Deliverable is unclear, an RFEI shall be used to gather information from the marketplace on Supplier interest.
50. A Response to an RFI or an RFEI shall not be used as a Prequalification and shall have no influence on a Supplier's chances of Award on a subsequent Solicitation.

Prequalification

51. A Prequalification may be used where:
 - a. It is desirable to create a list of Suppliers to use for one or more future Purchases;
 - b. the qualifications of the Supplier are paramount having regard to the complexity, cost, potential *Occupational Health and Safety Act* risk, or to specialized equipment, material or financing requirements; or,
 - c. the standard of performance of the Deliverables has been established
52. The Prequalification shall include:
 - a. a description of the Deliverable affected by the Prequalification;
 - b. duration of validity of the Prequalification;
 - c. a statement that only Prequalified Suppliers will be permitted to participate in the Solicitation; and,
 - d. a provision that the City is in no way obligated to call on a Supplier as a result of the Prequalification to supply the Deliverable referenced in the Prequalification
53. Where a Prequalification is established for a Solicitation, only prequalified Suppliers may participate in the Solicitation.

Part VIII - Purchasing Methods

Determination

54. Purchasing methods are determined based on the threshold calculation rules at section 34. Purchasing methods cannot be combined.

Petty Cash

55. Departments have the authority to use petty cash for Purchases up to \$200.
56. Use of petty cash must be in compliance with the Petty Cash Procedure Number CS.B8.03.
57. No formal Purchasing process is required for petty cash Purchases.

Small Purchase Order

58. Departments have the authority to use Small Purchase Orders for Purchases up to \$5,000, made in Ontario.
59. No formal Purchasing process is required for Small Purchase Order Purchases.

Purchasing Card

60. Authorized Employees have the authority to use Purchasing Cards for Purchases up to the transaction limit established for the Purchasing Card.
61. Use of Purchasing Cards must be in compliance with the City of Windsor Purchasing Card Policies and Procedures as amended from time to time.

Informal Quotation

62. Departments have the authority to solicit quotations for Deliverables without the direct involvement of the Purchasing Department when all of the following apply:
 - a. total dollar amount between \$5,001 and \$25,000;
 - b. clearly defined Specification; and,
 - c. no Blanket Contract exists for the Deliverables.
63. Only those Suppliers invited to give quotations will receive notice.
64. At least three quotations must be solicited. If three Responses are not received, the Purchasing Department will assist the Department in obtaining the quotations. If the Purchasing Department is unable to obtain three quotations, the Manager of Purchasing and Risk Management may waive this provision, in his or her discretion.
65. Quotations may be given by any written means of communication, including facsimile and email.
66. Each Supplier shall:
 - a. only be permitted to submit one quotation; and,
 - b. not be permitted to change its quotation or negotiate after submitting its quotation.

67. The Purchasing Department shall have the authority to solicit additional quotations if it is in the best interests of the City to do so.
68. The Supplier submitting the most favourable compliant Response will be Awarded a Contract for the Deliverables.
69. The Purchasing Department shall receive all records of Supplier Responses from the requisitioning department prior to issuing a Purchase Order for the Deliverables.

Formal Quotation

70. The Purchasing Department has the authority to solicit formal quotations for Deliverables when all of the following apply:
 - a. total dollar amount between \$25,001 and \$50,000;
 - b. clearly defined Specifications; and,
 - c. no Blanket Contract exists for the Deliverables.
71. Only those Suppliers invited to give quotations will receive notice.
72. Suppliers shall be informed as to the Specifications, Response requirements, including place, date and time for making Responses and information that could influence a Supplier's decision to provide a Response or influence Supplier pricing.
73. Response requirements shall provide that Suppliers:
 - a. only be permitted to submit one written quotation;
 - b. not be permitted to change their written quotations or negotiate after making a submission; and
 - c. be required to reflect the Specifications in their Response.
74. The Supplier submitting the most favourable compliant Response will be Awarded a Contract for the Deliverables.
75. A Contract will be issued for the Deliverables.
76. The Manager of Purchasing and Risk Management has the discretion to require an RFT or an RFP be conducted for Deliverables even if the estimated Purchase Price is less than \$50,000.

RFT/RFP

77. An RFT shall be issued when all of the following apply:
 - a. two or more sources are considered capable of supplying the Deliverable;
 - b. the estimated Contract Price is \$50,000 or greater;
 - c. a Blanket Contract does not exist;
 - d. clearly defined Specifications; and,
 - e. Purchase Price is the sole criterion for Award.
78. If a cost-sharing agreement is in place for a Construction project of which the City is not the owner, an RFT must be issued if the amount of the City's share exceeds the greater of 10% of the cost-sharing agreement value or \$50,000.
79. An RFP shall be issued when all of the following apply:
 - a. two or more sources are considered capable of supplying the Deliverable;
 - b. the estimated Contract Price is \$50,000 or greater;
 - c. a Blanket Contract does not exist;
 - d. the City's need is identified, but the means of accomplishing it is not identified and may be comprised of many variables; and,
 - e. Purchase Price is not the sole criterion for Award.
80. Notice of RFT/RFP shall be given to the Supplier at least fifteen (15) days prior to the Closing Date.
81. Notice shall be given:
 - a. on the City's Website;
 - b. in the daily press;
 - c. in any publication or forum deemed relevant by the Department Head and Manager of Purchasing and Risk Management.
82. In the case of Construction with a value of \$100,000 or more, notice shall be published in the Daily Commercial News and a copy of the Bid Documents shall be provided to the Windsor Construction Association at no cost.

83. In the case of Construction with a value of \$250,000 or more, and non-Construction with a value of \$100,000 or more, notice shall be given through MERX or another electronic tendering system equally accessible to all Canadian Suppliers.
84. Every RFT/RFP shall set out:
 - a. the manner in which communications are handled during the RFT/RFP;
 - b. Response requirements, including time, date and location of closing;
 - c. any information that could influence a Supplier's decision to submit a Response, or could influence Purchase Price;
 - d. the manner in which the Response is to be evaluated, including a listing of mandatory requirements and any rating criteria;
 - e. required Contract terms, including provisions for any extension or renewal options;
 - f. time, date and location of public opening, if any; and,
 - g. that Responses may be withdrawn upon the submission of written instructions to do so submitted prior to the Closing Date.
85. The Manager of Purchasing and Risk Management has the discretion to set fees for the purchase of Specifications for RFT/RFP, the means of distribution of the RFP/RFT, and the registration of Suppliers as registered bidders.
86. Suppliers shall be required to register with the Purchasing Department by acquiring Specifications, paying any applicable fee authorized under Section 85, and providing any required information. The Manager of Purchasing and Risk Management has the discretion to reject the Response of any Supplier who has not registered with the Purchasing Department.
87. During the currency of an RFP/RFT:
 - a. except at a meeting to which Suppliers have been invited, no oral questions will be taken and no oral answers will be given; and,
 - b. all Supplier questions will be asked in writing, and any response given will be given in writing to all Suppliers participating in the RFP/RFT; and,
 - c. communication by Suppliers and potential Suppliers with the City shall be through the Purchasing Department only, in the manner directed in the RFP/RFT document.
88. The Closing Date for all RFP/RFT shall be set for a weekday, excluding provincial and national holidays.

89. Only Responses meeting the requirements set out in the RFP/RFT shall be opened. Any Response not meeting the Submission requirements shall be returned unopened to the Supplier. If multiple Responses are received from a Supplier, the last Response made before the Closing Date supersedes all prior Responses, except in the case of an RFP in which alternate Responses are permitted.
90. RFTs shall be opened at a public meeting as specified in the RFT. Supplier names and total tendered prices shall be read, along with such other information as may be required by any Purchasing procedure in place pursuant to this Bylaw.
91. RFPs shall be opened in private at a meeting of the Evaluation Team.
92. Evaluation of Responses shall be in accordance with the terms of the RFP/RFT. Any Response disqualified during the evaluation process shall not be further evaluated or considered.
93. Irregularities in Responses shall be addressed in accordance with Schedule B to this Bylaw.
94. If two equal Responses are received, any process described in the Bid Documents shall be followed to end the tie. If no process is prescribed in the Bid Documents to address equal Responses, or if the process fails to end the tie, the Department Head and the Manager of Purchasing and Risk Management may, in his or her discretion, re-evaluate the Responses in accordance with their terms to attempt to end the tie, or select a successful Supplier through a coin toss or drawing of lots performed by the City in the presence of the tied Suppliers.
95. RFPs/RFTs may be cancelled by the Manager of Purchasing and Risk Management at the request of a Department Head requiring the Purchase at any time until Award if:
 - a. adequate budget is not available; or,
 - b. the Deliverable is no longer required; or,
 - c. only one Response was received; or,
 - d. the Purchasing process was or may have been compromised.
96. Notice of Contract Award shall be published on the City's Website.
97. Debriefing is available to Suppliers participating in an RFT/RFP upon written request to the Manager of Purchasing and Risk Management. The debriefing shall be conducted in accordance with any procedure in place pursuant to this Bylaw.

In-House Submissions

98. Where a Purchase of a Deliverable is considered and it is in the best interests of the City to permit City Employees to compete for the opportunity to supply the Deliverable as part of their employment with the City, in recognition of the fact that City Employees in the course of their employment cannot comply with Security, insurance and certain other Purchasing requirements, the Bid Documents shall contain provisions providing that the decision whether or not to Award a contract shall rest solely with Council.
99. City Employees shall be entitled to appear as delegations to Council to present financial, service, staffing and any other relevant information to Council when Council deliberates whether or not to Award a Contract to a Supplier or, in the alternative, to seek an internal source for the Deliverables.

Part IX - Special Circumstance Purchases

Lease and Financing

100. The acquisition of any Goods through the use of a lease shall comply with the City's Corporate Leasing Policy CS.A3.03 and no Purchasing process shall be initiated until all necessary approvals are received under that policy.

Blanket Contracts

101. Where a Blanket Contract exists for Deliverables to be purchased, those Deliverables must be purchased under the Blanket Contract.
102. Blanket Contracts can be established by the Purchasing Department when all of the following criteria are met:
 - a. one or more Departments repetitively orders the same Deliverables or range of Deliverables and the actual demand (including quantity, delivery date, and delivery point) is not known in advance;
 - b. the Deliverables are readily available to be ordered ("called up") as and when the requirement arises; and,
 - c. prearranged prices or a prearranged pricing basis can be established at the outset and there is no need or intention to negotiate them at call-up.

103. Blanket Contracts shall be established by the competitive Purchasing method prescribed by the estimated annual value of the Blanket Contract.
104. The Manager of Purchasing and Risk Management shall maintain a list detailing Blanket Contracts and the associated Deliverables, Suppliers and pricing.

Emergency Purchases

105. An “Emergency” is defined as:
 - a. an imminent or actual danger to the life, health or safety of an official, the public, or an Employee while acting on the City’s behalf;
 - b. an imminent or actual danger of injury to or destruction of property belonging to the City or to property owned by a third party to whom the City would be liable;
 - c. an unforeseen interruption or threat of an interruption of an essential public service;
 - d. an emergency as defined by the *Emergency Management Act* and the Emergency Response Plan formulated by the City;
 - e. a spill of a pollutant as contemplated by the *Environmental Protection Act*.
106. In the event of an Emergency requiring the purchase of goods or services to alleviate the Emergency, goods and services may be purchased by the most economical and expedient means, notwithstanding this Bylaw, as follows:
 - a. Under \$100,000: Department Heads have the authority to approve Emergency Purchases under \$100,000.
 - b. Between \$100,000 and \$150,000: On the recommendation of the Department Head, a CLT Member has the authority to approve Emergency Purchases between \$100,000 and \$150,000.
 - c. \$150,000 and above: On the recommendation of the Department Head, the CAO has the authority to approve Emergency Purchases of \$150,000 and above.
107. As soon as reasonably possible following the Emergency Purchase, the responsible Department Head shall submit an Emergency Purchase report in the prescribed form to the Manager of Purchasing and Risk Management and an information report to the CAO describing the circumstances of the Emergency.
108. If the Emergency Purchase is above \$150,000, the responsible Department Head shall bring an information report to Council at the next available meeting.

Negotiation

109. Unless permitted by the Bid Documents, no negotiation shall be permitted within a Solicitation.
110. Deliverables may be acquired through negotiation if previously approved by the Manager of Purchasing and Risk Management based on one of the following circumstances:
 - a. Goods being purchased by sole source under section 111;
 - b. Only one bid is received on a Solicitation;
 - c. Where the lowest compliant Bid exceeds the available budget and it is impractical to recall the Solicitation;
 - d. No compliant bids are received on a Solicitation and it is impractical to recall the Solicitation; or,
 - e. Goods or services are required in response to an Emergency as defined by this Bylaw.

Sole Source

111. A non-competitive direct award of Contract may be used to purchase Deliverables from City funds only and with a value of \$100,000 or less with the prior approval of the Manager of Purchasing and Risk Management under the following circumstances:
 - a. Where there is no Response to a competitive process;
 - b. To ensure compatibility with existing products and services, to recognize exclusive rights, or to maintain specialized products that must be maintained by the manufacturer or its representative;
 - c. To purchase an item for testing or trial use;
 - d. Where Deliverables are in short supply due to market conditions, including geographic limitations and lack of competition;
 - e. To purchase an item directly for resale;
 - f. To exercise a purchase option under a rental contract;
 - g. To purchase Goods offered for sale by auction or tender, provided the CAO authorizes the submission of a bid;

- h. Where a competitive method of purchasing could interfere with the City's ability to maintain security or order, or to protect human, animal or plant life;
 - i. Where an unforeseeable situation of urgency exists and competitive methods of purchasing would result in the City's inability to obtain the Deliverable in time; or,
 - j. Where Deliverables relating to matters of a confidential or privileged nature are required and disclosure of these matters could reasonably be expected to compromise confidentiality, cause economic disruption, or otherwise be contrary to the public interest.,
112. Sole source purchases of Deliverables with a purchase price in excess of \$100,000 or pursuant to a funding agreement must comply with the Trade Agreements and provincial legislation and require consultation with the Manager of Purchasing and Risk Management.

Roster

113. Where a Roster List exists for the Consulting Services sought to be purchased, Purchasing from such Roster List shall be permitted (but not required) if the Purchase Price is less than \$100,000
114. Roster Lists shall be developed only for Consulting Services and only when it is determined that a Roster List would assist the City in the formation of strategic relationships to better serve the City's Purchasing needs. The CAO has the authority to require the establishment of a Roster List.
115. Roster Lists shall only be valid for three (3) years and thereafter cannot be used unless updated by a new Prequalification.
116. Roster List Awards shall be made at the discretion of the responsible CLT Member based on an equitable distribution of Awards to the Suppliers on the relevant Roster List and provided that an acceptable Contract can be negotiated with the Supplier.
117. Roster List Awards shall be evidenced by a Formal Agreement.

Cooperative Purchasing

118. The Manager of Purchasing and Risk Management is authorized to enter into arrangements with area municipalities, local boards and other public bodies or authorities for the purchase of Deliverables on a cooperative or joint basis where there are economic advantages to doing so; provided that under any such approved arrangement the methods utilised are competitive and adequate arrangements have been made for the provision of all necessary support required by the Purchasing method chosen.

Part X - Security, Insurance and Indemnity

Bid Security

119. The City reserves the right to require Bid Security in the form of any one or more of the following:

- a. financial bonds issued by a bonding company approved to transact business in Ontario;
- b. certified cheques, bank draft or money order drawn on any bank named in Schedule I or II to the *Bank Act* (Canada), any trust or loan company registered under the Loan and *Trust Company Act* (Ontario), the Province of Ontario Savings office, or a credit union as defined in the *Credit Unions and Caisses Populaires Act* (Ontario);
- c. an Irrevocable letter of credit naming the City as beneficiary.

all satisfactory in form to the Manager of Purchasing and Risk Management.

Performance Security and Labour and Materials Security

120. Performance security and labour and material payment security are required for all Construction Purchases over \$150,000.

121. Performance security is required for all non-Construction Purchases over \$150,000.

122. The Manager of Purchasing and Risk Management may require labour and material payment security for non-Construction projects over \$150,000 if the Manager of Purchasing and Risk Management deems such security to be in the best interests of the City.

123. Where performance security and labour and material payment security are required, the amount of such security shall be 50% of the amount of the Purchase Price, provided that the Manager of Purchasing and Risk Management and the Department Head shall have the discretion to require security in excess of 50% of the amount of the Purchase Price, if in their opinion it would be in the best interests of the City to do so.

Indemnity

124. The City shall be indemnified for and against any claim, loss, cost or damage resulting from a Supplier's obligations under a Contract.

Insurance

125. Bid documents shall disclose all necessary insurance as established by the Risk Management Department from time to time and defined in Schedule "C."
126. All insurance must be in a form satisfactory to the Manager of Purchasing and Risk Management and shall be delivered prior to the commencement of work, to remain in force for the duration of the Contract inclusive of any maintenance period and shall:
 - a. name the City as an additional insured;
 - b. be primary and non-contributing;
 - c. contain a "cross liability/separation of insureds" clause; and,
 - d. not be altered, cancelled or permitted to lapse without 30 days' prior written notice to the City by the insurer
127. The Supplier shall also maintain adequate insurance of its own interests in completing the Contract.
128. The Manager of Purchasing and Risk Management has the authority to modify or waive insurance requirements if, in his or her sole discretion, to do so would not result in harm or undue risk to the City.

Occupational Health and Safety

129. Prior to the commencement of the work, the Supplier shall deliver a Certificate of Clearance from the Workplace Safety and Insurance Board to evidence an account in good standing, or, if the Supplier is exempt from membership, satisfactory evidence of such exemption.
130. All Suppliers shall strictly comply with all *Occupational Health and Safety Act* requirements and shall indemnify and hold harmless the City in respect of same, including any legal costs, fines or other penalties incurred by the City resulting from the Supplier's performance of the Contract terms.

Part XI - Contracts

Types of Contracts

131. An Award can be evidenced by a Purchase Order or a Formal Agreement
132. The Manager of Purchasing and Risk Management shall determine whether a Purchase Order or a Formal Agreement is required with a Supplier, having regard to the nature of the Deliverable, the complexity of the Purchase, and the risks, terms and conditions applicable to the Purchase.
133. The City Solicitor shall prepare or approve any Formal Agreement required by section 132.

Administrative Authority To Sign Contracts

134. The Manager of Purchasing and Risk Management has the authority to sign Purchase Orders.
135. If a Formal Agreement is required under Section 132 for a Purchase that would fall within the administrative purchasing authority and would therefore not otherwise require Council approval, the CAO and City Clerk are authorized to sign the Formal Agreement on behalf of the City, provided the Formal Agreement is satisfactory in form to the City Solicitor, satisfactory in financial content to the City Treasurer and Chief Financial Officer, and satisfactory in technical content to the Department Head responsible for the Department making the purchase.
136. Unless otherwise duly authorized by Council Resolution or Bylaw, no other Employees are permitted to sign Contracts on behalf of the City for the Purchase of any Deliverable.

Contract Renewals and Extensions

137. Where a Contract contains an option for renewal, the Department Head may request the Purchasing Department to exercise such option provided that:
 - a. in the opinion of the Department Head and the Manager of Purchasing and Risk Management, the Supplier's performance under the prior term of the Contract has been satisfactory and has met the requirements of the Contract;
 - b. the Department Head provides a written explanation to the Manager of Purchasing and Risk Management as to why the renewal is in the best interests of the City;
 - c. the Department Head and the Manager of Purchasing and Risk Management agree that the exercise of the option is in the best interests of the City;

- d. funds are available in the appropriate accounts within the Council approved budget including authorized revisions to meet the proposed expenditure;
- e. the dollar amount does not exceed \$150,000; and,
- f. the Contract is not otherwise required to be brought before Council .

Contract Amendments and Revisions

- 138. No amendment or revision to a Contract shall be made unless, in the opinion of the City Solicitor, that amendment or revision is in the best interests of the City.
- 139. No amendment changing the original Purchase Price of a Contract shall be agreed to without a corresponding change in the requirement or scope of work.
- 140. The CAO has the authority to approve Contract amendments where:
 - a. the amended Purchase Price is less than \$150,000 and it does not exceed the Council approved budget; or,
 - b. the Contract was originally approved by Council, and the amendment is less than the lesser of 10% of the original Purchase Price or \$150,000,
- 141. Council must approve amendments that result in:
 - a. a significant change in the scope of work;
 - b. an overrun of the approved budget.; or,
 - c. the Purchase Price exceeding \$150,000.

Part XII – Supplier and Material Management

Performance Management

- 142. The Manager of Purchasing and Risk Management is responsible for the City's Supplier performance management system

Supplier Suspension

143. The City may, but shall not be obligated to, at the discretion of the Chief Administrative Officer, suspend a Supplier from participating in the City's Purchasing activities by reason of:
- a. litigation by the Supplier or any officer or director of the Supplier, directly or indirectly through another corporation, in legal action against the City, City Consultants engaged by the City in respect of a specific Solicitation, or Employees in relation to any other Contract or service or any matter arising from the City's exercise of its powers, duties or functions if the litigation is likely to affect the Supplier's ability to work with Employees or City Consultants or to cost additional staff and legal costs in the administration of a Contract with the Supplier;
 - b. poor past performance by the Supplier, failure to meet specifications or health and safety violations, as documented by the Department Head and provided to the Manager of Purchasing and Risk Management;
 - c. a failure by the Supplier to satisfy a debt due to the City; or,
 - d. a withdrawal by a Supplier of a Response after the public opening of an RFT, or after Award of an RFP.
144. The CAO, in consultation with the City Solicitor and Manager of Purchasing and Risk Management, may prohibit a Supplier from participating in City Purchasing activities due to poor performance.
145. A Supplier shall be given an opportunity to respond to an allegation of poor performance.
146. A suspension shall be lifted at the discretion of the CAO if the suspended Supplier demonstrates to the City that the reasons leading to the suspension have been satisfactorily addressed and that the Supplier no longer poses a performance risk to the City.

Material

147. Department Heads shall be responsible for inventory management and shall ensure a physical inventory of stock items be taken on a periodic basis and shall allow for adequate inventory obsolescence.
148. The Manager of Purchasing and Risk Management may alter the source of supply of a Deliverable if it is in the best interests of the City to do so.
149. Upon receipt of Deliverables, Departments shall:
- a. promptly inspect the Deliverable for compliance with the terms of the Contract;

- b. advise the Purchasing Department promptly of any deviation from the terms of the Contract; and,
- c. assist the Purchasing Department as required to rectify deficiencies or deviations.

Part XIII - Disposal of Surplus and Obsolete

Identification of Goods

150. The Manager of Purchasing and Risk Management shall have the authority to dispose of material declared to be surplus in accordance with this section.
151. Each Department Head shall submit a report to the Manager of Purchasing and Risk Management identifying surplus items, being all goods, equipment and stock which is no longer being used, or which has become obsolete, worn out or otherwise incapable of being used.

Means of Disposal

152. The Manager of Purchasing and Risk Management shall first determine if the items may be of use to other City Departments and may authorize distribution.
153. If the surplus items cannot be used by City Departments, the Manager of Purchasing and Risk Management may dispose of them by any of the following methods:
 - a. offered for sale to public agencies;
 - b. sold by external advertisement, including by tender, quotation, public auction or online auction;
 - c. sold or traded to the original supplier or others in that line of business;
 - d. donated to a charitable organization;
 - e. recycled;

or any other means appropriate and in the best interests of the City.

154. If the surplus items may not otherwise be Disposed of, they shall be scrapped.
155. Disposal of surplus Items valued at \$150,000 or more must receive prior Council approval.

Sale of Surplus Items

156. In the case of sale by sealed bids, the reserve price for each item or lot shall be published.
157. In the case of sale by public auction, on-line auction or informal offer, the reserve price shall be used as an estimate and shall not be disclosed.
158. Any revenue net of expenses incurred in the sale shall be credited to the appropriate Department.
159. No Employees or related parties as defined by the City's Code of Ethics and Conflict of Interest Policy shall be permitted to receive Surplus Items except by purchase at public auction or on-line auction provided such auction or online auction is conducted by a third party and does not involve the Employee.

Hazardous Material

160. Disposal of unsafe or hazardous surplus items is the responsibility of the originating Department and shall be conducted in accordance with this Bylaw.

Part XIV - General Administration of this Bylaw

Records and Information

161. Purchasing records will be retained in accordance with the City's Record Retention Bylaw Number 12599.
162. The City is subject to the *Municipal Freedom of Information and Protection of Privacy Act*. Subject to the provisions of that Act, the City will use reasonable efforts to safeguard the confidentiality of any information identified by a Supplier as confidential, but shall not be liable in any way whatsoever if such information is disclosed.

Reporting Requirements

163. The following reports are required:
 - a. *Disposal of Surplus Goods Report*

The Manager of Purchasing and Risk Management shall provide an annual information report to Council disclosing all Surplus Items disposed of under Part XIII of this Bylaw.

b. Rostered Consultant Report

The responsible CLT Member and the Manager of Purchasing and Risk Management shall provide a semi-annual report to Council disclosing all Consultants engaged through any rostering process in Part IX of this Bylaw.

Review of Bylaw

- 164. This Bylaw is the responsibility of the Manager of Purchasing and Risk Management and shall be reviewed and amended as required prior to the end of each term of Council.
- 165. Internal and external stakeholders shall be consulted in making amendments to this Bylaw.

Specific Departmental Purchasing Rules

- 166. The City Treasurer shall initiate and submit recommendations with respect to group benefits, banking and professional services, and debenture sales.
- 167. The purchase of any computer equipment subject to a departmental maintenance fee, software, photocopiers and telecommunications equipment are subject to the prior approval of the Executive Director of Information Technology.

Procedures

- 168. The Manager of Purchasing and Risk Management has the authority to establish procedures for implementing this Bylaw and to amend those procedures as required in the best interests of the City with the concurrence of the CAO and City Solicitor.

Schedules

- 169. Schedules A, B and C form part of this Bylaw. The City Solicitor has the authority to amend those Schedules as required in the best interests of the City with the concurrence of the CAO. Any amended schedules must be forwarded to all CLT Members.

Review of Purchasing Files

170. The Manager of Purchasing and Risk Management has the authority to randomly review Departmental purchasing files to monitor the effectiveness of the Bylaw and Procedures, and to ensure compliance with this Bylaw.

Board Use of Bylaw

171. Where the authority to enter into a Contract for the Purchase of Deliverables is a decision entirely within the jurisdiction of a Board, the Board may use the services of the Purchasing Department. All terms and conditions of this Bylaw and the Procedures will apply, except any reference to "Council" shall be read as a reference to the "Board" and any references to the "CAO" shall be read as reference to a "Designated Official".

Repeal

172. Bylaw 400-2004 **BE REPEALED** upon the effective date of this Bylaw.

Effective Date

173. This Bylaw shall come into force and take effect on the day after the final passing thereof.

Transition Rules

174. Notwithstanding its repeal, any Purchases begun but not yet completed by the Effective Date of this Bylaw shall be completed in accordance with the terms of Bylaw 400-2004.
175. Sections 113-117 addressing Roster Lists shall not come into effect until January 1, 2013, until which time bylaw 400-2004 shall govern

Title

176. This Bylaw shall be referred to as the "Purchasing Bylaw."

EDDIE FRANCIS, MAYOR

VALERIE CRITCHLEY, CLERK

First Reading	-	July 9, 2012
Second Reading	-	July 9, 2012
Third Reading	-	July 9, 2012

Schedule A to Bylaw 93-2012 - Exemptions

Exempt Purchases

The purchase of the following is exempt from the application of this Bylaw:

- 1. Employer Expenses** including:
 - a. Salaries and benefits
 - b. Payroll deductions and remittances
 - c. Licenses
 - d. Training and education, including conferences and memberships
 - e. Reimbursable employee expenses as defined in the Travel and Business Expense Policy

- 2. Governmental Charges** to and from other governmental bodies including Federal, Provincial and Municipal.

- 3. Periodic payments** including:
 - a. Debenture payments
 - b. Agency grants
 - c. Sinking fund payments
 - d. Postage
 - e. Utilities
 - f. Telephone, data and television services including installations and repairs

- 4. Settlements, awards and deductible payments** for legal and/or insurance purposes.

- 5. Payments to Social Service Agencies and Health Agencies** under purchase of service agreements, including all related:
 - a. Medical and dental fees
 - b. Committee fees
 - c. Burial expenses
 - d. Enforcement payments

- 6. Magazines, books, newspapers and periodicals**

7. Advertising

8. Legal Services and support in accordance with the delegation of authority to the City Solicitor.

9. Services provided by licenced:

- a. Medical doctors
- b. Dentists
- c. Nurses
- d. Pharmacists
- e. Dieticians
- f. Medical Laboratories

10. Personal Services for the residents of the City's long term care facility not performed by a member of a regulated health profession, including:

- a. Hairdressing
- b. Clergy
- c. Aesthetics

11. Utility or Rail Works Services where the public utility or the railway, as the case may be, carries out works at the behest of the City.

Schedule B to Bylaw 93-2012 – Irregularities

Nature of Irregularity

1. Any deviation from the requirements of the Bid Documents is an irregularity.
 An irregularity may be:
 - a. Major, affecting price, quality, quantity or delivery and is material to the Contract or required by the Bid Documents; or,
 - b. Minor, affecting form rather than substance.

2. Where discretion exists to determine whether an irregularity is Major or Minor, the Manager of Purchasing and Risk Management, the responsible Department Head and the City Solicitor shall jointly evaluate the irregularity to determine its nature in the context of the applicable Solicitation.

3. Except as noted herein, irregularities cannot be cured.

	Irregularity	Action
1.	Late Response	<ul style="list-style-type: none"> • Response rejected • Response returned unopened to Supplier
2.	Envelope not sealed	<ul style="list-style-type: none"> • Response rejected • Response returned unopened to Supplier

3.	Response completed or signed in erasable medium	<ul style="list-style-type: none"> • Response rejected
4.	Response does not bear an original signature	<ul style="list-style-type: none"> • Response rejected
5.	All sections of Bid Documents not completed	<ul style="list-style-type: none"> • Response rejected if the effect is a Major irregularity
6.	Response submitted by unregistered Supplier	<ul style="list-style-type: none"> • Supplier must pay all necessary fees to become Registered Supplier prior to the opening; if not, Response rejected.
7.	Minor clerical errors on Response	<ul style="list-style-type: none"> • 48 hours to initial
8.	Minor mathematical errors on Response	<ul style="list-style-type: none"> • Unit pricing prevails; 48 hours to initial

9.	Missing or insufficient Bid Bond	<ul style="list-style-type: none">• Response rejected
10.	Missing or insufficient agreement to bond	<ul style="list-style-type: none">• Response rejected
11.	Qualified Response if no qualifications permitted	<ul style="list-style-type: none">• Response rejected
13.	Any other Major irregularity	<ul style="list-style-type: none">• Response rejected
14.	Any other Minor irregularity	<ul style="list-style-type: none">• May be waived at discretion of Manager of Purchasing and Risk Management, responsible Department Head and City Solicitor, acting jointly

Schedule C to Bylaw 93-2012 – Insurance

AGREEMENT/EVENT TYPE	INSURANCE REQUIRED
Encroachment Agreement	\$2 million general liability
Subdivision Agreement	\$5 million general liability \$5 million environmental pollution liability \$2 million auto liability
Consultant Agreement	\$2 million general liability \$2 million professional errors and omissions liability
Oversize/Overweight Load Agreement	\$2 million general liability \$2 million auto liability
Agreements of a general nature for provision of goods and/or services	\$2 million general liability

Leases	\$2 million general liability \$300,000 tenant legal liability
Builder's Risk Insurance	Cost of project
Events involving alcohol or fireworks	\$5 million general liability
Other matters not specifically addressed in this Schedule	As determined by the Manager of Purchasing and Risk Management

The Manager of Purchasing and Risk Management has the authority to modify or waive insurance requirements if, in his or her sole discretion, to do so would not result in harm or undue risk to the City.